

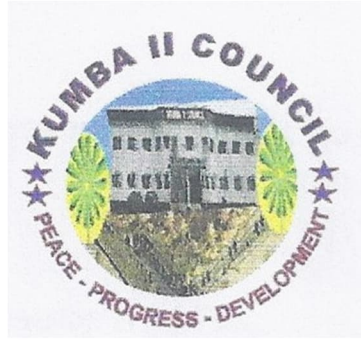
REPUBLIQUE DU CAMEROUN
Paix-Travail-Patrie

MINISTRE DE LA
DE LA DECENTRALISATION ET DU
DEVELOPPEMENT LOCAL

REGION DU SUD-OUEST
DEPARTEMENT DE LA MEME

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COMMUNE D'ARRONDISSEMENT DE
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REPUBLIC OF CAMEROON
Peace – Work – Fatherland

MINISTRY OF DECENTRALISATION
AND LOCAL DEVELOPMENT

SOUTH WEST REGION
MEME DIVISION

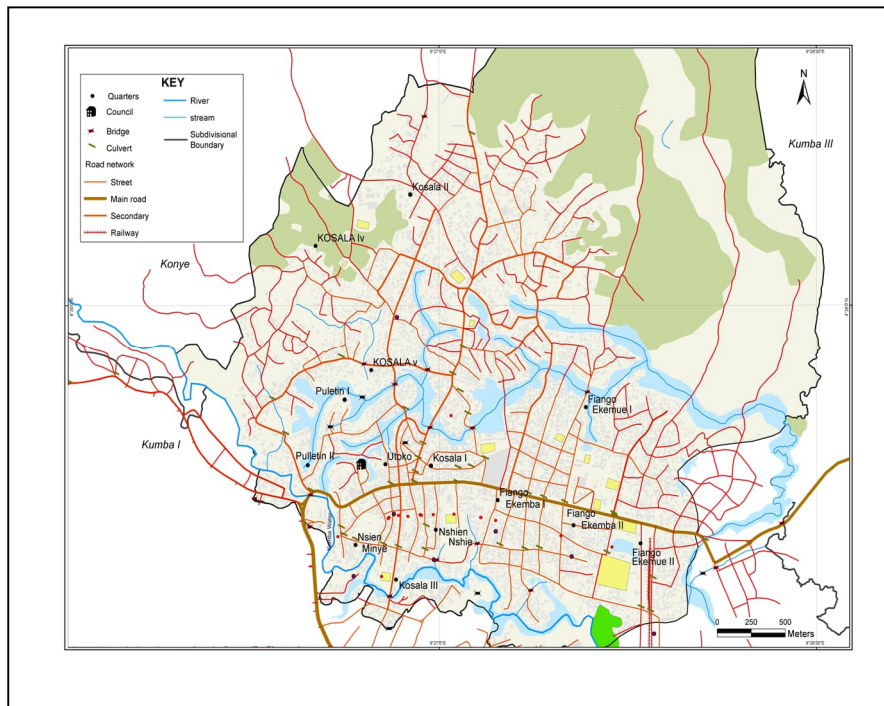
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National Community Driven Development Program

COMMUNAL DEVELOPMENT PLAN (CDP) FOR KUMBA II SUBDIVISIONAL COUNCIL



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FOREWORD

Within the context of the new socio political drive market by the process of decentralization and the quest for sustainable development, the state of Cameroon in its present legal and institutional configuration has made explicit provisions in support of its intention to become an emerging and democratic nation united in diversity by 2035. As per the provisions of law No: 2004/017 of 22 July 2004 notably in its section 4 outlines the missions of councils in the socio-cultural developments of their municipalities and section 70(2) stipulates that council development plans shall be drawn up as much as possible in keeping with the Sustainable Development Goals. Within this dispensation, local councils under the stewardship of the Ministry of the Economy, Planning and Regional Development through PNDP and other stakeholders ensure participatory community development.

It is against this backdrop that Kumba II Sub-divisional Council in collaboration with PNDP entrusted the local support organization - Food Forestry, Environment and Conservation Society (FFE_PCS) with the responsibility of elaborating a CDP and accompany the council on the implementation of endogenous solutions. FFE_PCS's efforts over a period of five months of diligent work, in a convivial atmosphere have culminated into a Council Development Plan. This document summarizes the strengths, weaknesses, opportunities and threats of the Kumba II. Sub-divisional Council.

In a nutshell, this work shows in an extraordinary manner that the council is endowed with resources that can support a wide variety of socio-economic activities that range from agribusiness, livestock and fishery which if adequately processed and marketed will take the council to emergence by the year 2035.

This document also reveals a number of challenges inherent to the development of the council. The problems include; insufficient access to basic social services such as educational and health facilities, poor drinking water, and insufficient electrification, limited agricultural processing products characterized by limited equipment, tools and technical skills. Low financial capacity of the council, poor urban space planning..

After due examination of all the stages in the process of elaborating the CDP it was found to conform to a greater extend with the norms and prescriptions of the National Strategy for Development document as it clearly takes care of the productive sectors, infrastructures, gender issues, social security and good governance. Hence, there is every reason to hope that everything being equal this document if well exploited would serve as a panacea in helping not only the council in its quest of becoming modern, a strong local economy experiencing a high standard of living of its populace but will also contribute in making Cameroon achieve and sustain National Strategy for Development within the context of good governance and transparency.

THE DIVISIONAL DELEGATE OF MINEPAT-MEME



Moma Anyere Ignatius

SUMMARY

The desire to promote the socio-economical and environmental development of local population in line with Cameroon's vision to become an emerging country by 2035, and to achieve the National strategy for Development, also to promote the sustainable development goals and to comply with the exigence of the legal framework of decentralization have motivated to equip subdivisional councils and particularly Kumba II subdivisional council with a Communal Development Plan (CDP), equally the local population with their action plans of endogenous solutions.

The success of this work has been achieved with the participation of various key stakeholders (SDO, sectorials, KCC, local population, socio-professional groups, economic operators, elites, PNDP and external partners.

The methodology which has been followed to elaborate this CDP is in line with the planning process (7 phases) set up by the Ministry of Economy, Planning and Regional Development (MINEPAT) as follows;

Phase 1: Preparation: It has helped to create more awareness and to mobilize key stakeholders as far as: the Senior Divisional Officer for Meme, the Government Delegate for Kumba City Council, all the sectorials ranged from the DDMINDHU, DDMINPT, MINEE to DDMINFOF, companies (ENEO, CAMTEL, CAMWATER), urban and quarter area population, socio-professional actors, economic operators, traditional and religious authorities. Tools used were radio talks on the importance of the CDP in meeting houses, churches, municipal sessions and working sessions. This mobilization ended with the organization of a protocol launching workshop at Kumba City Council hall under the patronage of the Supervisory Authority-SDO for Meme. Then with the technical launching in Kumba II council hall. Outputs of the 02 launching meetings were the great understanding and appropriation of the CDP process, creation of synergy within stakeholders, ensurance of full participation and expression of all the stakeholders. These were the preconditions for the 2nd phase to be successful.

Phase 2: Participatory diagnosis. It was conducted into three successive sub-diagnosis namely; Council Institutional Diagnosis (CID), Urban Space Diagnosis (USD) and Quarter/Quarter Diagnosis (Q/QD)

The CID conducted through SWOT analysis of the council as an institution discovered limited efficiency of human resources, limited financial resources, weak relationship management system and limited performance of assets. That such conditions were just helping the council to provide the average service delivery to the population, that the council has a high potential on decentralized cooperation, that some actions were urgent like: the action plan for the collection of revenue, strengthening of human resources through capacity building on ICT, resource mobilization, project design, investment on income generating assets. All these findings were documented in a report called CID which was restituted and validated by the members of the steering committee, municipal councilors, the mayor and other council executives.

The USD was conducted on the socio-professional groups in the Urban Space. All the socio-professional groups identified (tailors, hairdressers, mechanics, food processors, breeders...) were covered. Tools used were: Semi structured interviews, field observation, GPS, forms for collection of baseline data on social infrastructures (schools, Health centers, roads, bridges, water, electricity, market, social centers.) were filled and analyzed with sectorial norms as reference. Moreover, a desk research was also conducted on council annual reports and action plans, urban documents from MINDHU, sectorial reports and statistics, network data of CAMWATER, ENEO and CAMTEL, administrative records, master plan from KCC, land use plan and related documents from Kumba II council. Information generated after analyzing these data were used to complete the urban space map drawn through participatory approach and also to generate thematic maps. Moreover, problems expressed by socio-professional groups were analyzed coming out with causes, effects and needs in

28 sectors of development within the urban space. Specific issues like climate change, childhood, Bororo and HIV/AIDs were analysed. All these findings were documented in a report called USD; which was restituted and validated by the members of the steering committee, municipal councilors, MINDHU and other sectorials, KCC, the mayor and other council executives

Quarter by Quarter Diagnosis (QQD) was conducted this time around on the population divided into women, men and youth in each of the 14 quarters (Kossala III, Kossala II, Kossala V, Ekemue II, Pulletin II, Ekemba I, Pulletin I, Ekemba II, Kossala IV, Kossala I, Ekemue I, Ushie mein and Nshien-nshie) grouped in 07 development zones. The same tools used during the USD were deployed to come out in each of the 28 sectors with the following outputs: tables of analyzed problems causes, effects and needs, tables of projects for addressing the problems, maps of basic infrastructures, tables of endogenous solutions, tables of 15 priority projects per quarter, Table of climate change, issues of childhood, Bororo, HIV/AIDs.

At the end of this phase, all the three diagnosis reports cited above were consolidated into a single document named Diagnosis Consolidated Report (CDR). Such a document present the monograph of the council, matrix of climate change, the reference situation of basic social infrastructures, table of vulnerable groups, table of priority projects per quarter and 33 logframes, quarter ranking, tables of consolidated problems and logframes on 33 sectors of development distributed under 04 programmes recommended by the Ministry of Decentralization and Local Development. These programmes are described as follows:

Programme 1: Offer of basic social services

01) Health: inadequate access to quality health care and envisaged actions are the construction of new health centers and the provision of drugs and equipment to the existing ones for a value F CFA 278,220,000; **02) Public Works:** bad roads and related infrastructures; solution envisaged is the maintenance of existing roads, construction of bridges, culverts and gutters for a cost of 3,502,780,000; **03) Basic Education:** inadequate access to quality basic education and envisaged solutions is the construction of new classrooms and acquisition of new equipment, transfer of qualified staff for a cost of 2,009,810,000; **04) Secondary Education:** inadequate access to quality secondary education and envisaged solutions are the improvement of infrastructures and equipment, providing enough qualified staffs for the cost of 1 079,190,000; **05) Higher education:** inadequate access to higher education and envisaged solution is granting of scholarship to girls and construction of low cost houses for teachers and students in Buea and Enset area for a cost of 2,626,250,000; **06) Employment and vocational training:** inadequate access to professional education and envisaged solution is the improvement of technical education infrastructures and equipment, providing qualified staff for the cost of 376,250,000; **07) Women Empowerment and the Family:** limited access to professional skills and solution envisaged is the improvement in empowering infrastructures and equipment for a cost of 148,000,000; **09) Social affairs:** inadequate access to quality social services and envisaged solution is the improvement of social caring infrastructures and equipment for a cost of 288,575,000; **10-1) Water:** inadequate access to quality drinking water and envisaged solution is the improvement of water supply infrastructures and equipment for a cost of 814,300,000; **10-2) Energy:** Inadequate access to quality energy and envisaged solution is the development of solar energy for a cost of 750,000,000; **11) Labour and social security:** inadequate access to social security and the solution envisaged is sensitization on the importance of social security for the cost of 14,500,000; **12) Housing and urban development:** indecent houses and urban feature and envisaged solution is the improvement of houses, land management for a cost of 1 163,892,880; **13) Scientific research and innovation:** limited access to innovated technology and solution envisaged is vulgarization of new technology at the local level for a cost of 61,000,000; **14) Communication:** Difficulties to access information on agriculture and others and solution envisaged is lobbying for the distribution of ``la voix du paysan within the municipality and council radio for a cost of 40,250,000.

Programme 2: Promotion of economy and environment protection

15) Agriculture and rural development: decrease of the production, processing and marketing of agri-products and solution envisaged is the improvement of intrants (seeds, seedlings, fertilizers, pesticides, farming techniques, integration of climate change, capacity building, subventions and means of processing for a cost of 1,221,000,000, **16) Livestock, Fishery and Animal Husbandry:** low productivity and solution envisaged is improvement of intrants (fish, chicks, vaccins, rearing techniques...), capacity building, subventions and rearing infrastructures for a total cost of 362,200,000. **17) Tourism and leisure:** limited access to leisure and envisaged solution is the improvement of infrastructures and equipment, sites and staffs for a cost of 168,500,000, **18) Forestry and wildlife:** illegal exploitation of forest resources and trade and the envisaged solution is the improvement of the sustainable management of forest at the local level for a cost of 38,000,000; **19) Commerce:** Limited exchange facilities at local level and solution envisaged is development of market infrastructures and related facilities for a cost of 374,471,870; **20) Small and medium size enterprises, social economy and crafts:** difficulties to develop small size enterprises and handicraft and solution envisaged is the providing of equipment and capacity building on quality handicraft products for a cost of 510,000,000; **21) Industries, mines and technological development:** difficulties to exploit mines and solution envisaged is providing equipment and capacity building for a cost of 120,500,000; **22) Post and telecommunications:** difficulties for making long distance communication and mail exchange and solution envisaged is lobbying MTN, ORANGE, NEXTEL and CAMTEL to cup down the cost of calls, also the acquisition and installation of modern call booths for callboxers for a cost of 62,000,000; **23) Transports:** difficult transportation of goods and people and envisaged solution is providing of council taxis, equipping the urban space road code signs, development of motto parks. Etc. for a cost of 786,440,000, **24) Environment, Protection of nature and sustainable development, improvement of urban space environment (air, water and soil), action plan for the green house gas emission reduction for a cost of 499,200,000**

Programme 3: Promotion of culture, sports and support to youth

25) Arts and Culture: difficulty to maintain quality cultural practices and envisaged solution is the improvement of culture infrastructures and equipment for a total cost of **522,500,000**, **26) Youth's affairs and civic education:** limited access to quality civic education and youth supports and envisaged solution is the improvement of youth development infrastructures and equipment for a cost of **568,600,000**; **27) Sports and physical education:** Limited access to quality physical education and envisaged solutions are the improvement of sport infrastructures and equipment for a cost of 583,000,000.

Programme 4: Governance and territorial administration

28) Territorial administration, decentralization, security, order and law enforcement: limited access to administrative services and solution envisaged is sensitization for group National Identity Establishing, mapping and dissemination of insecurity areas for a cost of 130,000,000. **29) State property, surveys and land tenure:** insecure land property and solution envisaged is sensitization on the importance of land certificate for a cost of 71,494,000, **30-33) Council as an institution, HIV/AIDS, Childhood and climate change,** limited service delivery to the population and envisaged solution is the improvement of council resources (human, finance, asset) and partnerships, supports to HIV/AIDS and Bororo, childhood development, Climate change mitigation and adaptation for a cost of 1,513,900,000.

This report was also restituted and validated by the steering committee, the municipal councilors, sectorials and the council executive.

Phase 3,4 &5: Planning, Resources mobilization, Programming

One day planning workshop was organized with key stakeholders and the following tools were used: table of priority projects per quarter, table of analysis of programmes, actions and projects, logframes, table of

resource mobilization (council investment budget and decentralization funds), quarter ranking, the term of reference prepared by FFE_PCS and the Steering committee.

Four working groups were formed per programme cited above. The term of reference related to the work was explained to all groups. The following deliverables were produced: An Annual Investment Plan (AIP) estimated at 157,250,000Fcfa, a MID-TERM EXPENDITURE FRAMEWORK (MIDTEF) investment plan estimated at 363,250,000 Fcfa, a 5 years investment plan estimated at 578,405,000 Fcfa. The estimated cost of each programme is as follows: **Programme 1**: aiming at improving the offer of basic social services estimated at 417,296,454 Fcfa. **Programme 2**: aiming at promoting the economy and environment protection, estimated at 52,826,293 Fcfa. **Programme 3**: aiming at promoting culture, sports and supports to youth; estimated at 50 846 608 Fcfa. **Programme 4**: aiming at improving governance and local administration estimated at 5 000 000 Fcfa. The total cost of the CDP estimated at **20,684,823,250** Fcfa. A contract award plan and a MIDTEF investment and environment management plan.

Phase 6 & 7: Implementation and Evaluation of the CDP

For the monitoring and evaluation of the CDP, the follow up committee of 07 members has been put in place, the table of indicators and means of verification has been elaborated. A plan of communication was also elaborated.

LIST OF ABBREVIATIONS

AFD	:	FRENCH DEVELOPMENT AGENCY
AIMF	:	INTERNATIONAL ASSOCIATION OF HEADS OF FRANCOPHONE TOWNS AND MUNICIPALITIES
CB	:	COUNCIL BUDGET
CDC	:	CAMEROON DEVELOPMENT CORPORATION
CDSTS	:	COMMUNITY DEVELOPMENT SPECIALIZATION TRAINING SCHOOL
CGLU	:	UNITED CITIES AND LOCAL GOVERNMENTS
CID	:	COUNCIL INSTITUTIONAL DIAGNOSIS
DMC	:	DISTRICT MEDICAL CENTRE
DMO	:	DISTRICT MEDICAL OFFICER
FFE_PCS	:	FOOD FORESTRY, ENVIRONMENT PROTECTION AND CONSERVATION SOCIETY
GPS	:	GEOGRAPHICAL POSITIONING SYSTEM
GBHS	:	GOVERNMENT BILINGUAL HIGH SCHOOL
GNS	:	GOVERNMENT NURSERY SCHOOL
GPS	:	GOVERNMENT PRIMARY SCHOOL
GSS	:	GOVERNMENT SECONDARY SCHOOL
GTZ	:	DUTCH DEVELOPMENT ORGANIZATION
IDE	:	INFIRMIER BREVETE D'ETAT (REGISTERED NURSE)
KCC	:	KUMBA CITY COUNCIL
LGCF	:	LOCAL GOVERNMENT COMMONWEALTH FORUM
MINADER	:	MINISTRY OF AGRICULTURE AND RURAL DEVELOPMENT
MINAT	:	MINISTRY OF TERRITORIAL ADMINISTRATION
MINTOUL	:	MINISTRY OF TOURISM AND LEISURE
MINDCAF	:	MINISTRY OF LAND TENURE AND STATE PROPERTIES
MINDDEVL	:	MINISTRY OF DECENTRALIZATION AND LOCAL DEVELOPMENT
MINEPAT	:	MINISTRY OF ECONOMY, PLANNING AND REGIONAL DEVELOPMENT.
MINJEC	:	MINISTRY OF YOUTH AFFAIRS AND CIVIC EDUCATION
MINTP	:	MINISTRY OF PUBLIC WORKS
MINTRANS	:	MINISTRY OF TRANSPORTS
MINAS	:	MINISTRY OF SOCIAL AFFAIRS
MINCOMME	:	MINISTRY OF TRADE
RCE	:	
MINESEC	:	MINISTRY OF SECONDARY EDUCATION
MINAC	:	MINISTRY OF ARTS AND CULTURE
MINHDU	:	MINISTRY OF URBAN DEVELOPMENT AND HOUSING
MINEDUB	:	MINISTRY OF BASIC EDUCATION
MINEE	:	MINISTRY OF ENERGY AND WATER RESOURCES
MINEFOP	:	MINISTRY OF EMPLOYMENT AND VOCATIONAL TRAINING
MINEPED	:	MINISTRY OF ENVIRONMENT AND NATURE PROTECTION
MINEPIA	:	MINISTRY OF LIVESTOCK, FISHERIES AND ANIMAL INDUSTRIES
MINFOF	:	MINISTRY OF FORESTRY AND WILDLIFE
MINIMDT	:	MINISTRY OF INDUSTRY, MINES AND TECHNOLOGICAL DEVELOPMENT
MINPMEESA	:	MINISTRY OF SMALL AND MEDIUM-SIZED ENTERPRISES, SOCIAL ECONOMY AND HANDICRAFTS
MINPOSTEL	:	MINISTRY OF POSTS AND TELECOMMUNICATIONS
MINPROFF	:	MINISTRY OF WOMEN'S EMPOWERMENT AND THE FAMILY
MINSANTE	:	MINISTRY OF PUBLIC HEALTH
MINSEP	:	MINISTRY OF SPORTS AND PHYSICAL EDUCATION
MINTRANSP	:	MINISTRY OF TRANSPORT

ORT		
MINEPAT		MINISTRY OF THE ECONOMY, PLANNING AND REGIONAL DEVELOPMENT
MINTSS	:	MINISTRY OF LABOUR AND SOCIAL SECURITY
MUDEC	:	MUNICIPAL DEVELOPMENT COUNSELING
NIC		NATIONAL IDENTITY CARD
NGO	:	NON-GOVERNMENT ORGANIZATION
NTFP		NON-TIMBER FOREST PRODUCTS
NTIC	:	NEW TECHNOLOGY OF INFORMATION AND COMMUNICATION
PNDP	:	NATIONAL COMMUNITY DRIVEN DEVELOPMENT PROGRAM
PLWD	:	PEOPLE LIVING WITH DISABILITY
SDF	:	SOCIAL DEMOCRATIC FRONT
SDMC	:	SUB-DIVISIONAL MEDICAL CENTRE
SDG	:	SUSTAINABLE DEVELOPMENT GOALS
SG	:	SECRETARY GENERAL
UCCC	:	UNITED COUNCILS AND CITIES OF CAMEROON
UNDP	:	UNITED NATIONS DEVELOPMENT PROGRAMME

LIST OF TABLES

		Page
Table 1	Climatic conditions	23
Table 2	Characteristics of the relief of the municipality	23
Table 3	Hydrology of Kumba II municipality	23
Table 4	Soil characteristics	24
Table 5	Vegetation and fauna	24
Table 6	Distribution of the population per quarter from 2019 to 2023	24
Table 7	Distribution of the population per age from 2019 to 2023	25
Table 8	Distribution of vulnerable populations per quarter	25
Table 9	Characterization of the socio-economic milieu	27
Table 10	Strengths and weaknesses of organs and committees of the council	30
Table 11	Strengths and weaknesses of Human Resources	31
Table 12	Strengths and weaknesses of the Council's Finances	32
Table 13	Strengths and Weaknesses of Council Assets	34
Table 14	Strengths and weaknesses of Council's relationship with partners	35
Table 15	Statistic of social basic infrastructures in Kumba II council	37
Table 16	Partitioning of public schools in Kumba II council	38
Table 17	Enrolment of students in public schools within the municipality	38
Table 18	Supervision and equipping of public schools within the council area	38
Table 19	General state of school buildings in Kumba II municipality	39
Table 20	Reference situation/need of secondary school teachers of the council	39
Table 21	Type of materials of school buildings in KUMBA II municipality	39
Table 22	Situation of the development of schools in KUMBA II municipality	39
Table 23	State of health centre's buildings in Kumba II municipality	41
Table 24	Partitioning of the health personnel in KUMBA II municipality	41
Table 25	Situation of health equipment in KUMBA II municipality	41
Table 26	Situation of the development of health centres in KUMBA II municipality	42
Table 27	State of health centre buildings in Kumba II municipality	42
Table 28	Functioning state of water points according to their nature in Kumba II municipality	44
Table 29	Functioning state of the water point in Kumba II council according to the milieu of residence	44
Table 30	Partitioning of electricity infrastrasture at Kumba II council	45
Table 31	General state of electricity infrastrasture in KUMBA II municipality	45
Table 32	Functionality of electricity network in KUMBA II municipality	45
Table 33	Road infrastructures, culverts and bridges	46
Table 34	Characteristics, functionality and maintenance of roads	48
Table 35	Arts and critical points	49
Table 36	Functionality of Arts and critical points	49
Table 37	Commercial Infrastructures of the council	50
Table 38	Sports and leisure infrastructures	50
Table 39	Livestock infrastructures	51
Table 40	Social infrastructures	51
Table 41	Touristic sites and infrastructures	52

Table 42	Main resources	53
Table 43	Childhood analysis	54
Table 44	Refugees analysis	55
Table 45	Bororo analysis	55
Table 46	Local economy analysis	56
Table 47	Problems analysis and needs of basic education	58
Table 48	Problems analysis and needs of secondary education	59
Table 49	Problems analysis and needs of higher education sector	60
Table 50	Problems analysis and needs of women empowerment and the family sector	61
Table 51	Problems analysis and needs of employment and vocational training sector	61
Table 52	Problems analysis and needs of public works sector	62
Table 53	Problems analysis and needs of social affairs sector	52
Table 54	Problems analysis and needs of labour and social security sector	63
Table 55	Problems analysis and needs of transport sector	64
Table 56	Problems analysis and needs of scientific research and innovation sector	64
Table 57	Problems analysis and needs of water and energy sector	65
Table 58	Problems analysis and needs of public health sector	66
Table 59	Problems analysis and needs of agricultural sector	67
Table 60	Problems analysis and needs of livestock and animal husbandry sector	68
Table 61	Problems analysis and needs of small and medium size enterprises, social economy	68
Table 62	Problems analysis and needs of commerce sector	69
Table 63	Problems analysis and needs of tourism and leisure sector	70
Table 64	Problems analysis and needs of industries, mines and technological development	71
Table 65	Problems analysis and needs of environment, protection of nature and sustainable	71
Table 66	Problems analysis and needs of forestry and wildlife sector	72
Table 67	Problems analysis and needs of post and telecommunications sector	72
Table 68	Problems analysis and needs of communication sector	73
Table 69	Problems analysis and needs of sports and physical education sector	73
Table 70	Problems analysis and needs of art and culture sector	74
Table 71	Problems analysis and needs of youth affairs and civic education sector	75
Table 72	Problems analysis and needs of housing and urban development sector	75
Table 73	Problems analysis and needs of territorial administration, decentralization, security, order and	76
Table 74	Problems analysis and needs of state property, surveys and land tenure sector	77
Table 75	Problems analysis and needs of the institutional framework (KCC/Kumball	77
Table 76	Recurrent problems and needs of childhood, Bororo groups and HIV/AIDs	78
Table 77	Logframe for the improvement of basic education	80
Table 78	Logframe for the improvement of secondary education	84
Table 79	Logframe for the improvement of high education	86
Table 80	Logframe for the improvement of women empowerment and the family	88
Table 81	Logframe for the improvement of employment and vocational training	90
Table 82	Logframe for the improvement of public works	92
Table 83	Logframe for the improvement of social affairs	94
Table 84	Logframe for the improvement of labour and social security	96
Table 85	Logframe for the improvement of transports	98

Table 86	Logframe for the improvement of scientific research and innovation	100
Table 87	Logframe for the improvement of water	102
Table 88	Logframe for the improvement of energy	105
Table 89	Logframe for the improvement of health	106
Table 90	Logframe for the improvement of housing and urban development	108
Table 91	Logframe for the improvement of agriculture and rural development	114
Table 92	Logframe for the improvement of livestock and animal husbandry	117
Table 93	Logframe for the improvement of small and medium size enterprises	121
Table 94	Logframe for the improvement of commerce	122
Table 95	Logframe for the improvement of tourism and leisure sector	124
Table 96	Logframe for the improvement of industries, mines and technological development	126
Table 97	Logframe for the improvement of environment, protection of nature and sustainable	128
Table 98	Logframe for the improvement of forestry and wildlife	131
Table 99	Logframe for the improvement of communication	133
Table 100	Logframe for the improvement of post and telecommunications	135
Table 101	Logframe for the improvement of sports and physical education	136
Table 102	Logframe for the improvement of arts and culture	139
Table 103	Logframe for the improvement of youth affairs and civic education	141
Table 104	Logframe for the improvement of territorial administration, security, order and law enforcement	143
Table 105	Logframe for the improvement of state property, surveys and land tenure	145
Table 106	Logframe for the improvement of the council as institution, Mayor`s program, childhood,	146
Table 107	Consolidated costs and cost of the CDP	151
Table 108	List of priority projects per quarter	156
Table 109	Investment budget for the past 05 years (2020-2024)	166
Table 110	Projection of the investment budget for next 05 years (2020-2024)	166
Table 111	Quarter ranking	167
Table 112	Access level to social basic services	167
Table 113	Mobilizing resources	168
Table 114	05 years expenditure framework of priority projects per programme	168
Table 115	Mid -term expenditure framework of priority projects	176
Table 116	Annual investment plan (AIP)	180
Table 117	Plan for vulnerable groups	181
Table 118	Socio-environmental management summary framework for MIDTEF	182
Table 119	Estimate cost of the CDP	184
Table 120	AIP contract award plan	185
Table 121	CDP follow up and evaluation committee set up	188
Table 122	Monitoring and evaluation indicators for the CDP	189
Table 123	CDP communication plan	193

LIST OF MAPS

		Page
Map 1	Location of Kumba II municipality	22

Map 2	Population per quarter	26
Map 3	Spatial distribution of schools	40
Map 4	Spatial distribution of Health centers	43
Map 5	Spatial distribution of Hydraulic	44
Map 6	Spatial distribution of Electricity	45
Map 7	Spatial distribution of roads	50
Map 8	Land use Plan of the municipality	79

ANNEXES

Annex 1	Municipal deliberation adopting the CDP	199
Annex 2	Attendance list of stakeholders adopting the CDP	203
Annex 3	Follow up committee	206
Annex 4	Attendance list of sectorial and SDO validating the CDP	209
Annex 5	Copies of CID, USD, CDR in CDs	209

TABLE OF CONTENT

		Page
Summary		iii
List of abbreviations		vii
List of tables.....		ix
List of maps and figures		xi
List of annexes.....		xii
I. INTRODUCTION		15
1.1	Context and justification	15
1.2	CDP's objectives	15
1.3	Document structure	16
II. METHODOLOGY		17
2.1	Preparation of the whole process.....	17
2.2	Collection of information and treatment.....	18
2.3	Consolidation of diagnosis and cartographic data.....	20
2.4	Planning, resource mobilization and programming workshop.....	20
2.5	Putting in place of a participatory monitoring and evaluation mechanism.....	21
III. SUMMARY PRESENTATION OF THE COUNCIL.....		22
3.1	Localisation of the council.....	22
3.2	Biophysical milieu	23
3.3	Human milieu	24
3.4	Socio-economic Milieu.....	27
IV. PARTICIPATORY DIAGNOSIS RESULT.....		30
4.1	CID synthesis.....	30
4.2	Main services of the Council area.....	37
4.3	Main potentials (resources) of the Council.....	53
4.4	Synthesis of data collected on childhood.....	53
4.5	Synthesis of data on the refugees.....	55
4.6	Synthesis of data on the Natives.....	55
4.7	Local economy.....	56
4.8	Synthesis on climate change data	57
4.9	Main problems and consolidated identified needs per sector.....	58
4.10	Outline Plan for the Use and the Management of Land within the Council area.....	78
4.11	Logical framework per sector.....	80
4.12	Estimated cost of the CDP.....	151
V. PLANNING.....		154
5.1	Vision and objectives of the CDP.....	155
5.2	Framework Elements.....	156

5.2.1	Consolidated table of priority projects.....	156
5.2.2	Budget framework based of the AA.....	166
5.2.3	Ranking of quarters/Funding Order of quarters.....	167
5.2.4	Validation of database per sector.....	167
5.2.5	Determination of the access level to basic social services.....	168
5.2.6	Resources that can be mobilized and installments.....	168
5.3	Strategic planning.....	168
5.3.1	Elaboration of programs budgeting framework (over 5 years).....	168
5.3.1.1	Program 1: improvement of the offer in basic social services.....	168
5.3.1.2	program 2: Promotion of economic development and environmental protection.....	172
5.3.1.3	program 3: Promotion of culture, sports and support to youths.....	173
5.3.1.4	program 4: governance and local administration.....	174
5.4	Evaluative Analysis Programs in relation to the attainment of the SDGs.....	175
5.5	Operational planning.....	176
5.5.1	Mid -term Expenditure Framework (MIDTEF) of priority	176
5.5.2	Annual Investment Plan (AIP)	180
5.5.3	Operational Plan in favour of the vulnerable population.....	181
5.5.3.1	Other vulnerable population.....	181
5.5.4	Environmental management summary framework for AIP and MIDTEF	182
5.5.5	Cost estimate of AIP.....	184
5.5.5	AIP Contract Award Plan.....	189
VI. MONITORING AND EVALUATION MECHANISM.....		187
6.1	Composition and attributions of the CDP monitoring –evaluation committee.....	188
6.1.1	Composition of the follow-up committee	188
6.1.2	Attributions of members of the Council Follow-up Committee (CFC)	188
6.1.3	Names and attributes of the Council Follow-up Committee of the CDP.....	188
6.2	Monitoring and evaluation indicators.....	189
6.3	Mechanisms, tools and report frequencies.....	191
6.4	Mechanism for the preparation of the AIP and the revision of the CDP.....	191
VII COMMUNICATION PLAN		192
7.0	Strategy and layout plan of communication	193
CONCLUSION.....		194
BIBLIOGRAPHY		196
ANNEXES.....		198

I-/ INTRODUCTION

1.1/ CONTEXT AND JUSTIFICATION

The National Community Driven Development Program (PNDP) has been set up by the Government with the support of development partners since 2004 as one of the instruments for the implementation of Decentralization, the Growth and Employment Strategy Paper (GESp) of Cameroon. Amongst the achievements of the PNDP till date is the elaboration, actualization, funding, capacity building of actors of Communal Development Plans (CDPs). The CDP is a tool for local planning. 328 CDPs have been elaborated and approved at the local level by the Supervisory Authorities.

But Sub-divisional Councils have not benefited from this exercise. In its current operational phase, the PNDP scheduled this activity to be executed in sub divisional Councils including Kumba II council. The CDP is a tool that encourages balanced development as well as poverty reduction and wealth creation within the municipality. The CDP will integrate Climate change and early childhood development considerations in planning. The elaboration of the CDP is further justified by the need to align development projects toward Program Budgeting and include Socially Vulnerable Persons (SVPs); activate the Quarter or Quarter Development Committees with sectorial focal persons, draw-up the local solutions in each quarter or quarter; identify priority projects (social, economic and environmental) and rank quarter's projects for Council financing.

To elaborate this CDP, a convention has been signed between Kumba II sub divisional Council, PNDP and Food Forestry, Environment Protection and Conservation Society (FFE_PCS). The term of reference related to the elaboration of the CDP and accompanying the Council in the implementation of endogenous solutions; the 7(seven) phases (Preparation, Participatory Diagnosis, Planning, Resource mobilization, Programming, Implementation, monitoring and evaluation) of which this work is to be done.

All the 07 phases and expected reports have been achieved successfully and have contributed to produce the CDP.

1.2-/ OBJECTIVES OF THE MISSION

1.2.1/ OVERALL OBJECTIVE

- To equip Kumba II subdivisional council with a planning and PIB elaboration tool-CDP through a participatory approach including local population, KCC, sectorials, steering committee, private operations, socio-professional groups and the supervisory authority.

1.2.2/ SPECIFIC OBJECTIVES

- To elaborate the nomograph of Kumba II subdivisional council,
- To carry out and present the consolidated findings of the participatory diagnosis at the level of the council as institution, at the level of the urban space and at the level of quarter by quarter.
- To identify priority projects of the population by quarter
- To elaborate a 5th year investment plan for the implementation plan of priority projects
- To ensure a resource mobilization

- To elaborate the Annual Investment Plan (AIP) of priority projects
- To elaborate the contract award plan for the AIP
- To elaborate the MIDTEF investment plan
- To elaborate the environment management plan of MIDTEF and AIP
- To elaborate a monitoring and evaluation mechanism for the implementation and promotion of the CDP
- To elaborate the CDP communication plan

1.3-/ DOCUMENT STRUCTURE

- Summary
- Introduction
- Methodology
- Diagnosis Results (The three-diagnosis including the Logical framework per sector)
- Planning :
 - Framework of elements
 - List of priority projects
 - Ranking of quarters
 - Resources that can be mobilized
 - Planning strategy (Elaboration of the various technical programs on five years: social, economic and environmental, culture, sports and support to youth, governance and local administration).
- Operational Planning: MIDTEF, AIP and others (CAP, operational Plan in favour of the marginalised population, Socio-environmental management Summary Framework)
- Monitoring and evaluation mechanism
- Communication Plan
- Conclusion
- Annexes

II./ METHODOLOGY

2.1.0/ PREPARATION OF THE PROCESS

2.1.1/ Pedagogic preparation.

The following activities have been carried out at this first step of preparation:

- Training of 02 consultants of FFE_PCS by PNDP
- Training of the working team by FFE_PCS` s consultant
- Training of the CDO by PNDP
- Introduction of the working team to the Municipal Executive;
- Discussion and validation of the working methodology with Municipal Executive;
- Presentation and validation of the detailed work plan and chronogram elaborated by LSO;
- Preparation of the Municipal Executive in the identification of potential financial sources to be presented in the course of the planning workshop;
- Presentation of LSO office in the council;

The tool used: working sessions. Stakeholders: Mayor and other executives, SG, CDO, steering committee.

2.1.2/ Administrative preparation.

a/ Informing and sensitization of local administrative authorities.

The following activities have been carried out at this second step of the preparation:

- Introduction and presentation of LSO team to administrative authorities (SDO, DO.) by the Mayor;
- Restitution of the feed back(report) of the contact meeting to the SDO;
- Negotiation of the date of the CDP protocol launching workshop and its organization;

Tool used: courtesy visits. stakeholders: Mayor, SDO, DDMINPAT, DDMINDHU

b/ Informing and sensitization of other parties involved.

The following activities have been carried out at this third step of the preparation:

- Preparation of letters for sensitizing stakeholders on the importance of the CDP, the duration, their involvement and inviting them to attend the CDP launching workshop;
- Dissemination of information about the CDP over media (Radio, posting on public places, announcements in associations and churches);
- Verification of the presence of the concertation committees and their members;
- Inform and create a platform for information exchange with all the sectorials;
- Inform the Government Delegate of KCC
- Inform CAMTEL, ENEO, CAMWATER
- Researching of the existence of humanitarian organizations dealing with refugees.

Tools used: Radio, meeting houses, document review. Stakeholders: Mayor and other executives, SG, DA, steering committee, population.

c/ Put in place an operational Institutional arrangement.

The following activities have been carried out at this fourth step of the preparation

- Training of the steering committee on the planning process by FFE_PCS;
- Tool used: 01-day training workshop. Stakeholders: Members of the steering committee and council staff.

d/ Protocol launching work shop.

The following activities have been carried out at this fifth step of the preparation:

- Preparation and co-distribution of the invitations with the Mayor, 2 weeks before;
- Preparation of the speeches of the Mayor and SDO;

- Preparation of the TOR by the LSO;
- Preparation of Logistic for the workshop by the Mayor;
- Holding of one day workshop.

Key stakeholders: SDO for Meme, council executive, municipal councilors, steering committee, sectorials, associations, NGO, CIG, Elites, Private sector, population, religious leaders, PNDP, LSO

e/ Baseline and cartographic mapping data collection.

The following activities have been carried out at this sixth step of the preparation:

- Identification of data collection sources;
- Programming of the data collection from identified sources;
- Providing the method and data collection tools and materials (forms and pencils, GPS, climate change matrix form) to data collectors;
- Supervision of the proper data collection;
- Collection of preliminary information on climate change trends and climate projections, vulnerability on existing literature and resource persons;
- Providing the matrix on sectoral data collected;
- Involvement of the sector based-ministries in the filling of information on the data collection sheets;
- Involving the climate change related sectors (forestry, environment, water, agriculture...) in the filling of the climate change matrix;
- Restitution and validation of data collected by steering Committee and sectorials.

Tools used: field visits, working sessions with service heads, interviews with the population.

Stakeholders: resource persons, service heads, population.

2.2.0/ INFORMATION COLLECTION AND TREATMENT.

2.2.1/ Data collection and treatment in the Council Institution Diagnosis (CID).

a/ Data collection.

The following activities have been carried out at this first step of the CID:

- Review of the following sources: 3 past years administrative accounts, profile of personnels, inventory of assets, profile of municipal councilors, exiting partnership established.
- Use of the elaborated forms to record relevent information on (human, patrimony, management of relations and, financial resources.).
- Restitution and validation of data collected by the Mayor and his executive.

b/ Analysis of data collected.

The following activities have been carried out at this first step of the CID

- Use of the SWOT to identify the strengths/weaknesses, threats/opportunities of the council (exposition of gaps that exists between quantity and typology of council resources and their management).
- Analysis of the information on the relationship management.
- Identification of the main axes and activities within the council to be reinforced

Stakeholders: Council executive, councilors, steering committee, CDO, staff, sectorials.

c/ Restitution and validation of the CID.

The following activities have been carried out at this first step of the CID:

- Organization of the restitution and validation of the CID meeting.
- Exchange and validation of the results of the diagnosis.

Tool used: powerpoint presentation. Stakeholders: Council executive, councilors, steering committee, CDO, staff.

2.2.2/ Data collection and treatment in the Urban Space Diagnosis (USD).

a/ Identification of problems, constraints and potentials by sector.

The following activities have been carried out at this first step of the urban space:

- Delimitation of the urban space with the aid of the land use plan and related documents.

- Participatory mapping of the town and a transects walk.
- Carry out a socio-economic and environmental survey of activities, problems/ constraints potential/opportunities of the town and its stakeholders.
- Consolidation of data and formulation of problems sector by sector up to 28.
Tools used: land use plan, semi-structured interviews, field observations. Stakeholders: socio-professional groups (hairdressers, tailors...), steering committee.

b/ Problem Analysis.

The following activities have been carried out at this second step of the urban space:

- Identification of the causes and effects (problem trees, sectorial map, urbanization plan etc).
- Identification of solutions.
- Organization of a participatory validation workshop.
Tools used: problem trees and solution trees. Key stakeholders were: Council's executive, councilors.

c/ Restitution and validation of the USD.

The following activities have been carried out at this first step of the USD:

- Organization of the restitution and validation of the USD workshop;
- Exchange and validation of the results of the diagnosis.
Stakeholders were: Council's executive, councilors, steering committee, CDO, staff.

2.2.3/ DATA COLLECTION AND TREATMENT IN PARTICIPATORY QUARTER DIAGNOSIS (PQD).

a/ Preparation in the communities.

The following activities have been carried out at this first step of each quarter's level:

- Paying of a courtesy visit to the administrative authority (DO);
- Paying of visit to the traditional authorities (quarter heads);
- Daily time schedule of the populations and agreement on the planning calendar;
- Identification of 2 local facilitators (drawn from the community members) per quarter/quarter;
- Logistic arrangements;
- Collection of baseline data by local facilitators and restitution to the quarter assembly during the participatory diagnosis;
- Introduction to the quarter/quarter assembly and presentation of the objectives of the mission and the commitment of the Population.

b/ Identification of problems and potentials per Sector.

The following activities have been carried out at this second step at the quarter's level:

- Participatory mapping of the landscape units of each quarter/quarter;
- Collection of the geo-referenced data on the basic infrastructures (schools, roads, water networks, markets, health centers...);
- Introduction of the Semi-structure interview (SSI);
- Conduct of the proper Semi-structure interview (SSI) and provision of problems tabled;
- Introduction of the transect and constitution of mixed groups.
Tools used: quarter/quarter assemblies, GPS, field observation. Stakeholders: population, heads of services

c/ Analysis of problems per sector and the search for solutions.

The following activities have been carried out at this third step at the quarter's level:

- Drawing of the transect, observation and description (nature, problems and ongoing solutions) of each landscape;
- Organization of a joint session (men, women and youths) in each quarter/quarter;
- Problem formulation/potentials by sector up to 28 sectors;
- Prioritization of the problems per sector;
- Organization of a joint session and introduction on analysis;
- Analysis of problems and table of solutions;

- Elaboration of the table of endogenous solutions;
Tools used: problem trees, solution trees. Stakeholders: population, steering committee.

d/ Synthesis of quarter/quarter by quarter diagnosis

The following activities have been carried out at this firststep:

- Establishing the reference situation per sector;
- Consolidation of data per sector up to 28 sectors;
- Formulation of the problems and identification of transversal solutions by sector;
- Consolidation of the diagnosis of natural resources matrices (forms given out to sectorials and data collected in quarters);
- Participatory map of natural resources in the council.

e/ Planning of local problems.

The following activities have been carried out at this fourth step at the Quarter's level:

- Elaboration of the planning table of endogenous solutions;
- Identification of resources (human, financial and material);
- Identification of priority investment projects per sector;
- Restitution and validation;
- Putting in place a consultative committee in each quarter for the implementation of endogenous solutions.

Tools used: tables of problems, causes, effects and needs. Stakeholders (population, steering committee, CDO, staff, sectorials, urban population)

2.3.0/ CONSOLIDATION OF DIAGNOSIS DATA AND CARTOGRAPHY.

2.3.1/ Consolidation of all the 3 diagnosis.

The following activities have been carried out at this 3rd step:

- Consolidation of the CID, USD, QD and sustainable land use plans;
- Validation of the consolidated diagnosis;

Stakeholders were: council executive, councilors, steering committee, sectorials, staff, SG, financial agent, CDO, Population.

a/ Land use plan

The following activities have been carried out at 2nd step

- Collection of geo referenced data of identified resources and infrastructures;
- Elaboration of existing maps and potentials (hydraulic, health, education, natural resources, electricity, transport, ...).

2.3.2/ Consolidation of cartography

The following activities have been carried out at 2nd step

- GAMIN, GPSMAP 64s Global Positioning System (GPS) Recording tool, scaled in minutes, was used to collect geo referenced data of identified resources and infrastructures per quarter/quarter and urban space;
- The Geographic Information System (GIS) mapping software, was used to design and elaborate geo reference data collected from identified resources and infrastructure per quarter/quarter and urban space, to produce maps of existing potentials (hydraulic, health, education, natural resources, electricity, transport, ...) per quarter/quarter and urban space.
- The Geographic Information System (GIS) mapping software, was equally used to consolidate maps per existing potentials (hydraulic, health, education, natural resources, electricity, transport, ...) of all 14quarters and urban space, to produce consolidated maps per exiting potentials (hydraulic, health, education, natural resources, electricity, transport, ...), in Kumba II municipality.

2.4.0/ PLANNING WORKSHOP, RESOURCE MOBILIZATION AND PROGRAMMING

2.4.1/ Preparation of the planning workshop

The following activities have been carried out at this 1ststep:

- Elaboration of the TOR by the LSO
- Identification and mobilization of resource persons and key actors
- Preparation of invitations by the LSO and distribution by the Mayor
- Technical and pedagogic preparation by the LSO
- Logistic Preparation by the Mayor and the LSO
- Communication (Ocean city radio, announcements in churches and association meetings, posters)
- Preparation of speeches (mayor, LSO)
- Elaboration of 33 strategic planning tables per sectors (LOGframes) and forwarding to the concerned sectors for verification and validation

2.4.2/ Planning

The following activities have been carried out at this step:

- Performing of the opening of planning meeting ceremony by the mayor
- Organization of the participant per thematic, related to each of the 04 existing programmes
- Restitution and validation of LOG frames by the sectorials
- Quarter ranking

2.4.3/ Mobilisation of resources

The following activities have been carried out at this 4th step:

- Presentation by the Mayor of the financing sources and their mobilization network (Net income, BIP, PIP, DGD, CAC, PNDP allocation, diverse charges, decentralized cooperation, other sources)

2.4.4/ Programming

The following activities have been carried out at this 5th step:

- Identification of prioritized intervention axes on the bases on priority projects in quarters and the urban space
- Elaboration of the programming table (Annual investment plan)
- Elaboration of the 5-years investment plan
- Elaboration of the Annual Investment Plan (AIP)
- Elaboration of the contract award plan
- Elaboration of the 3-year investment plan with regards to administrative accounts and management account for the last 3 years in the council
- Elaboration of the Environmental Assessment Strategic Summary for the 3-year investment plan.

2.5.0/ Participatory monitoring and evaluation mechanism put in place

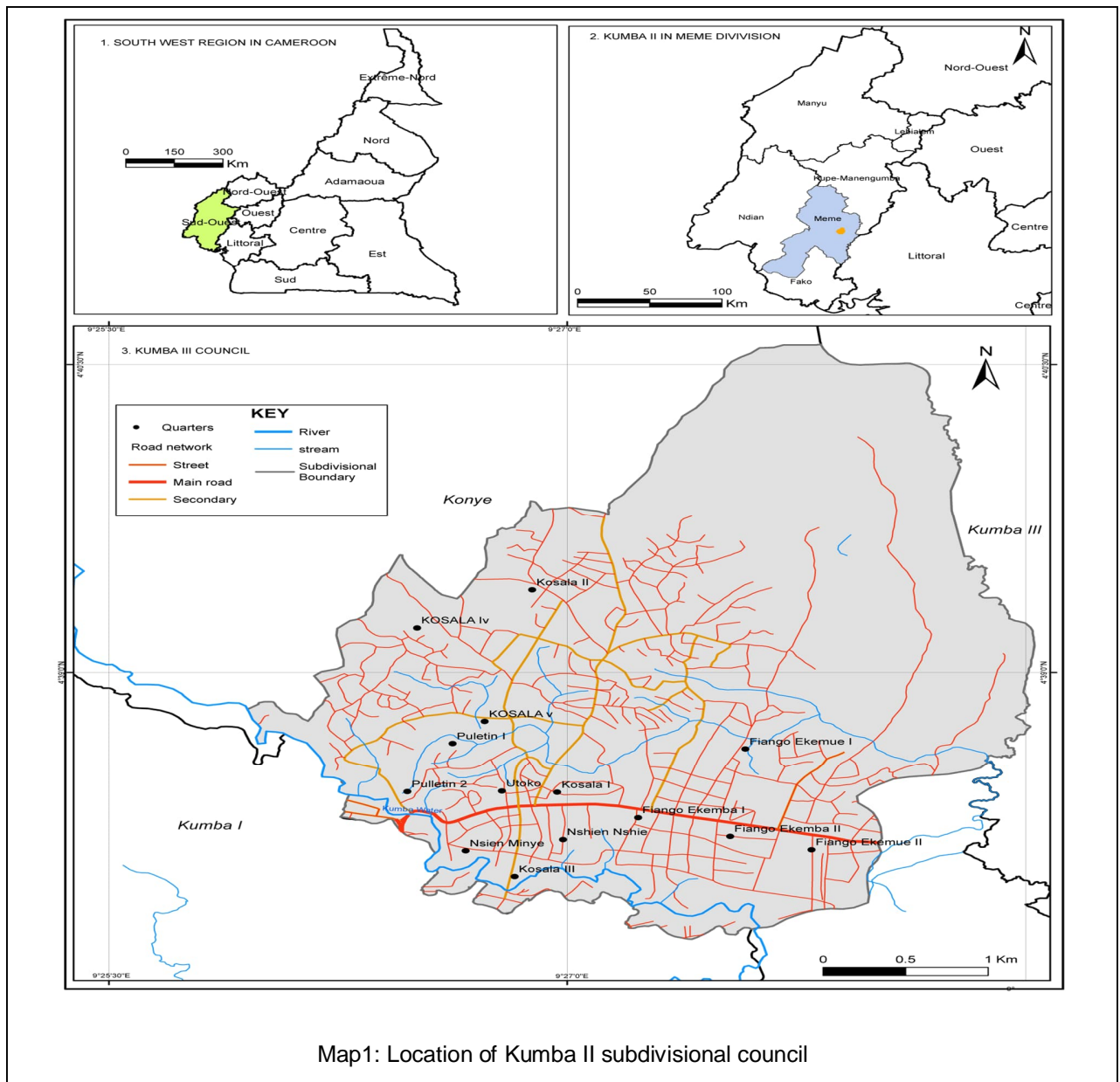
The steering committee appointed by the Mayor and trained by the LSO on the planning process has been upgraded to the monitoring and evaluation mechanism. It is composed as follows:

- | | |
|-----------------------------|-------------------------------|
| - President | (Kumba IIMayor) |
| - Rapporteur | (Council Development Officer) |
| - Representative of the SDO | (Supervisory authority) |
| - Representative of MINEPAT | (key sectorial) |
| - Mrs Nkabyo Ruth | (Chair person) |
| - Mr. Mbianyamba Elvis | (Secretary) |
| - Mr. Fusung Robert | (Member) |
| - Mr. Ndiawara John | (Member) |
| - Mr. Fopa Jean | (Member) |
| - Mr. Ngosung Aloysius | (Member) |
| - Mr. Mbiankeu Elias Nganje | (Member) |

III.0 SUMMARY PRESENTATION OF THE COUNCIL

3.1.0/COUNCIL LOCALIZATION

Kumba II subdivisional council is located in the South west region of Cameroon, in Meme Division, Kumba II subdivision and Kumba city council. It shares boundaries at the West and South with Kumba I and III subdivisional councils, at the East with Kumba III subdivisional council, at the north with Konye council (see map1 below. It is located between latitude 3⁰ and 4⁰ North of the Equator and between 9⁰ and 10⁰ East of the Greenwich Meridian. It is situated at approximatively 60km from Buea and 144 km from Douala.



3.2.0/ BIOPHYSICAL MILIEU

3.2.1/ CLIMATIC CONDITIONS

Table 1: Climatic conditions

Label	Description	Type of exploitation	Degree of value	Observation
Climate	Equatorial (hot and humid)	Agriculture	High	Climatic factors present a suitable environment for growth of tropical crops (Cocoa, plantain, cassava, egusi, cocoyam, yams etc)
Rainfall	Heavy	Agriculture, home use	3000-4000mm	
Temperatures	moderate	Agriculture and commerce	24 ^o c	
humidity	High	Agriculture	52-74%	
seasons	Two. Wet (March-October) and Dry (November to February)	Agriculture and commerce	High	Suitable for tropical living conditions and agriculture

3.2.2/ RELIEF DESCRIPTION

Table 2: Characteristics of the relief of the municipality

Label	Description	Type of exploitation	Degree of value	Observation
Relief	Steep slopes $\geq 25\%$ Undulating hills and gentle slopes.	Settlement. Agriculture, forest,	High	Steep slopes are prone to land slides which is a potential danger to the population.e. g hill Top and Mettaquarters
Altitude	600-900meters above sea level		High	Conducive for settlement

3.2.3/HYDROGRAPHIC DESCRIPTION

KUMBA II municipality is well drained by the Kumba water, cow water to the West and its numerous tributaries. An expanse of an undulating well drained plain to the South, East and West. 85% of households are supplied with unsafe water while 15 % depend on public taps and boreholes as the population keeps expanding. However, there is still a considerable number of households that depend on unsafe and unreliable sources of water supply especially at the outskirts of the urban space and around wetlands.

Table 3: Hydrology of Kumba II municipality

Types	Number /area	Surface area	Level of exploitation	Observations	Recommendations to urban development
Springs	56		Moderate	-Used as an alternative source of water for cooking, drinking, washing cloths, carrying out building works. -mostly polluted by garbage, sewage and runoffs from farmlands. Get dry in the dry season.	-Extend pipe borne water connection to areas to avoid pipe borne water disease. Construction of boreholes.
Boreholes	10		High	Functional. Supplement portable water	Increase number of bore holes

Water courses	Kumba water, Fiango water		low	All year round but subjected to flooding during the heavy rains of July and August. Highly polluted with garbage and sewage. Exploited for fishing and irrigation	Continue with the HIMO approach of opening the water channels
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3.2.4/ SOIL DESCRIPTION

Table 4: Soil characteristics

Label	Description	Type of exploitation	Observation
Type of soil	Acidic soils	<ul style="list-style-type: none"> • Building construction • Agriculture 	Good for a variety of crop cultivation, construction and settlement.
Structure of soil	Sandy clay, sandy humus mixed with small to medium grains of sand, sticky clayey soil. Sometimes water logged in wetland areas		
Texture of soil	Sand, clay, humus		
Land use	Stratified into various activities	The land is used here for settlement, building of infrastructures, agriculture, livestock and fishing activities	Soil is stable for local development.

3.2.5/ FOREST (FLORA, FAUNA)

Table 5: Vegetation and fauna

Key elements	Description	Observation
a) Type of Vegetation	Secondary tropical rain forest.	Have been greatly cut down for construction and settlement. Patches of land contains farms of cocoa and agro forest trees. Indiscriminate poaching of animal species -sensitization campaigns are needed for the protection of these species, -habitat threatened by urbanization
Species of animals found	Agro-forest trees like pears, plums, guavas, mangoes etc Isolated patches of forest at the urban fringe	
Mammals	Cane rats, squirrels, moles porcupines, amongst others.	
Birds	-White crows, hawks, bush fowls, crows, weaver birds...	
Reptiles and amphibians	A huge variety of lizards, snakes, frogs, toads.	

3.3.0/ DEMOGRAPHY (PER QUARTER, AGE PYRAMID)

3.3.1/ DEMOGRAPHY PER QUARTER

Table 6: Distribution of the population per quarter from 2019 to 2023

NS	Zone	Quarter	Male	Female	Total				
					2019	2020	2021	2022	2023
01		Puletin I	4544	5578	10122	11326	11386	12158	12315
02		Nsien Minye	2791	3086	5877	6512	6611	6950	7150
03		Nshien Nshie	3064	3306	6370	7199	8065	7772	7850

04		Kosala III	4737	4991	9728	10993	11043	11869	11936
05		Kosala II	5944	6491	12535	14165	14190	15293	15351
06		Kosala I	4421	4402	8823	9710	9925	10325	10735
07		Fiango Ekemue I	1732	2283	3015	3407	3491	3679	3768
08		Fiango Ekemba II	5978	6404	12382	13992	13999	15107	15165
09		Fiango Ekemba I	4840	5090	9930	11091	11170	11895	12081
10		Pulletin 2	3846	2603	6449	7288	7298	7868	7946
11		Kosala v	4480	2560	7040	7956	7989	8589	8665
12		Usheme	2148	1792	3940	4453	4498	5433	5794
13		Fiango Ekemue II	3561	5352	8913	10942	11026	11654	11844
14		KOSALA IV	2276	1690	5866	6369	6598	6717	7137
		TOTAL	55558	56432	111990	128577	129311	139283	139761

3.3.2/ DEMOGRAPHY DISTRIBUTION PER AGE

Table 7: Distribution of the population per age from 2019 to 2023

Age range	%	2019	2020	2021	2022	2023
Children (0 -35 months)	10.7	12471	12995	13540	14109	14702
Children (0 -59 months)	16.9	19697	20524	21386	22285	23221
Children (4 -05 years)	6.50	7576	7894	8225	8571	8931
Children (6 -11 years)	16.7	19464	20281	21133	22021	22946
First cycle student	10.2	11888	12387	12908	13450	14015
Teenager (12 -19 years)	18.5	21562	22468	23411	24394	25419
Teenager (15 -24 years)	20.7	24126	25139	26195	27295	28442
Teenager (15 -34 years)	34.7	40443	42142	43911	45756	47678
Adults (15-59years)	51.5	60024	62545	65171	67908	70761
60+	5.00	5828	6072	6327	6593	6870
Orphans (< 15 years)	7.9	9208	9594	9997	10417	10855
Bororo	0.01	12				15

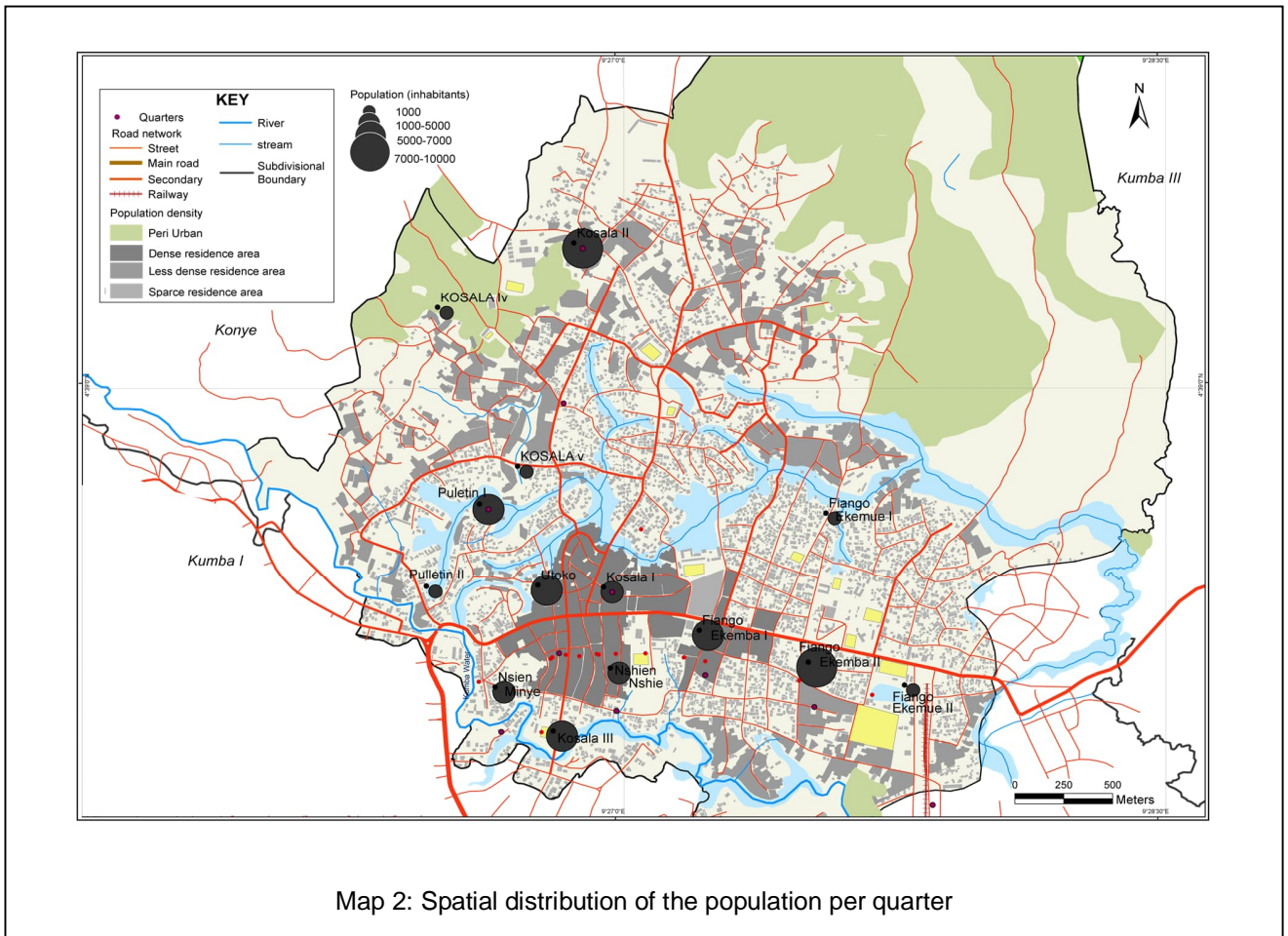
3.3.3/ SYNTHESIS OF VULNERABLE GROUPS

Table 8: Distribution of vulnerable populations per quarter

Villages/quarters	IDP	Disable					Elder 60 years plus	Bororo
		Blind	Handicap	Deaf	Mentally ill	Dumb		
Kossala I	180	4	01	02	00	01	442	01
Kossala II	90	0	02	01	01	01	627	00
Kossala III	79	0	01	00	00	00	487	00

Kossala IV	90	2	02	01	00	02	294	01
Kossala V	45	05	05	02	01	01	352	02
Pulletin I	200	0	05	02	00	02	507	00
Pulletin II	156	15	04	04	00	01	323	01
Ekemba I	70	0	0	00	00	00	497	00
Ekemba II	87	03	05	03	01	03	620	01
Ekemue I	70	6	04	02	01	02	151	01
Ekemue II	45	15	02	04	01	01	446	01
Nshiem mein	54	0	08	00	00	00	294	01
Usheme	23	01	06	02	01	03	241	02
Nshien-nshie	120	00	04	02	00	01	319	01
Subtotal	1309	51	49	25	6	18	5600	12
Grand total								7070

3.3.4 SPATIAL DISTRIBUTION OF THE POPULATION



3.4/ SOCIO ECONOMIC MILIEU

Table 9: Characterization of the socio-economic milieu

No	Economic activities	Current Situation		Potential for local economic Development	Development actions
		Category	Description		
1	Agriculture	Ranking	1st activity within the municipality	. Very high	-Promote group work (CIGs, Associations, Private), -Support various actors with medium size infrastructures and equipment. -Provide market information (prices, customers, selling conditions, license, certification.) to various actors
		Level of occupation	Estimated at 80%		
		Main crops	Cash crops: Cocoa, Rubber, Palm oil, Food crops: Oranges, plantain, palm oil, kernel oil, mangoes, cassava,		
		Main processing products	Cocoa, Rubber, Palm oil, kennel oil, Gari, Egusi		
		Main actors	CIGs, Associations, Private,		
		Means/Technology	Artisanal		
		Means of distribution	Artisanal		
		Main challenges	Limited access to (land, good pesticides, infrastructure and equipments, market information, technical capacity building). other shocks: climate change, "Anglophone crisis"		
	External supports	ACEFA fund, MINADER			
2	Commerce	Ranking	2nd activity within the municipality	Very high	-Continue to sensitize and create business groups in each domain to benefit from services offered by decentralized services, the Council and other funders. -Mobilization and organization of different commercial activities into legalized socio-professional groups to benefit from Council assistance and other funders. -Construct modern markets with more stalls, stores, toilets and water points
		Level of occupation	Estimated at 80%		
		Main actors	Cocoa buyers, petty traders,		
		Diversification	More of linear commercial activities along the Kumba II business center hilltop down through Fiango to Mulango street. Businesses range from financial houses, drinking houses, eating houses, stores of assorted provisions, road side vendors, tailors, hair dressers However, more commercial zones are cropping up in the Kossala neighborhood like the Kumba II business center, slaughter house and the market. Economic activities are carried out by people in all domains of life but dominated by North Westerners and Westerners. Motobyke drivers are ever present. The youths form the		

			bulk of the Motor Taxi riders		
		Main challenges	Limited access to market infrastructures (stores, stalls, toilets, water..)		
3	Livestock	Ranking	3rd activity within the municipality	High	<p>-Promote group work (CIGs, Associations, Private),</p> <p>-Support various actors with medium size infrastructures and equipment.</p> <p>-Provide market information (prices, customers, selling conditions, license, certification.) to various actors</p> <p>- Support various actors with vaccine.</p> <p>-Allocation of stalls at business center for Council cold store or at the slaughter house in kossala.</p>
		Level of occupation	About 50%		
		Main species	Poulties, piggeries, Goats,		
		Main processing products			
		Main actors	CIG and privates		
		Means/Technology	Artisanal		
		Means of distribution	Artisanal		
		External supports	ACEFA FUND, MINEPIA		
		Main challenges	Limited access to (land, good pesticides, infrastructure and equipments, market information, technical capacity building). other shocks: climate change, "Anglophone crisis"		
4	Transport	Level of occupation		High	<p>-Continuous grading and building of culverts and gutters to increase mobility and circulation of goods and services.</p> <p>Council should tar all the streets in Kumba -</p> <p>Continuous mobilization and organization of youths into associations to improve security.</p> <p>Training of motor taxi and provision of protective devices</p>
		Main means	Motto byke, clando, taxi, public transport buses, Heavy vehicle for goods		
		Main services	Transportation of people and goods		
		Main actors	Motto byke riders		
		External supports	WORLD BANK		
		Main challenges	Limited access: to parking stands, to circulation rules, to adequate roads		
5	Handicrafts /artisanal	Handicrafts /artisanal	Few handicrafts center. These are inclusive of carvings, cane weaving, Carpentry, marking, designing. This sector is growing faster with the growing modernization and distancing from home made products and culture	Average	Institutionalization and empowerment of the department of culture at the Council level. Mobilization of persons in this sector in groups to benefit from decentralized cooperation of technical services.
6	Sports/ music and leisure		Few music and theatre production houses. No green space for relaxation	Average	Building of green space along road sides for relaxation, increasing the esthetics of the town. Organizing music jamborees to encourage talent development
7	Energy	Main Types	75% coverage of the Council with hydroelectricity. Potential supply of solar energy to areas non accessible to hydroelectric cables	Average	Create woodfuel and charcoal market Extension of the electrification program to all quarters and where possible, supply of solar energy to some quarters.
		Other types	Wood fuel, Fuel, Gasoil, Charcoal		

		Main challenges	Limited access to street lightening, wood fuel for cooking, fuel for car, charcoal for cooking		
8	Water	Main source	Camwater	High	Construction of boreholes in quarters of need. Lack of portable water in the Council. Provision of a pump to supply water to the Council
		Other sources	10 boreholes have been constructed, wells, rain water, streams		
		Challenges	Limited access to potable water, polluted streams and wells		
9	Communication and Telcommunication	Main means	MTN, CAMTEL, NEXTEL, ORANGE,	High	

IV.0 PARTICIPATORY DIAGNOSIS RESULTS

4.1.0/ SYNTHESIS OF COUNCIL INSTITUTIONAL DIAGNOSIS

4.1.1/ COUNCIL ORGANS AND TECHNICAL COMMITTEES

Table 10: Strengths and weaknesses of organs and committees

NO	DOMAIN:	STRENGTHS:	WEAKNESSES:
01	Deliberative organ;	<ul style="list-style-type: none"> Existence of a functional deliberative organ with a legal quorum admitted for decision making 	<ul style="list-style-type: none"> Holding of only 02 sessions over 04 and can not therefore cover all its duties.
02	Executive organ;	<ul style="list-style-type: none"> Existence of a complete and functional executive, made up of the Mayor and 02 deputy Mayors as prescribed by the law. It is gender sensitized 	<ul style="list-style-type: none"> No formal (written) delegation of power. This could create conflict
03	Municipal Councillors;	<ul style="list-style-type: none"> All the 24 Councillors attend sessions regularly All the various groups: traditional rulers, quarters are represented. 	<ul style="list-style-type: none"> Limited understanding of their roles Limited understanding of the budget nomenclature
04	Number of political parties represented;	<ul style="list-style-type: none"> Maximum co-operation 	<ul style="list-style-type: none"> Existence of a single political party (SDF). This implies an absence of a contradictory discussion
05	Qualification of the Councillors;	<ul style="list-style-type: none"> The Mayor and Deputies are well educated 	<ul style="list-style-type: none"> Very limited qualified municipal Councillors
06	Perception of their roles as Councillors;	<ul style="list-style-type: none"> The minimum role is understood because the budget and deliberations have been voted successfully. 	<ul style="list-style-type: none"> Limited understanding of their full roles
07	Technical committees (Section 41 of law N0 2004/18 of 22 July 2004 to lay down rules applicable to Councils);	<ul style="list-style-type: none"> Existence of 04 key committees (finance, infrastructure, social, natural resource) 	<ul style="list-style-type: none"> Deficit of 02 other committees as prescribed by the law Inexistence of a decentralized cooperation committee

08	Decision making process;	<ul style="list-style-type: none"> Applying of a participatory making process 	
09	Monitoring and evaluation of Council; activities;	<ul style="list-style-type: none"> Existence of a minimum way of monitoring and evaluation 	<ul style="list-style-type: none"> Inexistence of a tool for monitoring and evaluation of Council activities as prescribed by the law.

4.1.2 STRENGTHS/ WEAKNESSES OF HUMAN RESOURCES

Table 11: Strengths and weaknesses of Human Resources

NO	KEY POINTS	WEAKNESSES	STRENGTHS
001	Function, number, gender, basic training and training received as Council staff, job description and main tasks	Limited basic training received No job description, overlapping of functions	Good staff strength Highly qualified staff and experienced at their jobs Highly motivated staff Willing to learn for greater efficiency Gender sensitive
002	Type of contract (temporary, permanent, seasonal, affected civil servant ...), remuneration (amount and regularity of payments) and other social benefits (CNPS, insurance	Irregular salary. Accrued salary of 4 months	All permanent staff with Council or municipal decisions All staff affiliated to CNPS and receiving benefits
003	Payroll		34 staff on payroll The gross monthly salaries of the workers stand at 4,602,281 CFA (with allowances)
004	Human Resource Management Policy	No laid down policy for staff motivation and evaluation	No Human Resource management policy Recruitment of workers as specified by law
005	Existence and functionality of an organizational organigram	Non functioning organigram	Existence of an organigram
006	Knowledge and appreciation of the quality of services rendered		Good knowledge and appreciation of services rendered
007	Empowerment of staff starting with deputies (delegation);	Very limited empowerment of staffs	Capacity building received by deputies during state or civil society organized workshops
008	Holding of staff meetings (regularities, themes	Irregularity in staff meetings	

009	Appreciation of the municipal project management in terms of qualification policy for municipal staff.		Skilled and qualified staff
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4.1.3/STRENGTHS/ WEAKNESSES OF FINANCIAL RESOURCES

Table 12: Strengths and weaknesses of the Council Finances

NO	KEYS ELEMENTS	WEAKNESSES	STRENGTHS
THE PROCESS OF THE ELABORATION OF THE COUNCIL BUDGET			
01	Dates of examination and voting of Council budget and approval	They have not been respected for the 5 past years.	
02	Implication of the municipal Council on the elaboration and follow up of the Council budget		Great implication of the municipal Councilors on the elaboration and follow up of the Council
03	Implication of the population on the elaboration and follow up of the Council budget		They participate by expressing their projects to their Zonal Heads who carry them to the Councilors and to the Mayor
04	Transparency, publication of the provisional budget and Council accounts	Inexistence of a good media (website, newspaper.) for publishing the budget. Inexistence of a dissemination plan of the budget	Copies of budgets are available and be obtained upon a simple request at the SG
THE STATE OF THE COUNCIL MANAGEMENT			
01	Voting of a realistic budget,	It is not realistic. The average rate of the budget execution for the past 5 years is only 46.35%	Voting of the budget even if it is not realistic
02	Respecting and implementation of administrative rules strictly.	Deadline of the voting of the budget, the administrative account and the number of municipal sessions (04 instead of 02).	
03	Respecting of the use of Council expenses (taxpayer contribution)		Respect of the use of Council expenses (taxpayer contribution)

04	Prioritizing of investment expenses more than functioning expenses		Prioritization of investment expenses more than functioning expenses
05	Prioritizing of big projects with great impacts than micro projects low impacts	Inexistence of big projects with great impacts	Existence of various micro projects
06	Making of economics on expenses and reducing of Council taxes		Existence of a little reserve in 2014, 2016 and 2017 exercises
THE STRUCTURE OF THE COUNCIL BUDGET.			
01	Annual budget on five years (2014,2015, 2016, 2017 and 2018)		From 2014 to 2017 the budget execution rate (37,33%, 34,87%, 48,80% and 64,42%) fairly increases
THE MECHANISM OF COLLECTION OF COUNCIL TAXES			
01	Mastering of tax base, tax assessment and strategy for revenue mobilization	Inexistence of an action plan with clear target for revenue mobilization	Mastering of tax base provided by law
02	Organization of service of taxes collection		Existence of a simple tax collection service
03	Documents for Council taxes collection		Existence of tax collector documents
04	Means for tax collection	No bikes for facilitating the movement of tax collectors	
05	Security of tax collected		Coffer or bank account are used for securing taxes collected
THE ADMINISTRATIVE ACCOUNT ON FIVE YEARS: 2014 ,2015,2016,2017 AND 2018			
01	Dates of examination/voting of administrative accounts by the municipal Council and dates of approval by competent authority.	No respected	Examination/voting of the budget
			positive rate of the Rate of tax recovery which increase from one year to another although a light decrease of 2015
STATEMENT OF COLLECTIONS EXPENSES (INVESTMENT)			

01	Level of Internal revenue collected (amount and source)	The Internal revenue collection is extremely low and insignificant compared to the budget allocations in the 5 past years	
02	Level of external revenue collected (amount and source)		The capacity of mobilization of external revenue for the past five years is poor especially resources from the state.

4.1.4 STRENGTHS/ WEAKNESSES OF COUNCIL ASSETS

Table 13: Strengths and Weaknesses of Council Assets

No	KEYS ELEMENTS	WEAKNESSES	STRENGTHS
001	Existence of an inventory of the municipal assets	Non functional inventory	Existence of inventory
002	Number by typology, operating status and level of use	Non enumerated assets 80% of assets in good conditions	Variety of Council assets
003	Infrastructure funding sources		BIP, FEICOM, MIPROMALO, Council internal revenue resources for Council infrastructure
004	Ownership of infrastructures		Council ownership of all infrastructure
005	Situation of the rolling stock (number, nature, state)	Movable assets (Cars) in bad state and need replacement Inadequate working equipment for workers (computers, bikes) No road construction and maintenance equipment (tractors, graders, Tippers.) No Council garage	A great variety of Council assets in good state Business center, markets and slaughter houses for the generation of income Social facilities such as the integrated health centers, for improved health care
006	Management method		Laid down management method. Assets signed out to workers and Development committee chairmen
007	Maintenance system (involvement of the population for infrastructure maintenance)	No laid down maintenance mechanism of Council assets	
008	Existence of maintenance personnel	No maintenance personnel	
009	Staff training in wealth management	No capacity building in wealth management	

010	Land management	Non implementation of Land Use Plan	Existence of Land Use Plan
011	Natural Resource Management	No management mechanism for natural resources	
012	Promotion of tourism resources.	Limited land No green space	Availability of stones that could be harnessed into a quarry Planting of trees along the roads

4.1.5 STRENGTHS/ WEAKNESSES ON THE MANAGEMENT OF PARTNERSHIPS

Table 14: Strengths and weaknesses for Council's relationship with partners

No	KEYS ELEMENTS	WEAKNESSES	STRENGTHS
001	Appreciation of the relations between the Council and the guardianship		Very cordial
002	Appreciation of the relations between the Council and the technical services		Very cordial and strong
003	Appreciation of the relations between the Council and the other councils and CVUC;	Strained relationship with city Council in terms of collection of revenue for building permits and subventions to sub-divisional Councils. Overlapping of functions	Cordial relationship with sister Councils in the municipality Member of the United Councils of Cameroon.
004	Appreciation of relations between the Council and traditional chiefdoms and religious congregations		Cordial relation with the paramount Fon of Bafaw, and the different religious organizations.
005	Appreciation of relations between the Commune and civil society (VDC, CIG and umbrella organizations, associations, NGOs)	No constituted elites or Diaspora to enhance local development	Availability of various CIGs, NGOs in municipality enhancing local development (infrastructure, social). Availability of FEICOM, PNDP, COMMON WEALTH, etc MOU with Common Wealth, Ocean city Radio, Daejayon (korea), MINPROMALO
006	Appreciation of relations between the municipality and vulnerable groups		A variety of various assistances given to the vulnerable in terms of office space, material and financial gifts. Constituted vulnerable group
007	Appreciation of relations between the municipality and private sector players	No constituted formal institution or forum for private sectors players to	Very strong business community

		enhance local development	
008	Existence of twinning with other municipalities	Twining with kumba city Council for the construction of a 6.5 k m width road through the municipality with funds from Common wealth.	Limited twinning with other Councils outside kumba

4.2.0 MAIN SERVICES WITHIN THE COUNCIL AREA

4.2.1 SYNTHESIS OF THE REFERENCE SITUATION OF INFRASTRUCTURES

Table 15: Statistic of social basic infrastructures in Kumba II council

NO	TYPE OF INFRASTRUCTURES	UNIT	URBAN SPACE	RURAL SPACE	TOTAL
01	Public Nusery Schools	number	07	0	07
02	Public Primary Schools	number	07	0	07
03	Public Secondary schools	number	02	0	07
04	Public Technical secondary Schools	number	0	0	0
05	Private Nusery Schools	number	07	0	07
06	Private Primary Schools	number	10	0	10
07	Private Secondary Schools	number	12	0	12
08	Confessional Nursery Schools	number	06	0	06
09	Confessional Primary Schools	number	07	0	07
10	Confessional Secondary Schools and other	number	03	0	03
11	Markets	number	02	0	02
12	Business centers	number	03	0	03
13	Motto park	number	00	0	00
14	Slaughter house	number	01	0	01
15	Public health centre	number	01	0	01
16	Private and confessional health centers and pharmacy	number	04	0	04
17	Boreholes and public taps	number	10	0	10
18	Camwater network (km) estimated	km	15	0	15
19	Electricity network (transformers)	number	05	0	05
20	Solar panels	number	00	0	00
21	Urban space main road (km) estimated	km	11	0	11
22	Secondary and inter-quarter roads (km) estimated	km	21	0	21
23	House constructed drainage (km)	km	0	0	0
24	Well constructed drainage from home to roads	Yes/no	0	0	0
25	Tired road constructed drainage	Yes/no	Yes	0	Yes
26	Drainage of water course constructed	Yes/no	None	0	None
27	Sewage network	Good/poor	Poor	0	Poor
28	Public urban transportation buses	Yes/no	No	0	No
29	Divisional Officer(DO) office	Yes/no	Yes	0	Yes
30	ELECAM	Yes/no	Yes	0	Yes
31	Sub delegation of MINADER	Yes/no	Yes	0	Yes
32	Sub delegation of MINBASE	Yes/no	Yes	0	Yes
33	Commissariat	Yes/no	Yes	0	Yes
34	Gendarmery post	Yes/no	Yes	0	Yes
35	Sub delegation of MINCom	Yes/no	Yes	0	Yes
36	Post Office	Yes/no	Yes	0	Yes
37	Sub delegation of MINEPIA	Yes/no	Yes	0	Yes
38	Sub delegation of Youth affairs	Yes/no	Yes	0	Yes
39	Inspectorate of Basic Education	Yes/no	Yes	0	Yes
40	Council hall	number	01	0	01
41	Women empowerment centre	number	0	0	0
42	Multi - functional Centre	number	0	0	0
43	Elder center	number	0	0	0
44	Youth empowerment center	number	0	0	0
45	Social centre	number	0	0	0
46	Green space	number	0	0	0
47	Play ground	number	01	0	01
48	Hotels(rooms)	room	70	0	70
49	Private restaurants	number	numerous	0	numerous

Source: field data collected and processed by FFE_PCS

4.2.2 EDUCATION

4.2.2.1 DESCRIPTION OF THE REFERENCE SITUATION

Table 16: Partitioning of public schools in Kumba II council

NO	TYPE OF INFRASTRUCTURE	URBAN	RURAL	TOTAL	OBSERVATIONS
001	Public Nuserly Schools	07	00	07	
002	Public Primary Schools	07	00	07	
003	Public Secondary schools	02	00	02	Low coverage of secondary education
004	Public Technical secondary Schools	00	00	00	Deficit of technical education
005	TOTAL	16	00	16	

Source: field data collected and processed by FFE_PCS

Table 17: Enrolment of students in the public schools within the municipality

NO	TYPE OF INFRASTRUCTURE	GIRLS	BOYS	TOTAL OF STUDENT/PUPILS	OBSERVATIONS
001	Public Nuserly Schools	161	171	332	Low rate of enrolment (4.9%)
002	Public Primary Schools	1639	1806	3445	Low rate of enrolment (18.44 %)
003	Public Secondary schools	1890	1776	3666	Low rate of enrolment (23.7%)
005	TOTAL	3690	3753	7443	

Source: field data collected and processed by FFE_PCS

Table 18: Supervision and equipping of public schools within the council area

No	type of schools	total number of students/pupils	number of teachers	number of classrooms	number of desks	ratio students/teachers	ratio students/classrooms	ratio students/seats
001	Public Nursery Schools	332	33	4	68	10:1	83:1	5:1
002	Public Primary Schools	3445	87	59	1546	39:1	59:1	3:1
003	Public Secondary schools	3666	178	43	960	21:1	86:1	4:1
004	TOTAL							

Source: field data collected and processed by FFE_PCS

1. With regards on the table above,

In the nursery schools, each teacher cares only of 10 pupils against the sectoral number of 60. Each class contains averagely 83 pupils against the sectoral number of 60; each class contains only 68 seats against the sectoral number of 30. So, classrooms and desks are over loaded. Moreover, we also notice that only 332 pupils attend the nursery school against 6768 (see table of the distribution of the population) who have reached the nursery school age. So, more sensitization has to be done to bring those children to school to increase the rate of enrolment from 4.9% to at least 70%.

In the primary schools, each teacher cares only of 39 pupils against the sectoral number of 60, each class contains 59 pupils against the sectoral number of 60; each class contains only 39 desks against the sectoral number of 30. So, teachers are under exploited while classrooms are over loaded requiring 177 more seats. Moreover, we also notice that only 3445 pupils attend the primary schools against 18680 potentials (table of the distribution of the population) who have reached the primary school age. So, more sensitization has to be done to bring those children to school to increase the rate of enrolment from 18.44 % to at least 70%.

2. **In the Secondary Schools**, each class contains 86 students against the sectoral number of 60; each class contains 4 students per desks against the sectoral number of 02. So, classrooms and desks are not enough. Moreover, we also notice that only 3666pupils attend the nursery against 20693 (table of the distribution of the population in CDR report) who have reached the secondary school age. So, more sensitization has to be done to bring more youths to school to increase the rate of enrolment from 23.7% to at least 70%.
3. **In the technical school**. This type of education is totally neglected. But considering that the implementation of the CDP will need more technicians in building construction, agro-pastoral product processing and mechanical repairs, it should be opened and constructed.

Table 19: General state of school buildings in Kumba II municipality

No	TYPES OF SCHOOLS	GOOD	AVERAGE	BAD	TOTAL
001	Public Nusery Schools			4	4
002	Public Primary Schools		59	0	
003	Public Secondary schools		43	0	
005	TOTAL				

Source: field data collected and processed by FFE_PCS

Table 20: Reference situation/need of secondary school teachers of the council

SCHOOL SUBJECTS/ DISCIPLINE	GOVERNMENT TECHNICAL HIGH SCHOOL		GOVERNMENT HIGH SCHOOL	TOTAL	Observations (State with examples of contract staff)
	existing	needs			
Mathematics	existing	Not existing	04	00	
	needs	Not existing	03	03	
Physics/Chemistry	existing	Not existing	03	00	
	needs	Not existing	05	05	
EPS	existing	Not existing	02	00	
	needs	Not existing	04	04	
SVT	existing	Not existing	03	00	
	needs	Not existing	04	04	
English	existing	Not existing	07	00	
	needs	Not existing	05	05	
French	existing	Not existing	04	00	
Computer science	needs	Not existing	04	04	
TOTAL				25	

Source: field data collected and processed by FFE_PCS

Table 21: Type of materials of school buildings in KUMBA II municipality

NO	NAME OF SCHOOL	NUMBER OF CLASSROOMS				TOTAL
		SÉKO/BANKO /POTO POTO	PLANK	SEMI- BLOCK	BLOCK	
001	Public Nusery Schools	00	04		00	
002	Public Primary Schools	00			59	
003	Public Secondary schools	00			43	

Table 22: Situation of the development of schools in KUMBA II municipality

No	TYPES OF SCHOOLS	NUMBER OF SCHOOLS		TOTAL			HAVING BENEFITED FROM RE-AFORESTATION
		WITH A WATER POINT	WITH A LATRINE	WITH A GABBAGE CAN	FENCED		
001	Public Nusery Schools	01	07	00	00	00	
002	Public Primary Schools	01	07	00	00	00	
003	Public Secondary schools	02	02	00	00	00	
005	Total	04	15	00	00	00	

Source: field data collected and processed by FFE_PCS

4.2.2.2 SPATIAL DISTRIBUTION OF SCHOOLS



Map 3: Spatial distribution of schools

4.2.3 HEALTH

4.2.3.1 DESCRIPTION OF THE REFERENCE SITUATION

Table 23: Health Infrastructure in KUMBA II municipality

No	TYPES OF HEALTH CENTRES	STATUS	URBAN	RURAL	TOTAL
001	BAPTIST IHC	CONF	01		01
002	CATHOLIC HC FIANGO	CONF	01		01
003	HOPE PHARMA HOSPITAL	PRIVATE	01		01
004	KOSSALA HC	PUBLIC	01		01
005	FIANGO PHARMACY	PRIVATE	01		01
006	WECARE	PRIVATE	01		01
007	CHARITY CLINIC KOSALA	PRIVATE	01		01
008	CHARITY CLINIC MIDIKI AVENUE	PRIVATE	01		01

Source: field data collected and processed by FFE_PCS

Table 24: Partitioning of the health personnel in KUMBA II municipality

No	HEALTH CENTRE AREA	TOTAL POPULATION	REFERENCE HEALTH CENTRE	M D	SN	N	NA	LAB.T	BN	AN	A.T	NA
001	BAPTIST IHC	14128	Kumba	02	05	00	00	03	00	11	05	112
002	CATHOLIC HC FIANGO	27800	Kumba	01	01	00	01	02	05	05	01	04
003	HOPE PHARMA HOSPITAL	50210	Kumba	03	01	04	00	01	00	00	00	09
004	KOSSALA IHC	16115	Kumba	00	02	05	00	02	00	00	00	02
005	FIANGO PHARMACY	16115	Kumba	02	00	00	00	00	00	00	00	03
006	WECARE KOSALA	16115	Kumba	00	01	00	00	01	00	01	0	00
007	CHARITY CLINIC KOSALA	16115	Kumba	01	01	01	02	01	00	00	00	00
008	CHARITY CLINIC MIDIKI AVENUE	16115	Kumba	00	01	01	02	01	00	00	00	00
009	TOTAL			09	12	11	05	11	05	20	06	130

Source: field data collected and processed by FFE_PCS

NB : The calculation of the ratio in the health sector is done based on data of the population in the health centre area which are generally available with the District Health Officer.

Table 25: Situation of health equipment in KUMBA II municipality

No	HEALTH CENTRE	BEDS	LABO	MATERNITY	PHARMACY	REFRIGERATOR
001	BAPTIST IHC	51	YES	YES	YES	YES
002	CATHOLIC HC FIANGO	32	YES	YES	YES	YES
003	HOPE PHARMA HOSPITAL	120	YES	No	YES	YES
004	KOSSALA IHC	15	YES	No	YES	YES
005	FIANGO PHARMACY	01	YES	No	YES	YES
006	WECARE KOSALA	03	YES	YES	YES	YES
007	CHARITY CLINIC KOSALA	10	YES	YES	YES	YES
008	CHARITY CLINIC MIDIKI AVENUE	10	YES	YES	YES	YES
005	TOTAL					

Source: field data collected and processed by FFE_PCS

Table 26: Situation of the development of health centres in KUMBA II municipality

No	HEALTH CENTRE	EXISTENCE OF A WATER POINT	HAS LATRINES	EXISTENCE OF A FENCE	EXISTENCE OF A WASTE TREATMENT MECHANISM	EXISTENCE OF A STAFF QUARTER	AFFORESTATION EFFECTED ON THE SITE
001	BAPTIST IHC	YES	YES	YES	YES	GOOD	YES
002	CATHOLIC HC FIANGO	YES	YES	No	YES	GOOD	YES
003	HOPE PHARMA HOSPITAL	YES	YES	No	YES	GOOD	YES
004	KOSSALA IHC	YES	YES	No	YES	GOOD	No
005	FIANGO PHARMACY	YES	YES	No	No	No	No
006	WECARE KOSALA	YES	YES	YES	YES	No	No
007	CHARITY CLINIC KOSALA	YES	YES	No	YES	No	No
008	CHARITY CLINIC MIDIKI AVENUE	YES	YES	No	YES	No	No
005	TOTAL						

Source: field data collected and processed by FFE_PCS

Table 27: State of health centre buildings in Kumba II municipality

No	HEALTH CENTRE	NUMBER OF BUILDINGS	NUMBER OF BUILDINGS		
			GOOD	AVERAGE	BAD
001	BAPTIST IHC	06	06		0
002	CATHOLIC HC FIANGO	05	05		0
003	HOPE PHARMA HOSPITAL	07	07		0
004	KOSSALA IHC	01	01		0
005	FIANGO PHARMACY	01	01		0
006	WECARE KOSALA	01	01		0
007	CHARITY CLINIC KOSALA	01	01		0
008	CHARITY CLINIC MIDIKI AVENUE	01	01		0
	TOTAL				

Source: field data collected and processed by FFE_PCS

4.2.3.2 SPATIAL DISTRIBUTION OF HEATH CENTERS AND RELATED INFRASTRUCTURE



Map 4: Spatial distribution of health infrastructures

4.2.4 HYDRAULIC

4.2.4.1 DESCRIPTION OF THE REFERENCE SITUATION

Table 28: Functioning state of water points according to their nature in Kumba II municipality

No	PROJECT TYPE	FUNCTIONING STATE			TOTAL
		GOOD	DAMAGED	TO BE REHABILITATED	
001	Boreholes/taps	05	03		08
002	Camwater network	all			
003	wells		all	all	all
004	Rain water		all	all	all
005	Springs, river		all	all	all

Source: field data collected and processed by FFE_PCS

Table 29: Functioning state of the water point in Kumba II council according to the milieu of residence

No	MILIEU OF RESIDENCE	TOTAL POPULATION	FUNCTIONING STATE			TOTAL
			GOOD	DAMAGED	TO BE REHABILITATED	
001	Urban	111990	05	03	05	08
002	Rural	0	0	0	0	
003	Total					

Source: field data collected and processed by FFE_PCS

4.2.4.1 SPATIAL DISTRIBUTION



Map 5: Spatial distribution of water infrastructures

4.2.5 ELECTRIFICATION

4.2.5.1 DESCRIPTION OF THE REFERENCE SITUATION

Table 30: Partitioning of electricity infrastrasture at Kumba II council

NO	TYPE OF INFRASTRUCTURES	URBAN	RURAL	TOTAL	OBSERVATIONS
001	Transformers	05	00	05	
002	Electrical poles	2000	00	2000	
003	Electrical wire (m)				
004	Solar power system		00	00	It is very necessary due to regular cut off of ENEO network

Source: field data collected and processed by FFE_PCS

Table 31: General state of electricity infrastrasture in KUMBA II municipality

No	TYPE OF INFRASTRUCTURES	GOOD	AVERAGE	BAD	TOTAL
001	Transformers	05	00	00	00
002	Electrical poles	1500	500	500	500
003	Electrical wire (m)				
004	Solar power system	00	00	00	00
005	TOTAL				

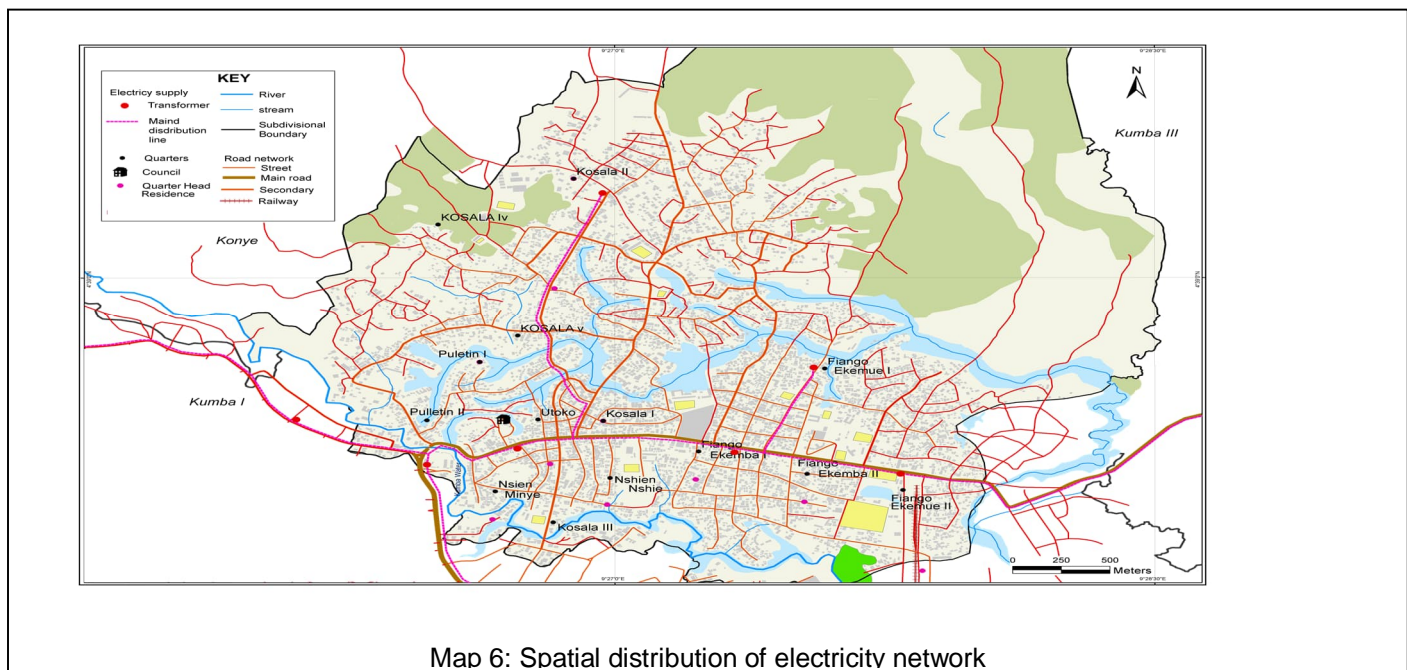
Source: field data collected and processed by FFE_PCS

Table 32: Functionality of electricity network in KUMBA II municipality

No	TYPE OF INFRASTRUCTURES	FUNCTIONING NETWORK	EXISTENCE OF A VIGILANCE COMMITTEE
001	Transformers	GOOD	NO
002	Electrical poles	GOOD	NO
003	Electrical wire (m)	GOOD	NO
004	Solar power system	NONE	NO

Source: field data collected and processed by FFE_PCS

4.2.5.2 SPATIAL DISTRIBUTION



Map 6: Spatial distribution of electricity network

4.2.6 ROAD INFRASTRUCTURE, CULVETS AND BRIDGES

4.2.6.1 REFERENCE SITUATION

Table 33: Road infrastructures, culvets and bridges

NO	TYPE OF INFRASTRUCTURE	CAT	URBAN	INTER-QUARTER	TOTAL (km)	OBSERVATIONS
INTER QUARTER MAIN ROADS						
001	Ntoko street – Cameroon Street junction –Catholic cemetery-AGES college-Timber junction	01	space	Nshie mein-Nshien, Nshie-Fiango Ekemba I- Fiango Ekemba II	2.700	
002	Pulletin junction – Bridge linking Kossala IV – Wilderness junction- Asapngu street (main roads Kossala)	01	space	Pulletin – Kossala IV	2.350	
003	Pa Ndi junction (kossala III) – Kossala III junction – True church of God(kossala IV) –Seminary street(utoko) – Main road Fiango (parlement bar	01	space	Kossala III – Kossala IV- Utoko	2.000	
004	Bamileke street – Usheme junction – Government bilingual primary school (Asapngu) – Pa Ndi junction – Presbyterian theological - Match	01	space	Fiango Ekemue - Fiango Ekemue I – Usheme – Kossala II – Kossala III - Match	3.500	
007	SUB TOTAL 1				10.550	
QUARTER SECONDARY ROADS						
	Pulletin junction (Dallas street) – Madugu junction – True church of God junction	02	space	Pulletin – Kossala I (Asapngu street)	1.000	02bridges to construct at utoko and Pulletin, Maintenance bridge Pulletin/kossala, 02 culvets at Dallas,01 culvert Fashion/GS, 03 other culvets
	Farm road street – Bridge - Usheme	02	space	Fiango Ekemue II - Usheme	1.100	
	Street linking Ngassa street and Honesty street	02	space	Nshie mein – Nshiem nshie	0.310	06 new bridges with decking, 03 to maintain with decking
	Fiango market to Seminary street	02	space	Kossala I –	0.700	Mbolobolo bridge
	-Street linking Madugu street and Asapngu street	02	space		0.220	
	Gentil street – Seminary street	02	space		0.110	
	Ngassa street	02	space	Nshie mein	0.400	
	Mbanya street	02	space		0.400	
	Bethel street 1 (Ntoko street junction – Elvis junction on Ngassa –	02	space		0.515	06 new bridges to be built and 03 to

NO	TYPE OF INFRASTRUCTURE	CAT	URBAN	INTER-QUARTER	TOTAL (km)	OBSERVATIONS
INTER QUARTER MAIN ROADS						
	street - Sieni junction on Mbanya street - up Cameroon street					maintain
	Bethe I street 2 from main road Fiango to Bethel church on Bethel street 1	02	space		0.110	
	Church street	02	space	Nshien - Nshie	0.500	
	Honesty street	02	space		0.490	
	Bao street	02	space		0.570	
	Presbyterian street	02	space	Fiango Ekemba I	0.500	03 new bridges to construct, 10 culverts
	Akale street	02	space		0.385	
	Mboh street	02	space		0.370	
	Paradise street to block leader number 10	02	space	Fiango Ekemba II	0.750	
	All for God street	02	space		0.500	
	Molango street	02	space		0.530	
	Stadium Street	02	space		0.300	
	Molango street - Stadium	02	space		0.515	
	Saint Francis street	02	space	Fiango Ekemue I	0.600	03 bridges to construct, 10 culverts,
	Palace street	02	space		0.130	
	Pelican street	02	space		0.116	
	Jonas street	02	space		0.100	
	Confidence street	02	space	Fiango Ekemue II	0.830	
	Madugu street	02	space		0.450	
	Mallan uba street	02	space		0.465	
	Fombon road	02	space	Kossala I	0.300	
	Gentil street	02	space		0.360	
	Fiango market – Motoh park junction	02	space	Kossala IV	0.380	Bridge over cow water, 14 culverts
	Motto park/widerness bar/Pulletin quarter	02	space		0.500	
	GBPS/oil palm small holding	02	space		3.000	
	Usheme		space			01 Bridge Bamileke Street/GPS kossala,)03 culverts,), 03 bridge (confidence street, farm road,CCHS)
	SubTotal 2	02	space		20.405	
INTER COUNCIL ROADS						
	Kumba II – Kumba I		Inter urban		0.000	01 Bridge to construct over Kumba water Fiango quarter
	Kumba II – Kumba I		Inter urban		0.600	01 Bridge to be constructed over Kumba water around apostolic church
	Kumba II – Kumba I		Inter urban		0.000	01 Bridge to be constructed over Kumba water around cimetry
	Kumba IIGBPS/Ikilwindi		Inter urban		2.000	
	Kumba IIGBPS/KossalalI/Kumba III		Inter urban		1.000	
	Kumba II- Kumba III (new layout)		Inter urban		2.00	maintain
	Subtotal 3				3.600	
	Grand toal				36.600	29 bridges

NO	TYPE OF INFRASTRUCTURE	CAT	URBAN	INTER-QUARTER	TOTAL (km)	OBSERVATIONS
INTER QUARTER MAIN ROADS						
						27 culverts

Source : field data collected and processed by FFE_PCS

Table 34: Characteristics, functionality and maintenance of roads

NO	TYPE OF INFRASTRUCTURE	Total (km)	Length of roads developed (km)	State of roads	State of road section	Existence of management committee	OBSERVATIONS
001	Urban roads (inter quarter main)	10.550	5.50	D	D	NO	To maintain
002	Quarter secondary roads	20.405		D	D	NO	To maintain
003	Inter council roads	2.60		D	D	NO	To maintain
	Total	36.55	5.50				To maintain
	STADIUM STREET	0.55		VD	VD	NO	To maintain
	PHOTO ENTRANCE STREET				D	NO	To maintain
	MOLANGO STREET	0.572		VD		NO	To maintain
	ALL FOR GOD STREET	0.488		D	D	NO	To maintain
	PARADISE STREET	0.988			D	NO	To maintain
	MBO STREET	0.778		D	D	NO	To maintain
	AKALE STREET	0.558		D	D	NO	To maintain
	PYC STREET	0.699		D	D	NO	To maintain
	CATEDRA ROAD STREET			D	D	NO	To maintain
	CHURCH STREET	0.508		D	D	NO	To maintain
	HONESTY STREET	0.99		D	D	NO	To maintain
	BAO STREET	1.09		D	D	NO	To maintain
	CAMEROON STREET	0.75		D	D	NO	To maintain
	BANYA STREET	0.774		D	D	NO	To maintain
	NGASSA STREET	0.491		D	D	NO	To maintain
	BETHEL STREET	0.327		D	D	NO	To maintain
	NTOKO STREET	0.457		D	D	NO	To maintain
	METTA STREET			D	D	NO	To maintain
	HILL TOP STREET			D	D	NO	To maintain
	KUMBA II COUNCIL STREET			D	D	NO	To maintain
	DAWARI STREET			D	D	NO	To maintain
	BALIBA STREET			D	D	NO	To maintain
	PARLIAMENT STREET	1.240		D	D	NO	To maintain
	FIANGO EXPRESS STREET				D	NO	To maintain
	NATHANI STREET			D	D	NO	To maintain
	CCCHS STREET	0.418		D	D	NO	To maintain
	FARM ROAD STREET	1.01		D	D	NO	To maintain
	BAMELEKE STREET	0.781		D	D	NO	To maintain

NO	TYPE OF INFRASTRUCTURE	Total (km)	Length of roads developed (km)	State of roads	State of road section	Existence of management committee	OBSERVATIONS
	ST FRANCIS STREET	0.856		D		NO	To maintain
	NEW LAYOUT STREET	1.077		D		NO	To maintain

Source: field data collected and processed by FFE_PCS

Table 35: Arts and critical points

NO	TYPE OF INFRASTRUCTURE	URBAN	RURAL	INTER-COUNCIL	TOTAL	OBSERVATIONS
001	Arts	00		00	00	
002	Critical points	20		03	26	
	TOTAL	20		03	26	

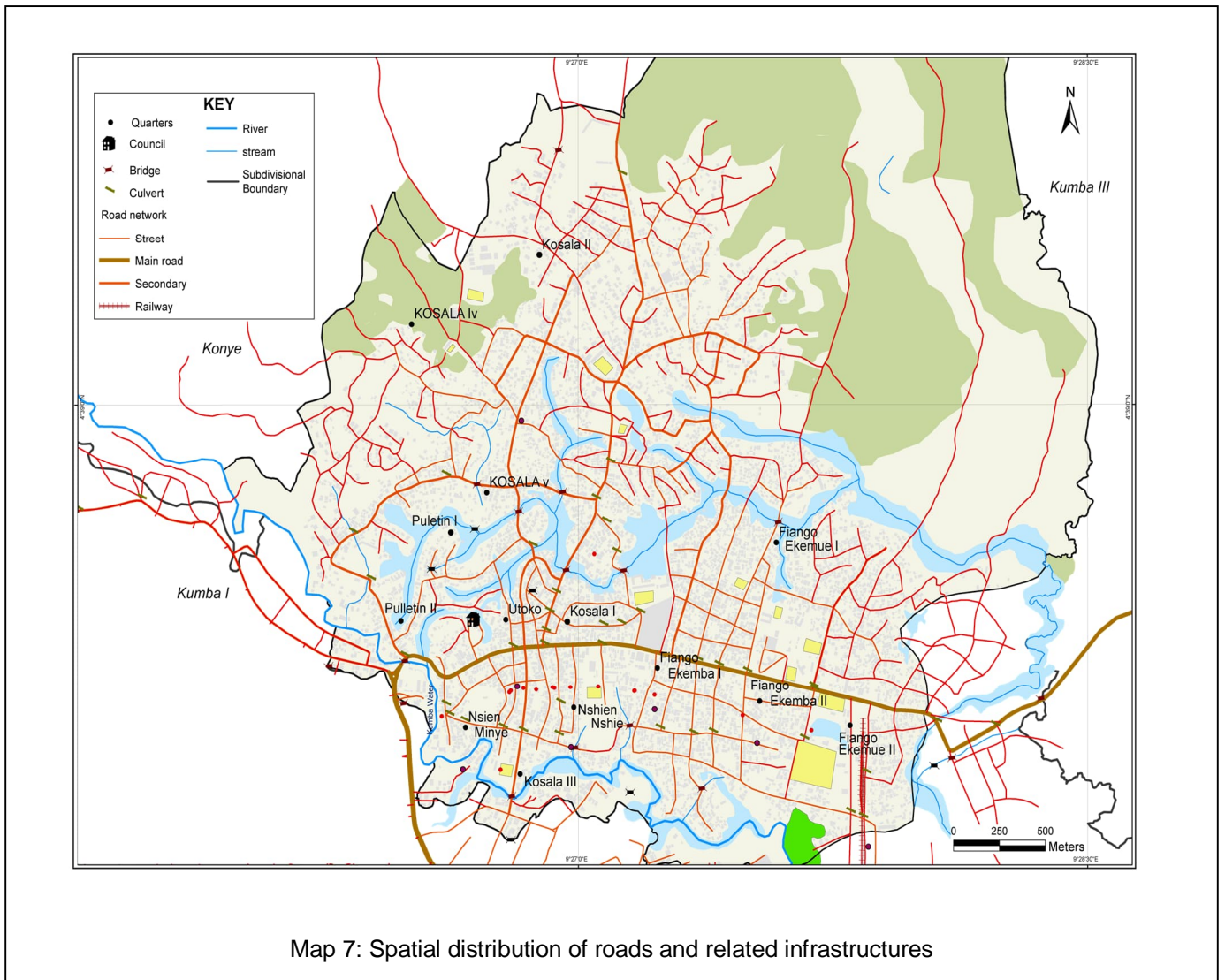
Source: field data collected and processed by FFE_PCS

Table 36: Functionality of Arts and critical points

NO	TYPE OF WORK	URBAN	RURAL	INTER-COUNCIL	TOTAL	OBSERVATIONS
001	Rehabilitation of bridges	05	00		05	
002	Construction of bridges	26	00	03	29	
003	Rehabilitation of culverts	00	00		00	
003	Construction of culverts	41	00		41	

field data collected and processed by FFE_PCS

4.2.6.2 SPATIAL DISTRIBUTION



4.2.7 MARKETS AND STORAGE STRUCTURE

Table 37: Commercial Infrastructures of the council

No	TYPE OF INFRASTRUCTURE	URBAN	RURAL	INTER-COUNCIL	TOTAL
001	Markets/complexes	02	00	00	02
002	Parks	00	00	00	00
003	Cattle park	00	00	00	00
003	Slaughter house	01	00	00	01
004	Others	00	0	00	00
005	TOTAL	03	01	00	03

Source: field data collected and processed by FFE_PCS

4.2.8 SPORTS AND LEISURE EQUIPMENT

Table 38: Sport and leisure infrastructures

LOCATI ON	INFRASTRUCTURE FOR LEISURE	NUMBER	FUNCTIONING STATE	PROBLEMS/OBSERVATIONS
URBAN SPACE	Community hall/municipal	01	Not existing	• Council property
	Center for women empowerment and the promotion of the family	00	Not existing	•
	Youth center	00	Existing	• Not yet built
	Municipal Library	00	Not existing	• Limited finances
	Museum	00	Not existing	• The history of the town is purely oral and is gradually lost
	Developed touristic sites	00	Not existing	• Limited finances, personnels
	Developed play grounds	01	poor	• Need planted gazons
	Film halls	0	Not existing	•
	Video club	3	Functioning	•
	Amusement park	0	Not existing	•

Source: analysis of participatory field data collected by FFE_PCS, 2017

4.2.9 LIVESTOCK INFRASTRUCTURE

Table 39: Livestock infrastructures

NO	LIVESTOCK INFRASTRUCTURE	NUMBER	STATE (TEMPORAL OR PERMANENT)	PROBLEMS/OBSERVATIONS
001	Vaccination	0		Absence of finances
002	Drinking troughs	0		Absence of finances
003	Cattle paddocks	0		Absence of finances
004	Cattle dip	0		Absence of finances
005	Ponds	0		Absence of finances
006	Poultry	0		

Source: analysis of field data collected by FFE_PCS, 2019

4.2.10 SOCIAL INFRASTRUCTURE

Table 40: Social infrastructures

NO	SOCIAL INFRASTRUCTURE	URBAN	RURAL	TOTAL	OBSERVATION
001	Council hall	01	00	01	Capacity of 100 seats
002	Women empowerment centre	01	00	00	Not equipment or development
003	Social centre	00	00	00	Limited finances
004	Multi - functional Centre	00	00	00	Limited finances

005	Others	00	00	00	
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Source: analysis of participatory field data collected by FFE_PCS, 2019

4.2.11 TOURISTIC SITES AND INFRASTRUCTURE

Table 41: Touristic sites and infrastructure

NO	Touristic sites	URBAN	RURAL	TOTAL	OBSERVATION
001	Hotels (rooms)	70	00	70	<ul style="list-style-type: none"> Low development of touristic infrastructures and sites
005	Rivers/streams	03	00	03	
007	Cultural practices	14	00	14	
008	Urban biodiversity	01	00	01	
009	Handicrafts	01	00	01	
011	Restaurants	08	00	08	

Source: field data collected and processed by FFE_PC

4.3 MAIN POTENTIAL RESOURCES OF THE COUNCIL

Table 42: Main resources

Type	Localisation	Potential	Type of use	Controller	Mode of (Access)	Trend	Problems /constraints	Actions to be taken
Swamps Fiango, Kossalla I, II, III, IV ,V	Through out the urban space	small	Farming, building	KCC	Not clear	drying	Unsustainable farming, illegal buiding	Sensitization
Springs		small	Drinking	populations	Free	drying		
Stones (Basalt)		small	Bulding	Council	Not clear	reducing		
Water courses (Cow water, kumba water)		small	Washing dresses, food, dumping of household wastes	KCC	Not clear	drying		Sensitization
Hydro-electric power		medium	Lightening, powering machines	ENEO	Subscribing	shortage	Low coverage	Electricity extension, use of solar energy
Wood fuel		medium	Cooking, welting of metals	Traders	Purchasing	shortage		
Charcoal		small	Cooking, welting of metals	Traders	Purchasing	shortage		
Kerosene		medium	In lamps	Traders	Purchasing	shortage		
Gaz/Petroleum		medium	cooking	Traders	Purchasing	shortage		
Solar		illimited	warming	free	free	high		
Potable water		small	drinking	Camwater, council	Subscribing/free	shortage		Water extension, more boreholes
Council revenue		medium	Investment and functioning	Council	Collection	dropping	Low collection	Action plan
Revenue from service rendered		small	Investment and functioning	Council	Renting	dropping	Low collection	Action plan
Loan		small	Investment	Council	Contracting a loan	scarce	scarce	Lobby
Decentralization fund	small	Investment	Council	Subvention	Constant	Constant		
External partners	small	Investment	Council	grant	scarce	scarce	Lobby	

4.4 SYNTHESIS OF DATA COLLECTED ON CHILDHOOD

Table 43: Childhood analysis

No	Sector	Age range	% of population cover	Population	General objective	Main activity to carry out
01	Health	Children (0-35 months)	10.7	11983	Providing quantity and quality nutrition	<ul style="list-style-type: none"> Acquisition and supply of vitamins and other nutritious food to health centers. Provide worm drugs to schools and quarters. Organize sensitizing meetings within parents. Organize practical training sessions on nutritious food.
		Children (0-59 months)	16.9	18927	Providing quality vaccination	<ul style="list-style-type: none"> Acquisition and supply of equipment for conservation and storage of vaccines to health centers. Provide financial assistance to health center services for field work Sensitize partners (parents, associations, teachers...) on the importance of vaccination Elaborate follow up plans of national policy related to vaccination.
		Children (4-05 years)	6.50	7280	Providing quality prevention against malaria	<ul style="list-style-type: none"> Distribution of mosquito nets to households Train households on the use of mostiquito nets. Sensitize the population on hygiene and sanitation
		Children (6-11 years)	16.7	18701	Providing quality prevention against VIH/AIDs, Protection of children (OEV)	<ul style="list-style-type: none"> Sensitize youths on the use of condoms Distribute condoms to youths Educate youths on the signs and symptoms, transmission and prevention. Educate youths on HIV/AIDS stigmatization, discrimination, sexual rights and responsibility
02	Basic education	4 – 5 yrs	6.50	7280	Providing quality pre-basic education	<ul style="list-style-type: none"> Building of classrooms in nursery and primary schools. Equip nursery and primary schools with adequate didactic materials (pictures, objects...). Recruit nursery and primary school teachers
		Children (6-11 years)	16.7	18701	Providing quality basic education	
03	Territorial administration	Children (6-11 years)	16.7	18701	Providing birth certificates	<ul style="list-style-type: none"> Identify and create a file of children without birth certificates Make proposals to the administration for the creation of civil status centers. Organize sessions for the establishment of birth certificate at court. Create a mechanism for recording births occurred in the informal scheme (out of the health centers) Sensitize the population on the importance of birth certificate.
04	Social affairs		16.7	18701	Providing quality protection to orphans.	<ul style="list-style-type: none"> Identify and create a file for vulnerable children (disable orphans, street children...).
05	Water and sanitati		16.7	18701	Providing quality water and environment	<ul style="list-style-type: none"> Sensitize and train the population on water borne diseases and potable water production. Construction of latrines and wash hand basins

on					<ul style="list-style-type: none"> • Fight against mosquitoes and the use of impregnated mosquito nets • Cleaning of the environment around houses • Construction or maintenance of water sources, wells and in the quarters and schools • Construction of latrines for (girls, boys, teachers) in schools. • Installation of wash hand basins in schools
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4.5 SYNTHESIS OF DATA ON THE REFUGEES (INTERNAL DISPLAYED PERSONS)

Table 44: Refugees analysis

NO	Quarters	Population of Internal Displaced Persons	Activities carried out	Nationalities	Access to basic social services	Access to citizenship	Main problem	Support received
01	Ekemue I	70	None	Cameroonian	Limited	The majority of them have lost their birth certificates, new born babies don't have birth certificates	Lack of basic materials (food,buckets,soap, Matelasses, pads), Limited latrines, Limited habitats, No jobs Fear of gun shots Pressure of separatists asking for support. Lack of money for paying school fees and hospital bills of children	Heath care and drugs from Doctors without boarders, Food stuffs from UNCHR, Basic materials (food, soaps, matelasses, school materials) from Cameroon State, Lodging from Urban populations
02	Ekemue II	45	None	Cameroonian	Limited			
03	Usheme	23	None	Cameroonian	Limited			
04	Nshiem mein	54	None	Cameroonian	Limited			
05	Ekembal	70	None	Cameroonian	Limited			
06	Ekemba II	87	None	Cameroonian	Limited			
07	Nshien-nshie	120	None	Cameroonian	Limited			
08	Kossala I	180	None	Cameroonian	Limited			
09	Pulletin I	200	None	Cameroonian	Limited			
10	Pulletin II	156	None	Cameroonian	Limited			
11	Kossala II	90	None	Cameroonian	Limited			
12	Kossala III	79	None	Cameroonian	Limited			
13	Kossala IV	90	None	Cameroonian	Limited			
14	Kossala V	45	None	Cameroonian	Limited			
	TOTAL	1309	None	Cameroonian	Limited			

Source: analysis of participatory field data collected by FFE_PCS, 2019

4.6 SYNTHESIS OF DATA ON THE AUTOCHTONES (BORORO)

Table 45: Bororo analysis

NO	Localities	Population	Activities carried out	Nationalities	Access to basic social services	Access to citizenship	Main problem	Support received
001	In the 14 quarters	12	Breeding of cows	Cameroonians	None	None	Gazing land,	None

								COWS infrastructures	
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4.7 LOCAL ECONOMY (TRANSVERSAL SECTOR)

Table 46: Local economics analysis

NO	Sectors	Activities	Institutions	Potentials	Stakeholders	Natural resources	Existing infrastructures	Difficulties	Solutions
001	Agriculture	Cocoa production, processing and marketing	CIG, Cooperatives, Women associations individuals MINADER	Very high	Producers, buyers, transporters Processors Policy makers (MINADER, Council), Capacity building (NGO, Universities)		Cocoa ovens, warehouses	Limited ovens and moisture content testers, high costs of pesticides and fertilizers.	Provide training on modern agriculture techniques; on cocoa, rubber, plantain, cassava production, processing and marketing, Provide training on pest control, Provide support for the acquisition of modern infrastructure (ovens, mills, tractors, incubators..) Structure farmers into formal groups and integrate them in the value chains
		Palm oil production, processing and marketing		High			Traditional mills, old shed for extraction	Limited mills	
		Rubber production, processing and marketing		High			Knives	Limited taping tools	
		Cassava production, processing of gari and fufu, marketing		High			Old grounding machines,	Limited machines for processing	
		Plantain production, processing, marketing		High			Cutlasses, ladders	Limited improved species	
		Production of various fruits (oranges, greeps, lemons, mandarins, plums.)		High			Hoes, diggers,	Pests	
		Various food crop (vegetable, yam, okru, corn pepper,)		High			Hoes, diggers,	Pests	
002	Livestock, fishery and	Breeding of cows, pigs, fawls, goats, dogs	CIG, Cooperatives,	High	Producers, buyers,		Poor constructed confined	Pests, modern	Capacity building on modern breeding,

	animal husbandary		Women associations individuals		transporters Processors Policy makers (MINEPIA, Council), Capacity building (NGO, Universities)		infrastructures	confined spaces, High costs of vaccines	constructions of modern breeding infrastructures for breeders, providing assistance for pest control
003	Commerce	Trading, petty trading	Commercial enterprises, individuals	Very high	buyers, transporters		Shops, Markets, Business centers, sheds, stalls	Limited shops, markets, business centers, sheds, stalls	Construction of modern shops, markets, business centers, sheds, stalls
004	Forests	Hunting	Hunter`s groups, MINFOF	Very high	Hunters, buyers	wildlife	Traditional guns	Complexity of the procedure for obtaining hunting permits	-Provide financial support
		Exploitation of NTFPs	Women groups, MINFOF	Very high	Collectors, buyers	Bush pepper, Country onions, bush mangoes	cutlasses	Limited processing tools	-Provide dryers
005	Mines	ground exploitation	Sand exploiters	medium	Collectors, buyers	sand	Hoes, buckers	Difficulties to access pit sites	-construction of roads
006	Public contracts	Building of infrastructures	Enterprises	medium	Council, PNDP, state, contractors, beneficiaries		Limited	Limited access to social services (water.)	-Provide social quality services
007	Transport	Transportation of goods and persons	Association of mottobykes and drivers	Very high	Transporters, beneficiaries		Motor-bykes, cargo, trucks	Difficulties to make driving documents	-Facilitate group making of documents

4.8 CLIMATE CHANGE ANALYSIS.

NO	Sector	Trends	Biophysical effects	Effects of problems	Risk Level	Envisaged solutions	Concerned quarters	Capacity for adaptation
01	Agriculture	Abundant rain fall, Gradual increase of temperatures	Soil erosion Soil degradation, Floods, intense heat	Loss in soil fertility Drying up of crops Decrease of food productivity Low incomes	light	-Adjusting planting calendar -Planting of crops in association	All quarters	Source for seeds that adapt to seasonal changes Encourage the growth of crops adapted for marshy areas.
02	Livestock	High rains Intense heat	Floods erosion	Animal borne diseases leading to death Low animal production Low incomes	medium	-improved animal species for cross breeding -Constant surveillance and treatment of animals -Vaccination of animals following vaccination calendar Loss of animal species in water bodies	All quarters	Vulgarise transformation and conservation techniques of livestock products
03	Housing and Urban Development	High rains Intense heat Violent storms	Floods Soil erosion Landslides	Loss of property Degradation of road infrastructure Destruction of houses	medium	Planting of trees as wind breakers Creation of drainages around houses Use roof gutters to collect rain water -use durable material for house construction	All quarters	Sensitization on the use of durable material for construction and respect of urban norms on construction
04	Energy	High rains violent storms	Degradation of soil Soil erosion	-rampant cuts in electricity -Broken down poles and landlines	medium	-Use metallic poles or concrete than wooden poles -regular checks and installation of broken-down poles -Use durable poles	All quarters	Diversification to other energy sources
05	Public works	High rains Intense heat	Floods Erosion Landslides	Degradation of road infrastructure	medium	Construction of culverts and gutters Cleaning up of all clogged gutters and culverts	All quarters	Sensitization on ways of road maintenance
06	Water Resources	Intense rains Soil erosion	Flooding	Clogging of water bodies Loss in aquatic biodiversity	High	Cleaning up of water channels Building of culverts and gutters		Improve on the water course

4.9 MAIN CONSOLIDATED PROBLEMS AND IDENTIFIED NEEDS PER SECTOR

AXIS 1: BASIC SOCIAL SUPPLY SERVICE PROBLEMS

SECTOR 1: BASIC EDUCATION

Table 47: Problems analysis of basic education

No	Problems identified	Causes	Effects	Needs	Local solutions
	Inadequate access to quality basic education	<p>inadequate buildings and equipment</p> <ul style="list-style-type: none"> - Shortage of desks, tables in GNS and GPS, set of teacher office equipment (tables, chairscupboards) at GPS, Head master residence at GPS, administrative block at GPS - Limited minimum package <p>Weak conducive environment and other facilities</p> <ul style="list-style-type: none"> - Shortage of play grounds at GNS and GPS - Shortage of fences at GNS and GPS - Shortage of access ramps for handicaps at GNS and GPS - Shortage of ornamental trees at GNS and GPS - Shortage of dust bins at GPS - Shortage of Library at GPS <p>Insufficient number of government teaching staff,</p> <ul style="list-style-type: none"> - Shortage of government teachers at GPS <p>Impact of climate changes on the school year</p> <ul style="list-style-type: none"> - Strong winds and high temperature stress pupils at GPS and GNS - Heavy rainfall makes pupils to attend school late. <p>Anglophone crisis</p>	<p>Poor school performance of pupils,</p> <p>High rate of illiteracy</p> <p>Increase number of street children</p> <p>Increase of theft and violence</p> <p>Underscholarization</p> <p>High rate of school dropout</p> <p>Low willingness rate of girls</p> <p>Fears orchestrated by separatists within students and teachers.</p>	<p>Desks, Classrooms, Teachers Tables Cupboards Residences for Headmasters Ornamental trees Fruit trees Sheds Dust bins Library Fences Play grounds Ramps for handicaps Nursery school books and toys</p>	<p>Sensitize parents to send their children to Nursery School and GPS</p> <p>Sensitize parents to send their girl Children to GNS and GPS Schools</p> <p>Sensitize PTA to recruit PTA teachers in GPS.</p> <p>Sensitize the Mayor and the Inspector to apply for the transfer of government teachers to GPS</p> <p>Lobby the elites, associations of women and CIG Diaspora and business operators to provide books and computers for students.</p>

SECTOR 2: SECONDARY EDUCATION

Table 48: Problems analysis of secondary education

No	Problems identified	Causes	Effects	Needs	Local solutions
	Inadequate access to quality secondary education	<p>Insufficient buildings and equipment</p> <ul style="list-style-type: none"> - Shortage of 22 classrooms and 02 Principal residences in GSS <p>Insufficient facilities in public schools</p> <ul style="list-style-type: none"> - Shortage of play ground, fences, ramps for handicaps, ornamental trees, dust bins, well 	<p>Poor school performance of students,</p> <p>Increase number of street children</p>	<p>Desks, Classrooms, Solar energy Tables Cupboards Residences for</p>	<p>Sensitize students to plant trees within the school yard for addressing wind violence and beautify their</p>

		<p>equipped scientific lab, Solar energy supply for the computer lab, library, well equipped multi media</p> <p>Inadequate number of government teaching staff,</p> <ul style="list-style-type: none"> - Shortage of teachers on scientific subjects <p>Impacts of climate changes on the school year</p> <ul style="list-style-type: none"> - Stress from violent storms and, high temperatures - Heavy rainfalls and floods <p>Anglophone crisis</p>	<p>Increase of theft and violence</p> <p>Increase of theft and violence</p> <p>Increase of HIV/AIDs rate within the youths</p> <p>Fears orchestrated by separatists within students and teachers</p>	<p>Headmasters</p> <p>Ornamental trees</p> <p>Fruit trees</p> <p>Sheds</p> <p>Dust bins</p> <p>Library</p> <p>Fences</p> <p>Play grounds</p> <p>Ramps for handicaps</p> <p>Scientific labs</p>	<p>environment and shelter</p> <p>Sensitize the Mayor and the delegate to apply for the transfer of government teachers to GHS.</p> <p>Sensitize Youth to be free from HIV/AIDs and other vices.</p>
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SECTOR 3: HIGHER EDUCATION

Table 49: Problems analysis of high education

No	Problems identified	Causes	Effects	needs	Local solutions
	Difficulties to access quality high education	<ul style="list-style-type: none"> - Very competitive exam and limited chances for the entrance in the Higher Technical Teacher Training College (HTTC) Kumba - High cost (350 000 FCFA/year) of free enrolment to higher professional courses (building construction, electrical engineering, woodwork,) offered by HTTC Kumba - Very limited university scholarship opportunities for GCE A holders. - Limited availability of professional higher education - Stigmatization of Higher education (people say that, university always trained jobless student) - Very limited professional schools (GCE +1 or +2) in Kumba II - Anglophone crisis - High cost for accommodation 	<p>Increase in the number of separatists</p> <p>Increase of theft and violence</p> <p>Increase of unwanted pregnancies</p> <p>High consumption of drugs, marijuana, cannabis “dromador” and other drugs</p> <p>Fears orchestrated by separatists within students and teachers</p> <p>University drop outs</p>	<p>Scholarships</p> <p>Low rent student rooms</p> <p>Low rent lecturer premises</p> <p>Professional high education</p>	<p>Create a data base of all the students having, cap, GCE and other technical skill.</p> <p>Create the list of GCE A holders who didn't attend University</p> <p>Create the list of girls attending the university and doing science</p> <p>Create a support fund for young” A” level holders</p>

SECTOR 4: WOMEN EMPOWERMENT AND THE FAMILY

Table 50: Problems analysis of women empowerment and the family

No	Problems identified	Causes	Effects	Needs	Local solutions
	Weak Women empowerment and family cohesion	<ul style="list-style-type: none"> - Absence of an equipped woman empowerment (tayloring, hair dressing, marking, restauration, ..) center and family center. - Absence of qualified staff (professional taylor, hair dressers, markers.) for woman and young girl empowerment. - Absence of a programme for the capacity building of displaced women and girls - Absence of activities (trainings, technical and financial support, entrepreneurship...) for woman. - Existence of very little women associations with income generating activities. - Inexistence of data base of vulnerable families - Inexistence of assistance given to vulnerable families (couples undergoing divorce procedures, families with sick or handicapped parents...) - Unions between men and women are not always bonded with a marriage certificate 	<p>Increase of women poverty and marginalization</p> <p>Increase of the population of girls who have given birth early and their future Marriage has not been formalized.</p> <p>Decrease of rate of school attendance by young girls.</p> <p>Increase of the population of children without birth certificate</p>		<p>Create at least 3 women associations and channel them to support NGO.</p> <p>Identify young mothers who are not going to school.</p> <p>Organize of educative talk on early marriage and pregnancies</p> <p>Sensitize couples to establish their marriage certificate.</p> <p>Sensitize young girls on the protection against early or unwanted pregnancy</p>

SECTOR 5: EMPLOYMENT AND VOCATIONAL TRAINING

Table 51: Problems analysis of employment and vocational training

No	Problems identified	Causes	Effects	Needs	Local solutions
	Inadequate access to professional education and decent jobs	<p>Scarcity of job opportunities:</p> <ul style="list-style-type: none"> - Limited structuring Projects, enterprises, NGO, mines, financial and material support, - Strong conditions to get loans - Scarcity of decent job <p>Limited opportunities for professional Training</p> <ul style="list-style-type: none"> - Limited vocational and technical schools - Weak support of " training by doing" in workshops <p>Limited promotion of other jobs (agriculture, fishery,</p>	<p>Increase of poverty within youth.</p> <p>Increase of stress and violence within youth.</p> <p>Increase of theft within the urban space</p> <p>Reduction of council tax related to salaries</p>	<p>Job opportunities</p> <p>Financial supports</p> <p>Accessibility to loan scheme</p> <p>Decent jobs</p> <p>Professional skills and knowledge</p>	<p>Identify all the professional training seekers.</p> <p>Elaborate and disseminate a directory of supports (financial, technical, social.) of the professional trainees</p> <p>Sensitize parents to send their children to professional training schools</p>

		welding aluminium recycling, etc) Impact of climate change on the school year <ul style="list-style-type: none"> - Strong winds, high temperatures passing stress students - Heavy rainfall and floods 	Migration of youth out of town		
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SECTOR 6: PUBLIC WORKS

Table 52: Problems analysis of public works

No	Problems identified	Causes	Effects	Needs	Local solutions
	Bad roads within Kumba II urban space and between Kumba II and other localities	Degraded roads and related bridges from: <ul style="list-style-type: none"> - Numerous holes, non covering of built gutters and absence of drainage on main urban and inter urban roads (Kumba II/GBHS Kossala/ Ikiliwindi; Road Kumba II/Kossala/Kumba III...) - Limited maintenance of bridges (Bolobolo, Fogong, Pulletin/KossalaIII...) - Absence of road management committee Lack of road construction equipment <ul style="list-style-type: none"> - Shortage of trucks, Galeon, tractor, compactors, front head loader, grader at the council Absence of the control mechanism <ul style="list-style-type: none"> - Deterioration of rain gates Shortage of finances <ul style="list-style-type: none"> - Limited council budget for road maintenance - Limited PIB for road maintenance Climate change impact <ul style="list-style-type: none"> - Heavy rainfall eroding earth roads 	Tarnishing of the political image of the Mayor Increase of anger of the population. Reduction of council taxes collected along the roads	Good drainages, good roads, Good bridges, rain gates Good culverts New roads, bridges and culverts. Concrete slabs on gutters alongside the main tarred roads	Identification of (blocked culverts, holes, marshies areas, water flowing on the roads) on the roads and filling, clearing, draining Put in place 01 road management committee per quarter

SECTOR 7: SOCIAL AFFAIRS

Table 53: Problems analysis of social affairs

No	Problems identified	Causes	Effects	Needs	Local solutions
	Inadequate access of vulnerable groups (,	Limited infrastructures and equipment <ul style="list-style-type: none"> - Absence of an equipped rehabilitation 	Increase number of beggars in town.	Equipped rehabilitation	Add value to existing data base of persons with disability.

elders, displaced people, street children) groups to quality rehabilitating services		<p>center.</p> <ul style="list-style-type: none"> - Limited tools (pair of eye glasses for elders, ramp to public buildings for the handicaps, Bikes for handicaps, ball, jersey, boots for street children ...) and materials (drugs, vaccine, food) <p>Limited information</p> <ul style="list-style-type: none"> - Inadequate data base of vulnerable groups (the aged physically and mentally handicapped, street children, orphans, widows, marginalized groups (bororos)) - No clear policy for their rehabilitation - Inadequate strategy for addressing issues related to the vulnerable groups <p>Limited support given to vulnerable and marginalized populations.</p> <ul style="list-style-type: none"> - Limited council budget - limited aid from the Government - limited aid from NGO 	<p>Increase expenditure Loss of family budget for buying drugs and transporting disable people to health centers</p> <p>Increase rate of stigmatization and marginalization of disable groups</p> <p>Increase in the rate of criminality and theft on the streets</p>	<p>center, tools (eye glasses, wheelchairs, ramps for handicaps in council buildings, Identity card from street children, registering of vulnerable groups, Equipped multimedia center for handicaps Financial supports Drugs, food, vaccine</p>	<p>Structure disable people in associations of various types (elders, widows, orphans.)</p> <p>Sensitize elders and displaced people to start weaving, rearing, market gardening.)</p> <p>Identify all NGOs giving assistance to Vulnerable groups and channel their needs to those organizations</p>
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SECTOR 8: LABOUR AND SOCIAL SECURITY

Table 54: Problems analysis of labour and social security

No	Problems identified	Causes	Effects	Needs	Local solutions
	Precarious working conditions	<ul style="list-style-type: none"> - Existence of a great number of low class paid jobs (PTA teachers, night watch men, yard men, cleaners...) - Low salaries, limited knowledge on the importance of CNPS within job creators. - No health mutual insurance company within the urban space - Practice of child labour (many children (6-10years) hawk men and sell groundnut and banana that they carry on their head. - Absence of safe working equipment (helmet, gloves, security shoes, eye glasses.) 	<p>Increase of poverty within the low-class workers</p> <p>Increase of vulnerability and insecurity of low-class workers</p>	<p>Registration to CNPS, Decent jobs Safety working tools (helmet, gloves, security shoes, eye glasses.)</p>	<p>Identify all workers per category</p> <p>Sensitize workers of the importance of insurance and contracts</p> <p>Create an association of civil servants and private workers</p>

SECTOR 9: TRANSPORT

Table 55: Problems analysis of transport

No	Problems identified	Causes	Effects	Needs	Local solutions
	Weak circulation within the urban space	<p>Limited infrastructure and equipment (</p> <ul style="list-style-type: none"> - urban buses, parking spaces, road code symbols - road identifications and numberings, pedestrian paths, meteorological station/post, taxis, traffic lights in some places, streets lights <p>Weak governance</p> <ul style="list-style-type: none"> - Proliferation of illegal motor-bike riders (with no license holder) - No respect of driving code by motor-bike riders <p>Impact of climate change on transport sector</p> <ul style="list-style-type: none"> - Heavy rainfall usually stops motor-bike riders from carrying passengers from one point to another. 	<p>Increase rate of motor-bike accidents in town</p> <p>Constant stresses and complains.</p> <p>Increase of frustration within the transporters and population</p> <p>.</p>	<p>Parking spaces</p> <p>Motor parks</p> <p>Urban buses, traffic light, road identification boards, capacity building on road code</p> <p>Pedestrian paths</p> <p>Uniform for motor-riders</p>	<p>Create an association of bike riders.</p>

SECTOR 10: SCIENTIFIC RESEARCH AND INNOVATION

Table 56: Problems analysis of scientific research and innovation

No	Problems identified	Causes	Effects	Needs	Local solutions
	Difficulties to access research findings	<p>Weak vulgarization of technology</p> <ul style="list-style-type: none"> - energy efficient tool (fireplaces and stoves/ovens) for households; - Dryers and packaging machines for Non-Timber Forest Products (eru, Njansang, etc) <p>Weak promotion of IRA/IITA/PSSC within Kumba II</p> <ul style="list-style-type: none"> - High productive agropastoral products (cocoa seeds and rubber plants, goats, picks, fish) 	<p>High deforestation and forest degradation for fire wood</p> <p>Risk of food based diseases.</p> <p>Risk of food insecurity</p>	<p>Energy efficient stoves, dryers, improved seeds and seedling of cocoa, palm oil, rubber, Improved species of pigs, fowls, fishes.</p>	<p>Organize a sensitizing campaign for the use of energy efficient stove.</p>

SECTOR 11: WATER AND ENERGY

Table 57: Problems analysis of water and energy

No	Problems identified		Causes	Effects	Needs	Local solutions
	Water and sanitation	Inadequate access to potable water and sanitation in the urban space	<p><u>Water</u></p> <ul style="list-style-type: none"> - Limited deployment of CAMWATER supply network. - Limited deployment of boreholes - Absence of infrastructure for the collection, treatment and distribution of rainfall water - Increase in digging and use of well water - High practice on the use of streams as source of water supply - Shutting down of public taps - Limited access to disinfecting products (Hypochlorites) <p><u>Sanitation</u></p> <p>Unsafe sanitary conditions</p> <ul style="list-style-type: none"> - High use of pit toilets in the households. - Weak management of household wastes - Digging of wells close to pit toilets - Absence of water purification kits <p><u>Climate change effects</u></p> <ul style="list-style-type: none"> - Reduction of water flow in the tap during the dry season - Reduction / scarcity of water volume in wells in the dry season. - Floods usually fill the wells 	<p>Increase rate of water related diseases (Typhoid, diarrhea, skin diseases).</p> <p>Drinking of unsafe water from streams</p>	<p>Boreholes CAMWATER network Public taps Improved pit toilets Dust bins Capacity building on well water treatment, Calcuim hypochlorine for well water disinfection.</p>	<p>Identify at least 01 site for clean water supply.</p> <p>Revamping of the water management committees in the quarters</p>
	Energy	Inadequate access to electricity and other source of energy in the urban space.	<p><u>Limited infrastructure and equipment</u></p> <ul style="list-style-type: none"> - Limited deployment of ENEO supply network. - Limited deployment of other renewable sources of energy (solar, micro hydro electricity plants, wind turbine, photovoltaic.) network - Weak promotion of equipment (Generators) for the production and distribution of electricity - Weak maintenance of ENEO network (broken or fallen poles, old poles, cables pending.) <p>Weak functionality</p> <ul style="list-style-type: none"> - High frequency of electricity interruption - Very regular low voltage <p><u>Impact of climate change on energy</u></p> <ul style="list-style-type: none"> - Strong wind usually fell electrical poles 	<p>Quarters are in complete darkness at night</p> <p>Increase of night insecurity(theft) in town</p> <p>decrease of student performance because they cannot read in the night.</p> <p>Increase of diseases because of poor conservation of drugs and vaccines for children</p>	<p>Solar street lights, Extension of ENEO network New transformers New electricity poles Maintnance of old poles Continuous current flow in quality and quantity.</p>	<p>Identify the list of households ready to have electricity connection and submit it to ENEO in the form of applying for electricity supply</p> <p>Creation of the urban space fund for the running of the existing generator and rehabilitation of the electricity network</p> <p>Creation of an electricity management committee</p>

		<ul style="list-style-type: none"> - Frequent heavy rains keep more water in the ground which make the underground part of the electrical poles to get rotten <p>Petroleum products:</p> <ul style="list-style-type: none"> - High cost of fuel, gas and cooking gas - Scarcity of fire wood 	<p>Limitation of commercial activities (welding, sewing...)</p> <p>High rate of deforestation due to high consumption of wood fuel</p>		<p>Sustain ENEO street light with solar light</p> <p>Use of metallic or concrete electric poles</p> <p>Need of a filling Station</p>
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SECTOR 12: PUBLIC HEATH

Table 58: Problems analysis of public health

No	Problems identified	Causes	Effects	Needs	Local solutions
	Inadequate access to quality health care	<p>Limited equipment/building/materials</p> <ul style="list-style-type: none"> - (Integrated Heath Center, beds, lab, maternity, cool reems, and residence for the Doctor, essential drugs (ARVs, paracetamol, drip infusions, etc.)) <p>Limited personnels and specialists</p> <ul style="list-style-type: none"> - (medical doctors, pharmacists, gynecologists, surgeons, optamologists IDE, Assistant IDE ...) <p>Inadequate environment (pit toilet, no reforestation nofence,)</p> <p>Climate change effects</p> <ul style="list-style-type: none"> - Emergence of mosquito transmittion malaria - Caught, catarrh, and respiratory tract infections of the population 	<p>Increase rate of mortality within the population</p> <p>Prevalence of illnesses (malaria, pneumonia, loss of sight, Tuberculosis, rheumatism...)</p> <p>Dropping of manpower for farming activities</p> <p>Overconsumption of natural resources (medicinal plants...)</p> <p>Increase of conflicts between the ministry of Health and the local population</p>	<p>(Integrated Heath Center, beds, lab, maternity, cool reems, residence for the Doctor, essential drugs (ARVs, paracetamol, drip infusions, etc.)), Medical doctors, pharmacists, gynecologists, surgeons, optamologists, IDE, Assistant IDE, lab technicians)</p>	<p>Formation of a health committee.</p> <p>Organize educative talk on: nutrition and vaccination of children, prevention of malaria and HIV/AIDS,</p> <p>Identify Support NGOs and connect them to orphans and persons with HIV/AIDS</p> <p>Create a mutual heath association in Kumba II</p> <p>Revamping of the health management committee</p> <p>Lobby from the council and the DMO for the transfer of nurses to the health center</p>

AXIS 2: ECONOMIC DEVELOPMENT AND ENVIRONMENT PROTECTION PROBLEMS

SECTOR 13: AGRICULTURE

Table 59: Problems analysis of agriculture

No	Problems identified	Causes	Effects	Needs	Local solutions
	Weak capacity of processing, storage and marketing of agricultural products (cocoa, rubber, palm oil, cassava, plantain.).	<p>Limited processing equipment/ infrastructure/materials</p> <ul style="list-style-type: none"> - (grinding machines for cassava, machines for processing cocoa to chocolate and butter, cocoa ovens, cocoa warehouses for young producers, warehouses, cold stores for vegetables, Pytosanitry products, Techniques for conservation and conditioning <p>Poor farm to market roads (Kumba II-Matoh-Ikiliwindi) for buying raw materials (cocoa, rubber, palm oil, cassava tuber, etc)</p> <p>Limited sizes of processors</p> <ul style="list-style-type: none"> - Averagely only 07 members per CIG/cooperative - Just few groups (women associations, cooperatives, CIGs) engaged on processing of agriculture products (cassava, palm oil) <p>Limited technical and financial supports</p> <ul style="list-style-type: none"> - No training action plan exists for training small size food processors - No financial scheme exists for supporting small food processors. <p>Limited capacity building on food processing and agribusiness.</p> <ul style="list-style-type: none"> - Very limited training has been taking place on agribusiness <p>Inexistence of food markets</p> <p>Climate change effects</p> <ul style="list-style-type: none"> - Invasive fungus on arranged potatoes and tomatoes 	<p>Low profitability</p> <p>Increase of post harvest waste</p> <p>Increase of food insecurity</p> <p>Loss of council taxes</p> <p>Increase of food prizes</p>	<p>Processing machines for cocoa, cassava, Dryers, warehouses, cold stores, farm to market roads, Financial support, markets for products, Capacity building on agribusiness Packing machines</p>	<p>Identification of agric processors per type of crop</p> <p>Creation of CIGs/Cooperative/ associations of agricultural processors</p> <p>Open a dialogue between the Sub delegate of MINADER, council and agricultural processors on financing and technical issue.</p>

SECTOR 14: LIVESTOCK AND ANIMAL HUSBANDRY

Table 60: Problems analysis of livestock and animal husbandry

No	Problems identified	Causes	Effects	Needs	Local solutions
	Weak capacity in production, processing, conservation and marketing of animal and fishing products (pigs, goat, fowls, fish) within the urban space	<p>Limited equipment/infrastructure for rearing and fishing (goats, pigs, cows, fowls, fish), cold stores for pig meat conservation, vaccination park, cattle confined areas. Existence of unsafe slaughtering points.</p> <ul style="list-style-type: none"> - Use of artisanal method for rearing (pigs, fowls, cows.) - Limited access to quality inputs (vaccine, feed, improved piglets, fish and goats.) - Limited capacity building on semi-modern rearing and pest control. <p>Very limited sizes of processors (mostly households' rear goats,</p> <ul style="list-style-type: none"> - Only few CIGs, cooperatives carrying out rearing activities. <p>Limited technical and financial supports</p> <ul style="list-style-type: none"> - The existing MINEPIA post does not have enough finance for training rearers on regular bases - The state support is very little and insufficient <p>Limited size and species</p> <ul style="list-style-type: none"> - Only goats, pigs, fowls and cows are reared on trade scale. <p>Limited implementation of the laws and regulations protecting fishing sources (Kumba water and cow water are polluted by household waste)</p> <p>Climate change effects Frequent pest killing pigs and fowls</p>	<p>Malnutrition of children</p> <p>Food insecurity related to meat and fish</p> <p>Increase of meat and fish prices in the market.</p> <p>Scarcity of meat and fish in the market.</p> <p>Increase rate of unemployment within youth, elders and women.</p> <p>Loss of council taxes</p>	<p>Adequate rearing equipment, Improved species of pigs, fowls, cows, fishgerlings, Vaccine and feed for livestock, Capacity building on modern rearing Support for the creation of more CIGs and cooperatives. Cattle markets for animals</p>	<p>Identification of rearing processors per type</p> <p>Creation of at least 5 CIGs/Cooperative/ associations of processed products from pigs, goats, , non conventional rearing (honey,...</p> <p>Open a dialogue between the Sub delegate of MINEPIA, council and rearing processors on financing and technical issues related to rearing</p>

SECTOR 15: SMALL AND MEDIUM SIZE ENTERPRISES, SOCIAL ECONOMY AND HANDICRAFT

Table 61: Problems analysis of small and medium size enterprises, social economy and handicraft

No	Problems identified	Causes	Effects	Needs	Local solutions
	Weak deployment of small and medium	Limited equipment and infrastructure and tools for the main existing SMEs:	Increase of unemployment within handicraft groups	Workshop spaces, Office	Identify and record all the small processing plants

	size enterprises	<ul style="list-style-type: none"> - Workshop space for carpenters, mechanics, tailors, welders, builders, barbers, etc. - Offices for electricians, electronics, cable operators, - Spaces and modern call booths for callboxes - Show rooms for carpenters, tailors, electronics - toolkits (01 knife, 01 axe, 4 set of carving blades. 2 files) for the processing and commercialization of mats, weaves and carving products - set of machines (01kiln, 01 planning machine, sand paper machine, 01painting cabin, circular saws) - <p>Weak structuring capacity of actors on the key sectors: carpenters, taylors, mechanics, call boxers, builders, electricians, electronics, handicrafts</p> <p>Limited support</p> <ul style="list-style-type: none"> - Complex conditions for loans for equipment - Weak subvention from the state and council - Irregular action plan for capacity building on market study, quality production, legality, management of workshops <p>Limited capacity building of youths on entrepreneurship, production and marketing of local products.</p>	<p>Erosion of local knowledge and skills on weaving</p> <p>Reduction of council financial revenues from taxes and office rentals</p> <p>Low development of local economy.</p> <p>Weak creation of added value and jobs</p>	<p>spaces, Safe boots for business alongside main roads Machines, Technical capacity building Show rooms Financial supports Registered groups</p>	<p>Identify all the craftsmen and types of activities</p> <p>Sensitize the youth in view of creating income generating activities</p> <p>Identify the opportunities for the promotion of craft activities and SME</p> <p>Sensitize the population on the opportunities supporting craft activities per domain</p>
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SECTOR 15: COMMERCE

Table 62: Problems analysis of commerce

No	Problems identified	Causes	Effects	Needs	Local solutions
	Weak exchange of goods and services	<p>Limited marchand infrastructures and equipment.</p> <ul style="list-style-type: none"> - (warehouses, stores, offices, workshops, show rooms, stalls, sheds, water points, public latrines, modern butcheries, fish stores, cold stores, counters, motor parks,). <p>Limited development of other specific market places, spaces (business centers, food market, cattle markets,</p>	<p>Low flux of materials and money within the market.</p> <p>Weak local economy</p> <p>Risk of poverty</p>	<p>Warehouses, stores, offices, workshops, show rooms, stalls, sheds, water points, public latrines, modern</p>	<p>Identify all the traders</p> <p>Create an association of traders</p> <p>Assess the needs in terms of dairy products, sugar,</p>

		<p>cocoa market, timber market.)</p> <p>Limited governance</p> <ul style="list-style-type: none"> - Adoption of Build Operate and Transfer (BOT) strategy of business centers which usually depreciate the building before returning. - Management of the main market (Fiango) by Kumba city council. - Limited traders and consumers associations in the segments of buyers, sellers and processors. - Limited information (data base) of buyers and groups. 	Very little revenue collection for the council	<p>butcheries, , cold stores, counters, motor parks,).</p> <p>Business centers, food market, cattle markets, cocoa market, timber market.)</p> <p>Support for the structuring ``buyam sellam`` into groups</p>	rice, refine oil and contact with MIRAP in view of organizing promotional sales campaign
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SECTOR 16: TOURISM AND LEISURE

Table 63: Problems analysis of tourism and leisure

No	Problems identified	Causes	Effects	Needs	Local solutions
	Difficulties to promote touristic activities	<p>Limited infrastructure and equipment</p> <ul style="list-style-type: none"> - Office of tourism at the council level. - Absence of key equipment (swimming pools, multi-sport complex, gymnasium.) within the few existing private hotels within the urban space. - Low capacity (8 to 15 beds) in private hotels - Absence of a touristic tract flyer - Absence of tourist attracted infrastructure and events like Museum, handicraft cluster, cultural festivals. <p>Limited information on tourism (sites, frequent visits)</p> <p>Weak action plan for the improvement of the socio environmental aspects (latrine, waste bins, the collection and management of waste...) within the urban space.</p>	<p>Reduction of council revenue collection</p> <p>Reduction of revenue of local related businesses (hotels, carving, weaving)</p>	<p>Swimming pools, multi-sport complex, gymnasium.)</p> <p>Tourist attractive infrastructures (Museum, handicraft cluster, cultural festivals).</p> <p>Touristic tracks, restaurant for local meals.</p>	<p>Identification of touristic sites.</p> <p>Develop the touristic sites within the urban space</p> <p>Contact MINTOUR for matter related to the identified touristic sites</p>

SECTOR 17: INDUSTRIES, MINES AND TECHNOLOGICAL DEVELOPMENT

Table 64: Problems analysis of industries, mines and technological development

No	Problems identified	Causes	Effects	Needs	Local solutions
	Difficulties to develop mining activities within the urban space.	<p>Absence of infrastructure/equipment/material</p> <ul style="list-style-type: none"> Sand extractors Sand wharf 20 Tone trucks Front head loaders for laterite (01 hammer(5kg), 01 wheelbarrow, 01 spade, 01 baramin.) for mines processor groups Parking space for sand and gravel dealers <p>Limited knowledge on the potential of mining resources - (Stones and laterite) and exploiters</p> <p>Absence of council mines map</p> <p>Limited structuring of actors</p>	<p>Dropping of council revenue from the exploitation of stones and laterite.</p> <ul style="list-style-type: none"> Increase of unemployment of youths 	<p>Sand extractors</p> <p>Sand wharf</p> <p>sand trucks</p> <p>Front head loaders.</p> <p>Tools (hammer(5kg), wheelbarrow, spade, baramin.) for mines</p> <p>Parking space</p>	<p>Identify potential mines (sand, stones, gravel.) and sites.</p> <p>Identify mine exploiters</p> <p>Create an association of mine exploiters.</p> <p>Get in contact with MINIMIDT for issue related to mines exploitation</p>

SECTOR 18: ENVIRONMENT, PROTECTION OF NATURE AND SUSTAINABLE DEVELOPMENT

Table 65: Problems analysis of environment, protection of nature and sustainable development sector

No	Problems identified	Causes	Effects	Needs	Local solutions
	Difficulties to access ecological services (sound air, water and soil) within the urban space	<ul style="list-style-type: none"> Absence of green space within the urban space Air pollution (emission of carbon dioxide and methane by vehicles and organic waste) Limited knowledge on the source and potential carbon emission Absence on a Green House Gas emission reduction target and related action plan. Soil pollution (waste engine oil, hydrochloric acid from battery cells.) Inadequate organic Waste management. Limited knowledge on the land use planning for improving climate change adaption and mitigation Limited Clubs of Friends of Nature in the primary and secondary schools. Absence of a program in favor of the protection of the environment (sensitizations, promotion of improved fire places and stoves/ovens, reforestation,) 	<p>Increase of bad odours emitted by rotten household wastes</p> <p>Increase of environmental related diseases (Typhoid, diarrhea,) within children</p> <p>Loss of ecological benefits (Water regulation, Carbon market financial opportunities for the council)</p> <p>Increase of green house gas emission and global warming. Floods, winds...</p>	<p>Green space, Sound environment (clean air, water, soil, land)</p> <p>Sustainable consumption of resource behavior</p>	<p>Sensitize the households on cleanliness.</p> <p>Initiate 01 monthly keep Kumba II clean day</p> <p>Create a town green garden.</p> <p>Provide at least 3 dust bins per school, health center, D. O's office, Council hall, gendarmerie post.</p>

		<ul style="list-style-type: none"> - Fast urbanization - Limited tree planting activities within the urban space - 			Dialogue with the health center officer for the construction of an incinerator.
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SECTOR 19: FORESTRY AND WILDLIFE

Table 66: Problems analysis of forestry and wildlifesector

No	Problems identified	Causes	Effects	Needs	Local solutions
	Weak conservation and sustainable use of forest resources	<ul style="list-style-type: none"> - Fast urbanization and deforestation around the sub urban space. - Absence of an urban forestry action plan - limited promotion of agro forestry practices - Shortage of 01 documented assessment findings on the setting up of carbon pool (the evaluation of potential greenery forest available, the planting of trees). - Limited projects or programs at the council for tree planting within the urban and sub urban space. - Limited number of 2 Clubs of Friends of Nature in schools. - Limited number of actions in favor of the protection of the environment (sensitizations, promotion of agroforestry, reforestation...) - Limited control of poaching, urban and sub-urban agricultural activities, 	<p>Increase of the loss of forest resources</p> <p>Increase of the loss of ecological benefits. (water shed protection, water regulation, carbon market mechanism, habitats of other animals and plants)</p> <p>Risk of desertification and total disappearance of some fauna and flora species,</p>	<p>Ornamental trees in public places (town, schools, health centers.)</p> <p>Green space</p> <p>Tree planting for protecting sources of spring water.</p> <p>Clubs of Friends of Nature</p> <p>Control of the use of wildlife (fish, animals) and other forest products, medicinal plant, timbers, charcoal, Non-Timber Forest Products</p>	<p>Organize a campaign of tree planting within the urban space.</p> <p>Identify at least 5 sites and create green space areas.</p> <p>Sensitize the population to stop exploiting timber and firewood in the watersheds</p>

SECTOR 20: POST AND TELECOMMUNICATIONS

Table 67: Problems analysis of post and telecommunications

No	Problems identified	Causes	Effects	Needs	Local solutions
	Difficulties to access long distance communication	<p>Absence of infrastructure/equipment</p> <ul style="list-style-type: none"> - Polyvalent Community Telecenter; - Modern telephone booths 	Decrease of business arrangements		Identify all the support service of callboxes

		- Cyber cafés			
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SECTOR 21: COMMUNICATION

Table 68: Problems analysis of communication

No	Problems identified	Causes	Effects	Needs	Local solutions
	Weak access to information in the urban space	Limited infrastructure/equipment <ul style="list-style-type: none"> - a council press and media organ - a community radio - a communal radio and TV - Council orchestra - Communal sound system (speakers, reader) - - 	The voice of the urban space population is not heard. Local potentials are not published Ignorance and isolation of the area	a council press and media organ a community radios. a communal radio and TV Council orchestra Communal sound system (speakers, reader)	Sensitize the population on the importance of drums and hand to hand mail delivery as an important means of communication. Create a fund for operation

AXIS 3: CULTURE, SPORTS AND YOUTH SUPPORT PROBLEMS

SECTOR 22: SPORTS AND PHYSICAL EDUCATION

Table 69: Problems analysis of sports and physical education

No	Problems identified	Causes	Effects	Needs	Local solutions
	Inadequate to access quality physical education	Limited infrastructure/equipment <ul style="list-style-type: none"> - No developed play ground - No multisport infrastructure (football, handball, basket ball playgrounds) - No distribution of the sets of sport materials (footballs, hand balls, basket balls for schools) , - No distribution of the sets of sport materials (jersey, boots, whistle, red and yellow card, goal keeper set) - Inexistence of sports training centers (gymnasium) ; 	Decrease of the physical performance of urban space population in general and youth in particular Increase of heart problem within elder groups. Decrease of the animation	Playgrounds Sport materials, Support to football and handball clubs Football tournaments, Fitness trail Dancing clubs	Identify a site for football, handball, basketball field Organization of a holiday championship Dialogue with the MINSEP on sports

		<p>Limited sport promotion activities</p> <ul style="list-style-type: none"> - No support for sport associations; - No sports festival (holiday football tournament for male youth, mayor cup) - No sport festival (holiday football tournament for female youth, mayor's cup). - No sports festival (holiday football tournament for handicap on wheelchairs, mayor's cup) - Absence of a fitness trail (parcours vita) - Absence of a sporting dancing club - 	and attractiveness of the urban space		issue at local level
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SECTOR 23: ART AND CULTURE

Table 70: Problems analysis of art and culture

No	Problems identified	Causes	Effects	Needs	Local solutions
	Difficulties to conserve quality cultural heritage in urban space	<p>Limited cultural infrastructure/equipment/materials</p> <ul style="list-style-type: none"> - No Multi cultural hall - No Council museum, - No Council libraries, - No community cultural halls - No cultural sites and monuments - No cinema halls - Weak promotion of cultural fabrics - Weak support for Distribution of cultural set of I (drums, whistles, arrows, « balafons », masks, Traditional food) for ethnic groups. <p>weak identification and documentation of immaterial assets (songs, stories, theatres) and other assets (language, monuments, figures, cultural calendars, cultural associations, artists, historical sites etc.)</p> <p>Weak cultural communications</p> <ul style="list-style-type: none"> - Traditionnel dances and theatre shows - Multi cultural festival shows - CD Songs and cultural film shows <p>Limited support from the council and Ministry given for the organization of local cultural festivals and for maintain,</p>	<p>Loss of identity of multi ethnics (Bafaw, Bamilike, Bayangi, Bawah.)</p> <p>Loss of cultural assets</p> <p>Aggravation of social disorder in ethnic culture</p> <p>Decrease of income for the council and the population</p>	<p>Multi cultural halls, council museum, libraries, cultural halls, cultural sites and monuments, cinema halls, cultural fabrics</p> <p>cultural set of I (drums, whistles, arrows, « balafons », masks, traditional food)</p> <p>Traditional songs and dances on CDs, Theatre, stories</p> <p>Multi cultural shows</p> <p>Financial support to organized cultural groups.</p>	<p>Create a cultural committee</p> <p>Organize an annual cultural festival,</p> <p>Clean the cultural space</p> <p>Record all the local existing traditions</p> <p>Meet the delegate for MINCULT for advices</p>

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SECTOR 24: YOUTH AFFAIRS AND CIVIC EDUCATION

Table 71: Problems analysis of youth affairs and civic education

No	Problems identified	Causes	Effects	Needs	Local solutions
	Difficulties to improve youth capacity (economic, social, political.) and civic education.	<p>Limited infrastructure/equipment</p> <ul style="list-style-type: none"> - Equipped multifunctional centers for the capacity building of youths in agriculture, fishery, hunting, rearing, electronics, tailoring, weaving. - - Limited support (Governmental and others such as PAJER-U (Project for the support of rural and urban youths), PIFMAS (Project for the insertion of youths through the manufacturing of Sporting Material) etc. - Weak action plan for the existing CNJC (National Counsel for the Youths of Cameroon) - Shortage of at least 10 lucrative activities for Youth Associations. - Limited holiday jobs/internships for youth at the council level; - Limited youth participating on vocation camps at the council level; 	<p>Increase of theft and violence in hosting towns</p> <p>Increase of youth delinquency</p> <p>Increase of youth and underemployment and poverty</p>	<p>Equipped multifunctional centers</p> <p>Youth empowerment programs or funds</p> <p>Support to CNJC</p> <p>Holiday jobs</p>	<p>Creation of at least 2 youth associations</p> <p>Elaborate a directory of programs giving funds to young entrepreneurs and put it at the disposal of youths</p> <p>Sensitize youth on income generating activities</p>

SECTOR 25: HOUSING AND URBAN DEVELOPMENT

Table 72: Problems analysis of housing and urban development

No	Problems identified	Causes	Effects	Needs	Local solutions
	Weak urbanization and housing	<p>Indecent housing:</p> <ul style="list-style-type: none"> - Absence of low-cost houses - Limited number of internal toilets in households - Weak policy of demolishing or rehabilitation of predominant old and deteriorated plank houses 	<p>Increase of insecurity of the population</p> <p>.</p> <p>Risks of destructions of all</p>	<p>Low cost houses</p> <p>Improved Toilet in households</p> <p>Public toilets</p> <p>Sound environment</p>	<p>Identification of the population's needs in construction materials (cement, iron, tiles, zincs)</p>

		<p>with vulnerable roof vis a vis of strong winds. building permits and land certificates</p> <ul style="list-style-type: none"> - Shortage of good hygiene practices around houses - Erection of houses on risky areas (swamps, floodage, steep), <p><u>Under developed urban space:</u></p> <ul style="list-style-type: none"> - Degraded road network - Limited culverts and bridges - Absence of parking spaces for taxis - Absence of roads identification and numbering - weak hygiene and sanitation program - weak application of land use plan and town planning bylaws, - weak implementation of public urban transport by motor- bike. - Weak implementation of architectural laws and regulations in urban space - Weak understanding of the master plan - Limited coherence between CAMWATER network, ENEO network, CAMTEL network - Weak security 	<p>the houses and lives on a strong wind</p> <p>Risk of anarchy with the development of the urban space</p> <p>Risks of disease transmission from animals to human beings</p>	<p>around houses, safe areas for construction, Good roads, good culverts and bridges, new roads and bridges, Drainage of Kumba and cow water, parking spaces, pedestrian paths, roads identification, implementation of land use plan,</p>	<p>Organization of keep Kumba II campaign</p>
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AXIS 4: GOVERNANCE AND LOCAL ADMINISTRATION PROBLEMS

SECTOR 26: TERRITORIAL ADMINISTRATION, DECENTRALIZATION, SECURITY, ORDER AND LAW ENFORCEMENT SECTOR

Table 73: Problems analysis of territorial administration, decentralization, security, order and law enforcement

No	Problems identified	Causes	Effects	Needs	Local solutions
	Difficulties to access administrative services	<ul style="list-style-type: none"> - Absence of a map and communication on areas of potential conflicts (streets, markets, water points, schools, unprotected bridges, - Absence of a map on risky zones (soil creep, mud floods, unconstructed pit toilets, pig pest, strong wing within the urban space) - Limited campaign for registration of displaced people, establishment of birth certificate of children 	<p>Increase of fines and penalties on non NIC holders. .</p> <p>Violation of the voting rights of the population</p> <p>Increase of the vulnerability</p>	Partner`s support	<p>Identify all the persons who don`t have a NIC</p> <p>Organize and submit a group file in view of obtaining the NICs</p> <p>Identify all children who</p>

		and marriage certificates of their parents within the urban space.. - Weak attention to internally displaced persons	of the population Violation of citizenship right		don't have a birth certificate and organize an action plan for their establishment.
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SECTOR 27: STATE PROPERTY, SURVEYS AND LAND TENURE

Table 74: Problems analysis of state property, surveys and land tenure

No	Problems identified	Causes	Effects	Needs	Local solutions
	Unsafe land and properties	<ul style="list-style-type: none"> - Limited number of hectares of land patrimony for housing - High rate of non registered land - Limited council housing estate/parcelling - Weak application of cadastral map - Weak application of urban planning tools - Weak application of land use plan (areas for agriculture, forest exploitation, etc.) - Limited number of hectares of reserve land for population/Community projects. 	<p>Decrease of interest of strangers to settle in Kumba II municipality urban space.</p> <p>Insecure land for the population.</p>	<p>Land</p> <p>Partner's support</p> <p>Qualified personnels</p> <p>Technical equipment</p>	<p>Sensitize the population about the establishment of their land certificates</p> <p>Open a dialogue between the council and population for the constitution of at least 10 hectare of reserve land for projects</p>

B-/ SPECIFIC ISSUES: KUMBA CITY COUNCIL/KUMBA II, CHILDHOOD, BORORO GROUPS, HIV/AIDS

SPECIFIC ISSUE: INSTITUTIONAL FRAMEWORK (CITY COUNCIL/KUMBAII)

Table 75: Problems analysis of institutional framework (city council/kumball)

No	Problems identified	Causes	Effects	Needs	Local solutions
01	SPECIFIC ISSUE Weak socio-economic and ecological development of Kumba II municipality	<ul style="list-style-type: none"> - Slow transfer of some mandatory development funds from Kumba City Council to Kumba II subdivisional council. - Limited development partnership between the City Council and Kumba II subdivisional council. - Authority of the City Council on the collection of revenue of some key source (central market, 	<p>Risk of failing to achieve the Mayor's goal within his municipality.</p>	<p>Dialogue, lobby</p>	<p>Dialogue, permanent concertation and collaboration on development project issues</p>

		motor- parks..) within Kumba II Council - Authority of the City Council on waste management within Kumba II municipality			
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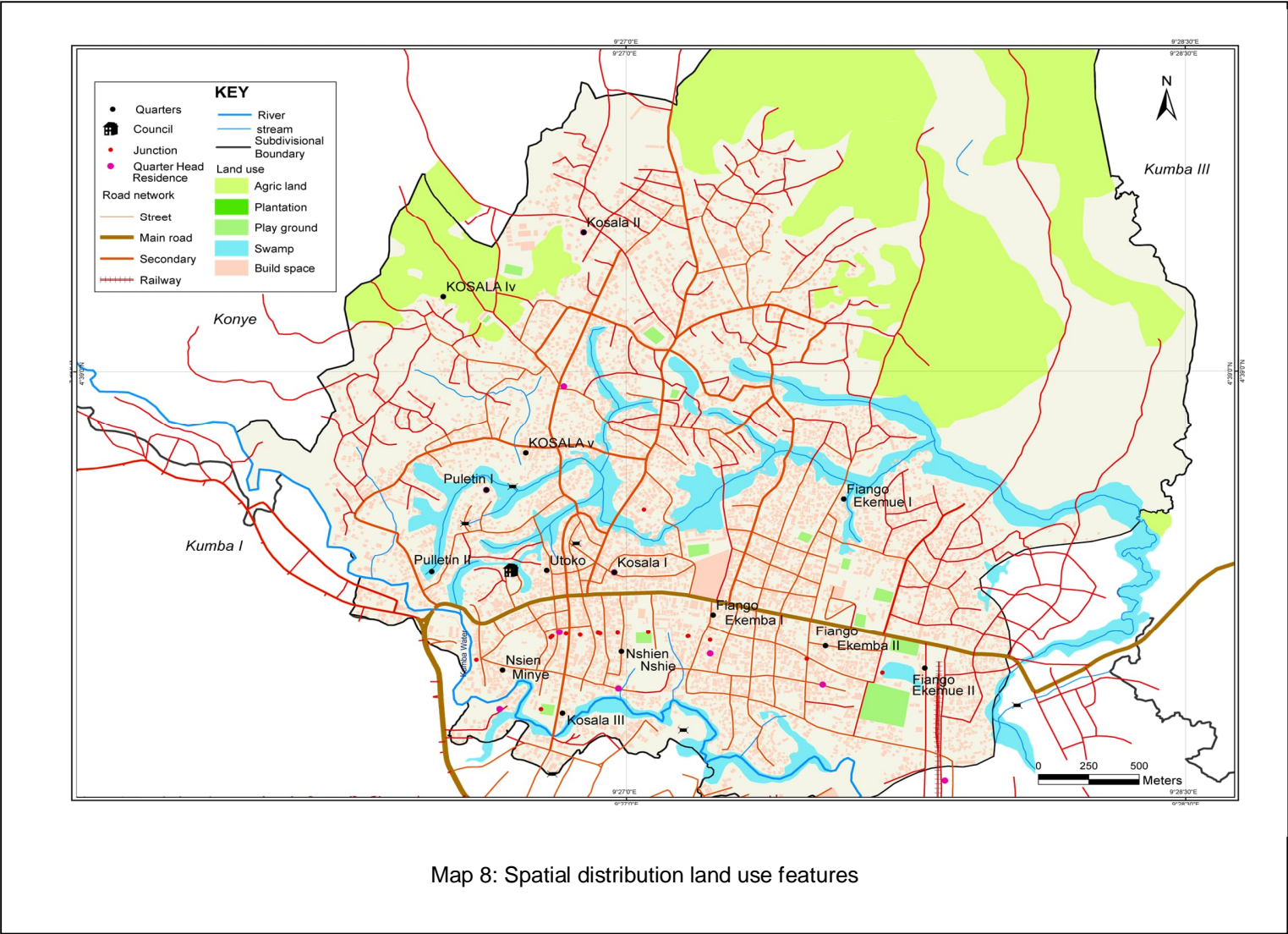
SPECIFIC ISSUE: CHILDHOOD AND VULNERABLE PEOPLE (BORORO)

Table 76: Recurrent problems of childhood and Bororo groups

No	Problems identified	Causes	Effects	Needs	Local solutions
01	CHILDHOOD High percentage of children without birth certificates. Inadequate vaccination and nutrition of children	<ul style="list-style-type: none"> - Limited campaign of sensitization of parents on the procedure for establishing birth certificate, vaccinate children and taking vitamin A in the hospital - Limited capacity building of women on the composition of a complete food for children - Absence of a council policy for the development of vulnerable groups and children - Weak relation between the council and MINPROFF on children's birth certificate issues 	<ul style="list-style-type: none"> Risk of stateless status of children. Risk of malnutrition and related diseases for children Risk of exclusion of vulnerable groups Difficulty to register children in schools 	Birth certificate Balance food Vaccination	
02	BORORO Precarious status	<ul style="list-style-type: none"> - Lack of grazing land - Lack of cattle confined spaces - Lack of support for education for young girls - Lack of birth certificates for children - Lack of house and food 	<ul style="list-style-type: none"> Risk of marginalization and inclusion 	Grazing land, Cattle confined spaces, Support for education, Birth certificate of children,	Sensitization,
03	HIV/AIDS Limited access to drugs, stigmatization	<ul style="list-style-type: none"> - Weak sensitization - Limited jobs 	<ul style="list-style-type: none"> Risks of early death 	Counseling Income generating activities	Sensitization, associations of HIV/AIDS

4.10. LAND USE PLAN OF THE MUNICIPALITY (URBAN SPACE)

The land use map below has been drawn using the GPS collected on the field, the land use map drawn in 2015, various maps drawn by each quarter during the participatory diagnosis process within the council, the urban space and quarter by quarter.



4.11 LOGICAL FRAMEWORK PER SECTOR

3.13.0 LOGICAL FRAMEWORKS PER SECTOR

A-/ ACTION 1: BASIC SOCIAL SERVICE DEVELOPMENT

Table 77: Logframe for the improvement of basic education

SECTOR : Basic Education		VERIFIABLE INDICATORS	MEANS OF VERIFICATION	ASSUMPTIONS FOR REALISATION
STRATEGY OF THE SECTOR: Raising the provision and quality of training in the national education system				
LEVEL OF PLANNING	FORMULATIONS			
Global Objective	To improve the access to quality basic education.	At least 95% of the population of the age group 4-12 years of the sub division has access to quality basic education by 2023.	Statistics from sector head, Head teachers, and parent's teachers' associations (PTA).	Stable socio-political atmosphere
Specific Objectives ¹	S.o.1: To augment access of pupils to acceptable and quality infrastructures, material and Equipment	At least 80% of school infrastructures, material and equipping are improved.	Statistics from sector head, Head teacher, and parent's teachers associations (PTA).	
	S.o.2: To improve the environmental conditions of schools	At least 93% of good environment conditions in all schools	Statistics from the head teachers and PTA.	
	S.o.3: To improved the governance system of schools.	Governance system is improved at least by 90% in schools.	Statistics from the head teachers and PTA	
Results (Strategic Axes) ²	1.1 : The rate of school enrolment is improved.	At least 99% enrolment, 09 classrooms, 14 fences, 14 head teacher residences, 14 latrines, 11water points,14 play grounds... constructed in GPS and GNS.	Statistics from the head teachers and PTA	
	2.1 : The environmental conditions in schools are improved.	Reforestation in 14 GPS and GNS, and 140 dust bins distributed in 7 GPS and GNS,	Statistics from the head teachers and PTA	

¹ We can have less of more than 5 Objectives : add or reduce the rows

² We can have less or more than 5 Results : add or reduce the rows

	3.1 : The school governance system is well managed.	At least a minimum package of 2 000 000 each to GPS and GNS	Statistics from the head teachers and PTA	
Activities :				Estimated Costs
1.1.1.	Construction of 09 modern classrooms at GNS: Kossala G I (FR & EN) (02), Kossala G II (01), Kossala G III (01), Kossala G IV(01), Back Side Ekueme(02),Ekemba (02).			225000000
1.1.2.	Construction of 05 modern classrooms in GPS: Kossala G I (FR & EN) (02), Ekemba (01). Pulletin (02)			55000000
1.1.3.	Construction of 07 fences at all the GNS: GNS Kossala GI (01), GNS Kossala GII (01), GNS Kossala GII (01), GNS Kossala GIV (01), GNS Metta quarter GV (01), GNS Back Side Ekueme (01), GNS Back Side Ekueme (01)			35000000
1.1.4	Construction of 07 fences at GPS: 01/GPS, GNS Kossala GI (01), GNS Kossala GII (01), GNS Kossala GII (01), GNS Kossala GIV (01), GNS Metta quarter GV (01), GNS Back Side Ekueme (01), GNS Back Side Ekueme (01)			35000000
1.1.5	Construction of 07 school canteens at GNS: 01/ GNS, GNS Kossala GI (01), GNS Kossala GII (01), GNS Kossala GII (01), GNS Kossala GIV (01), GNS Metta quarter GV (01), GNS Back Side Ekueme (01), GNS Back Side Ekueme (01)			21000000
1.1.6	Construction of 07 school canteens at GPS : 01/ GPS, GPS Kossala GI (01), GPS Kossala GII (01), GPS Kossala GIII (01), GPS Kossala GIV (01), GPS Metta quarter GV (01), GPS Back Side Ekueme (01), GPS Back Side Ekueme (01)			21000000
1.1.7	Construction of 07 residences of the headmasters at GNS: 01/GNS, GNS Kossala GI (01), GNS Kossala GII (01), GNS Kossala GIII (01), GNS Kossala GIV (01), GNS Metta quarter GV (01), GNS Back Side Ekueme (01), GNS Back Side Ekueme (01)			101500000
1.1.8	Construction of 07 residences of the headmasters at GPS: 01/GPS, GPS Kossala GI (01), GPS Kossala GII (01), GPS Kossala GIII (01), GPS Kossala GIV (01), GPS Metta quarter GV (01), GPS Back Side Ekueme (01), GPS Back Side Ekueme (01)			101500000
1.1.9	Equipping GNS and GNS with 14 kits for the processing of organic wastes into biogas and manure: 01kit/school			70000000
1.1.10	Construction 06 High capacity flow water points at GPS: Kossala G I (FR & EN) (01), Kossala G II (01), Kossala G III (01), Kossala G IV(01),Metta quarter GV(01), Back Side Ekueme (01), Ekemba (01).			51000000
1.1.11	Construction 07 High capacity water flow points at GPS: Kossala G I (FR & EN) (01), Kossala G II (01), Kossala G III (01), Kossala G IV(01),Metta quarter GV(01),Back Side Ekueme(01),Ekemba (01).			59500000
1.1.12	Equipping GNS with 111 modern desks: Kossala G I (FR & EN) (14), Kossala G II (15), Kossala G III (15),Kossala G IV(15),Metta quarter GV(09),Back Side Ekueme(14),Ekemba (20).			3330000

1.1.13	Equipping GPS with 251 modern desks: Kossala G I (FR & EN) (37),Kossala G II(23),Kossala G III(0),Kossala G IV(34),Metta quarter GV(48),Back Side Ekueme(21), Ekemba (88).	7530000
1.1.14	Equipping GNS with 80 sets (01 computers and 01 solar panel): Kossala G I (FR & EN) (08), Kossala G II (04), Kossala G III (04), Kossala G IV (04), Metta quarter GV (04), Back Side Ekueme (04), Ekemba (04).	356000000
1.1.15	Equipping GPS with 21 sets (01 computer, printer, solar panel); Kossala G I (FR & EN) (20), Kossala G II (10), Kossala G III(10),Kossala G IV(10),Metta quarter GV(10), Back Side Ekueme(10),Ekemba (10).	93450000
1.1.16	Equipping 14 GPS and GNS with modern offices (foam chair, wheel table and cupboard) for teachers: 01/school.	13500000
1.1.17	Rehabilitation of the GS infrastructures: Ekemba I and GS Kossala-Group II	5000000
1.1.18	Construction of GNS Pulletin I	25000000
1.1.19	Construction and equipping of GNS Pulletin II	25000000
1.1.20	Construction of GNS at kossala II	25000000
1.1.21	Equipping 07 GNS with didactic materials 10 each (text books, toys, drawings,) at the rate of 10 material each/GNS, GNS Kossala GII (10), GNS Kossala GII (10), GNS Kossala GIV (10), GNS Metta quarter GV (10), GNS Back Side Ekueme (10), GNS Back Side Ekueme (10)	10000000
1.1.22	Equipping 07 GPS with text books 10 each (Arithmetic, English, Natural science, Civics and ethics, ...) at the rate 10 books each /GPS, GPS Kossala GII(10), GPS Kossala GII(10), GPS Kossala GIV(10), GPS Metta quarter GV(10), GPS Back Side Ekueme(10), GPS Back Side Ekueme(10)	3500000
1.1.23	Construction of 07 play grounds in 07 GNS: GNS Kossala GI (01), GNS Kossala GII (01), GNS Kossala GII (01), GNS Kossala GIV (01), GNS Metta quarter GV (01), GNS Back Side Ekueme (01), GNS Back Side Ekueme (01)	35000000
1.1.24	Construction of 07 play grounds in 07 GPS: GPS Kossala GI (01), GPS Kossala GII (01), GPS Kossala GII (01), GPS Kossala GIV (01), GPS Metta quarter GV (01), GPS Back Side Ekueme(01), GPS Back Side Ekueme(01)	70000000
1.1.25	Maintenance of GNS and GPS: a) GNS of (Kossala G I (FR & EN),Kossala G II,Kossala G III,Kossala G IV, Back Side Ekueme,Ekemba .b) GPS (GPS Kossala GI(01), GPS Kossala GII(01), GPS Kossala GIII(01), GPS Kossala GIV(01), GPS Metta quarter GV(01), GPS Back Side Ekueme(01), GPS Back Side Ekueme(01))	500000000
Sub-Total Activities 1.1		1 947 810 000
2.1.1	Planting of 5000 trees for sheds, fruits and ornamental purposes in all the 07 GNS within the municipality	5000000
2.1.2	Planting of 5000 trees for sheds, fruits and ornamental purposes in all the 07 GPS within the municipality	5000000

2.1.3	Distribution of 70 dust bins in 07 GNS, at the rate 10 bins/GNS: GNS Kossala GII (10), GNS Kossala GII (10), GNS Kossala GIV (10), GNS Metta quarter GV (10), GNS Back Side Ekueme (10), GNS Back Side Ekueme (10)	3500000
2.1.4	Distribution of 70 dust bins in 07 GPS, at the rate 10 bins/GPS: GPS Kossala GII (10), GPS Kossala GII (10), GPS Kossala GIV (10), GPS Metta quarter GV (10), GPS Back Side Ekueme (10), GPS Back Side Ekueme (10)	3500000
2.1.5	Equipping all the 07 GNS and GPS with <u>medium size infirmaries</u> and first aid drugs within the municipality	17000000
Sous-Total Activités 2.1		34 000 000
3.1.1	Acquisition and distribution of a minimum package of 2 000 000 each to 7 GPS.	14 000 000
3.1.2	Acquisition and distribution of a minimum package of 2 000 000 each to 7 GNS.	14 000 000
Sub-Total Activités 3.1		28 000 000
GENERAL TOTAL OF THE SECTOR		2 009 810 000

Table 78: Logframe for the improvement of secondary education

SECTOR : Secondary Education		VERIFIABLE INDICATORS	MEANS OF VERIFICATION	ASSUMPTIONS FOR REALISATION
STRATEGY OF THE SECTOR: Raising the provision and quality of training in the national education system				
LEVEL OF PLANNING	FORMULATIONS			
Global Objective	To improve the access to quality secondary education.	At least 75% of the population of the age group 11-20 years of the sub division has access to quality secondary education by 2023.	Statistics from the principals, PTA and council.	Stable socio-political atmosphere
Specific Objectives ³	S.o.1: To develop infrastructure and equipment for children in secondary education	At least 65% of Secondary education infrastructure and equipping are developed in the municipality.	Statistics from the principals, and PTA.	
	S.o.2: To improve environmental conditions in secondary schools	At least 80% of good environmental conditions in all secondary schools.	Statistics from the principals, and PTA.	
Results (Strategic Axes) ⁴	1.1: Infrastructure and equipment are developed in secondary education domain	At least :22 classrooms, 02 fences. 02 scientific labs, 2 play grounds... constructed.	Statistics from the principals, and PTA.	
	2.1 : The environmental conditions in schools are improved.	At least 600 ornamental trees and 40 dust bins in GSS	Statistics from the principals, and PTA.	
Activities :				Estimated Costs
1.1.1.	Construction of 22 classrooms at GBHS Kossala,			22000000
1.1.2.	Construction of 02 fences one at GBHS Kossala and one at GSS Fiango			10000000
1.1.3.	Construction of 02 school canteens at GBHS Kossala and GSS Fiango			6000000
1.1.4	Construction of 02 anti-drug control units at GBHS Kossala and GSS Fiango			4500000
1.1.5	Construction of 02 residences of the Principals of GBHS Kossala and GSS Fiango			30000000

³ We can have less of more than 5 Objectives : add or reduce the rows

⁴ We can have less or more than 5 Results : add or reduce the rows

1.1.6	Construction and equipping (200 chairs, sound system, 5 toilets, 100 tables) of 02 multipurpose hall at: GBHS Kossala (01) and GSS Fiango (01)	20000000
1.1.7	Equipping GSS with 873 desks: GBHS Kossala (703) and GSS Fiango (170)	29190000
1.1.8	Equipping GSS with 750 scientific books (Mathematics, Biology, Chemistry, Physics.): GBHS Kossala (500) and GSS Fiango (250)	20000000
1.1.9	Construction of 02 playgrounds (good gazon) in the GSS: GBHS Kossala (1) and GSS Fiango (1)	5000000
1.1.10	Construction and equipping GSS with 02 modern computer labs: GBHS Kossala (1) and GSS Fiango (1)	50000000
1.1.11	Construction and equipping GSS with 02 modern scientific labs: GBHS Kossala (1) and GSS Fiango (1)	50000000
1.1.12	Construction and equipping GSS with 02 modern libraries: GBHS Kossala (1) and GSS Fiango (1)	50000000
1.1.13	Construction of 02 access ramps for handicaps at: GBHS Kossala (1) and GSS Fiango (1)	8000000
1.1.14	Equipping 02 computer labs with solar panels (500 W): GBHS Kossala (1) and GSS Fiango (1)	7000000
1.1.15	Equipping GSS with 20 modern computers (Ram 8GB, HD=100Go): GBHS Kossala (10) and GSS Fiango (10)	10000000
1.1.16	Construction and equipping GSS with modern infirmaries: GBHS Kossala (01) and GSS Fiango (01)	40000000
1.1.17	Construction of gymnasiums in the GSS: GBHS Kossala (01) and GSS Fiango (01)	50000000
1.1.18	Maintenance of the infrastructures and equipment in GSS: GBHS Kossala and GSS Fiango	20000000
Sub-Total Activities 1.1		989 690 000
2.1.1	Planting of 1000 trees for sheds, ornamental and fruits purpose in GSS: GBHS Kossala (500) and GSS Fiango (500)	5000000
2.1.2	Equipping GSS with 45 modern dust bins: GBHS Kossala (30) and GSS Fiango (15)	4500000
2.1.3	Equipping GSS with 60 solar panel lights: GBHS Kossala (30) and GSS Fiango (30)	24000000
2.1.4	Construction of fences at the GSS: GBHS Kossala (01) and GSS Fiango (01)	36000000
2.1.5	Support for agro-pastoral projects in the GSS: GBHS Kossala (01) and GSS Fiango (01)	10000000
2.1.6	Equipping GSS with 02 medium size Kits for processing of organic wastes to biogas and manure: GBHS Kossala (01) and GSS Fiango (01)	10000000
Sous-Total Activités 2.1		89 500 000
GENERAL TOTAL OF THE SECTOR		1 079 190 000

Table 79 : Logframe for the improvement of high education

SECTOR : Higher education.		VERIFIABLE INDICATORS	MEANS OF VERIFICATION	ASSUMPTIONS FOR REALISATION
STRATEGY OF THE SECTOR: Raising the provision and quality of training in the national education system.				
LEVEL OF PLANNING	FORMULATIONS			
Global Objective	To improve the access to Higher Education.	At least 88% of the population of the age group 19-32 years of the sub division has access to quality Higher education by 2023	Council archives.	
Specific Objectives ⁵	S.o.1: To improve on related higher education infrastructures	At least 75% of related infrastructures are constructed in the Council area	Council archives	
	S.o.2: To improve on related governance to higher education	At least 75% of related governance to higher education is achieved	Council archives	
Results (Strategic Axes) ⁶	1.1: Related higher education infrastructures are improved	At least 230 low cost rooms, and 01 CEAC constructed	Council archives.	
	2.1:Related governance to higher education is improved	At least 15 scholarship and 01 census programs conducted	Council archives.	
Activities :				Estimated Costs
1.1.1.	Co-construction of 200 low cost rooms for ENSET students with Kumba III council at Ntam I			40000000
1.1.2.	Co-construction of 30 low cost residences for ENSET lecturers with Kumba III council at Ntam I			45000000
1.1.3	Construction of 500 low cost rooms for Kumba II students attending Buea University in Buea.			175000000
Sub-Total Activities 1.1.				2 600 000 000

2.1.1	Granting 15 scholarships every year to girls attending engineering courses (agriculture, fishing, food) in higher education.	750000
2.1.2	Census and sensitize all the GCA level and BAC holders in Kumba II on the importance of higher education.	500000
2.1.3	Support Buea university on research and development on council issues (resource mobilization models, revenue collection models.)	20000000
2.1.4	Support internship of university students working on Kumba II council development issues	5000000
Sub-Total Activités 2.1		26 250 000
GENERAL TOTAL OF THE SECTOR		2 626 250 000

Table 80: Logframe for the improvement of women empowerment and the family

SECTOR :Women Empowerment and the Family		VERIFIABLE INDICATORS	MEANS OF VERIFICATION	ASSUMPTIONS FOR REALISATION
STRATEGY OF THE SECTOR : Promote the blossoming of the family unit and community participation				
LEVEL OF PLANNING	FORMULATIONS			
Global Objective	To improve the promotion of women and family.	At least 80% of women and families in the 154 quarters of the Council area, have access to women empowerment facilities by 2023.	Statistics from women associations.	
Specific Objectives ⁷	S.o.1 : To improve access to women empowerment infrastructure and equipping.	At least 90% of women and families have access to women empowerment infrastructure and equipping	Statistics from women associations.	
	S.o.2 : To strengthen women capacity and governance.	At least 75% of women, have their capacity, and governance strengthened	Statistics from women associations.	
Results (Strategic Axes) ⁸	1.1 : Women are empowered.	At least 03 women empowerment centers constructed and equipped.	Statistics from women associations.	
	2.1 : Women and Families are strengthened.	At least 15 women associations capacity build, 01 support program for the vulnerable families, 15 women associations structured and registered....	Statistics from women associations.	
Activities :				Estimated Costs
1.1.1.	Construction of 03 women empowerment sub-centers at Kossala I (01) and Kossala II (01) and Kossala IV			90000000
1.1.2.	Equipping women empowerment sub-centers with (10 sewing machines, 10 computers) at Kossala I			2500000
1.1.3	Construction of safe space for violence-based victims at Kossala III			30000000
Sub-Total Activities 1.1				122500000

⁷ We can have less of more than 5 Objectives : add or reduce the rows

⁸ We can have less or more than 5 Results : add or reduce the rows

2.1.1	Organization of 01 collective marriage celebration every year at the council hall	1000000
2.1.2	Baseline census of vulnerable families in 15 quarters of the municipality	500000
2.1.3	Support vulnerable families (couples undergoing divorce procedures, families with sick or handicapped parents, widows) in 15 quarters	5000000
2.1.4	Capacity building of women associations (Humble Ladies Farmers, Femmes Solidaires, Ajeudaba, Mambanda Farmer coop) on agribusiness on income generating activities (Yogurt, juice, chocolate, soap, skin lotion, cakes,... production and marketing) 01 association per quarter in 15 quarters of the Council area	5000000
2.1.5	Support for the structuring of socio-professional women into social and development associations within the municipality	5000000
2.1.6	Support to women associations: Humble Ladies Farmers, Femmes Solidaires, Ajeudaba, Mambanda Farmer coop	4000000
2.1.7	Support the cost of the establishment of birth certificate of children from poor families within the municipality	5000000
Sous-Total Activités 2.1		25500000
GENERAL TOTAL OF THE SECTOR		148 000 000

Table 81: Logframe for the improvement of employment and vocational training

SECTOR: Employment and vocational training		VERIFIABLE INDICATORS	MEANS OF VERIFICATION	ASSUMPTIONS FOR REALISATION
STRATEGY OF THE SECTOR: Promote decent and durable jobs and increase the employability of the active population through adapted vocational training				
LEVEL OF PLANNING	FORMULATIONS			
Global Objective	To improve the access to professional skills.	At least 79% of the population of the sub division have access to vocational training by 2023	Council archives	Political stability (Absence of strike).
Specific Objectives ⁹	S.o.1: To develop infrastructures and equipping.	At least 85% of vocational training infrastructures are developed	Council archives, Statistics from directors of the institutions/PTA.	
	S.o.2: To improve on good governance	Governance is improved at least by 80%	Council archives, Statistics from directors of the institutions/PTA.	
Results (Strategic Axes) ¹⁰	1.1: Existing Infrastructures and equipping are developed	Construction of at least 03 vocational training centers	Council archives, Statistics from directors of the institutions/PTA.	
	2.1: Governance is improved	Granting of at least 12 scholarships to students and 10 holiday jobs.	Council archives, Statistics from directors of the institutions/PTA.	
Activities :				Estimated Costs
1.1.1.	Construction and equipping of 01 CEAC center to train technicians on renewable energy production at Nshien Nshie and Ekemba I			150000000
1.1.2.	Construction and equipping a vocational training sub-center to train (welders, carpenters, designers, ICT) at Ekemba II			100000000
1.1.3.	Construction of a vocational training sub-center for home economics and hairdressing and processing of NTFP at Nshiem Minye			100000000
Sub-Total Activities 1.1				350 000 000
2.1.1	Granting 10 scholarships every year to Kumba II students attending SAR/SM Mambanda.			500000

⁹ We can have less of more than 5 Objectives : add or reduce the rows

¹⁰ We can have less or more than 5 Results : add or reduce the rows

2.1.2	Support workshops providing professional training (mechanic, carpenter and tailor) to apprentices .	750000
2.1.3	Granting 10 scholarships every year to Kumba II students attending Advanced Vocational Training (AVT) center at Limbe	10000000
2.1.4	Provide 100 holiday jobs to technical education students per year.	5000000
2.1.5	Capacity building of socio-professional actors on management of workshops, production, marketing, value chain	10000000
Sous-Total Activités 2.1		26 250 000
GENERAL TOTAL OF THE SECTOR		376 250 000

Table 82: Logframe for the improvement of public works

SECTOR : Public Works		VERIFIABLE INDICATORS	MEANS OF VERIFICATION	ASSUMPTIONS FOR REALISATION
STRATEGY OF THE SECTOR : Developing the road networks and road infrastructures				
LEVEL OF PLANNING	FORMULATIONS			
Global Objective	To improve the circulation of goods and persons within and out of the municipality.	Circulation of goods and services is improved at least by 80% by 2025 in the Sub division	Council archives.	<ul style="list-style-type: none"> Less fluctuation of the rainy season.
Specific Objectives ¹¹	S.o.1: To improve the state of existing roads, bridges and culverts within the sub division	The state of the road, bridges and culverts is improved at least by 75%.	Council archives.	
Results (Strategic Axes) ¹²	1.1: Existing roads and related infrastructure is improved	At least 10 km of earth road maintained, 9km earth road tarred, 10 bridges and 10 culverts constructed in the municipality	-Council archives -Direct observation.	
Activities :				Estimated Costs
1.1.1.	Construction of Bolobolo bridge at Kossala I(utoko) quarter			10000000
1.1.2.	Construction of a bridge between Kossala III junction and Kossala IV quarter.			10000000
1.1.3.	Construction of 06 new bridges at Nshie-mein			60000000
1.1.4	Rehabilitation of 03 bridges at Nshie-mein			15000000
1.1.5	Renovation of the bridge linking Pulletin to Kossala III			5000000
1.1.6	Construction of 05 bridges at Kossala IV			50000000
1.1.7	Construction of 03 bridges at Ekemue II			15000000

¹¹ We can have less of more than 5 Objectives : add or reduce the rows

¹² We can have less or more than 5 Results : add or reduce the rows

1.1.8	Construction of 03 bridges (confidence street, farm road, and CCHS)	30000000
1.1.9	Tarring of 9km quarter roads : Kossala I(utoko) quarter(Bamungo bar - Fiango market), Ekemba I(PYC- Paradise junction), Kossala II, Kossala V,Kossala IV(Terminus-IHC), Usheme quarters, and Kossala III, Ekemba II(Mulango street-train station), Kossala I(Bamungo bar-Fiango market),Ekemue II, Nshiem Minye(Nkoto railway road)	315000000
1.1.10	Construction of 10 bridges at: Kossala I(utoko) quarter(03), Ekemba I (04),Pulletin II quarter(linking GS-IHC, and Pullitine II-Ebako dibo street)(02),pulletin I quarter(linking Block I-BlockII)9(01), Ekemba II(linking Paradise street-Alaska street)(04), Kossala II(seminary street-kosala, mbombolo – wilderness)(06), Ekemue I (fiango stream)(01)	100000000
1.1.11	Construction of culverts (10) at: Kossala I(utoko) (5), and Ekemba I (5)	20000000
1.1.12	Rehabilitation of 2km of roads at: Nshien Nshie, Pullitin II (Baptist seminary - the cemetery), Pulitine I (Dallas junction –Ntoko)	10000000
1.1.13	Maintenance of 2.7 km of main inter quarter roads (Ntoko street /Cameroon Street junction/Catholic cemetery/AGS college/Timber junction	6600000
1.1.14	Maintenance of 2.350 km of main inter quarter roads (Pulletin junction/ Bridge linking Kossala IV/ Wederness junction/ Asapngu street (main roads Kossala), Ekemue I quarter	6300000
1.1.15	Maintenance of 2.00 km of main roads (Pa Ndi junction (kossala III)/Kossala III junction /True church of God (kossala IV) /Seminary street (Kossala I(utoko))/ Main road Fiango (parlement bar/	5300000
1.1.16	Maintenance of 3.5 km of main roads (Bamileke street / Usheme junction / Government bilingual primary school (Asapngu)/ Pa Ndi junction/ Presbyterian theological - Match	9580000
Sub-Total Activities 1.1		3502780000
GENERAL TOTAL OF THE SECTOR		3502780000

Table 83: Logframe for the improvement of social affairs

SECTOR : Social affairs.		VERIFIABLE INDICATORS	MEANS OF VERIFICATION	ASSUMPTIONS FOR REALISATION
STRATEGY OF THE SECTOR: Enabling the population to satisfy their basic needs, enjoy their fundamental rights and assume their duties.				
LEVEL OF PLANNING	FORMULATIONS			
Global Objective	To improve access to basic social services to the vulnerable/social groups.	Social services to the vulnerable/social groups is improved at least by 50% by 2023	Council archives and statistics from the vulnerable group of people	
Specific Objectives ¹³	S.o.1: To improve access to and use of social equipment, material and infrastructure.	At least 75% of the social / vulnerable groups enjoy social services	Council archives and statistics from the vulnerable group of people	
	S.o.2: To improve on Governance and capacity building of social /vulnerable groups	Governance and capacity of social/vulnerable group is improved by 65%	Council archives and statistics from the vulnerable group of people	
Results (Strategic Axes) ¹⁴	1.1: Basic social services are improved.	At least 01 rehabilitation center, 01 handicap center and 12 access ramps constructed. At least 75 wheel chairs, 300 eye glasses provided	Council archives and statistics from the vulnerable group of people	
	2.1: Governance and capacity building are improved	At least 5 capacity building programs, and 6 support programs	Council archives and statistics from the vulnerable group of people	
Activities :				Estimated Costs
1.1.1.	Construction of 12 ramps for handicaps in the council hall (01), GBHS Kossala(01), GS Kossala(05), and Fiango market(05)			10000000
1.1.2.	Construction and equipping of a rehabilitation center at Pulletin I			30000000
1.1.3.	Construction and equipping of a Handicap`s multimedia center at Kossala I			30000000

¹³ We can have less of more than 5 Objectives : add or reduce the rows

¹⁴ We can have less or more than 5 Results : add or reduce the rows

1.1.4	Mobilization and distribution of 49 wheelchairs to handicaps within the municipality.	22500000
1.1.5	Mobilization and distribution of 5600 pairs of eye glasses to elders (60+) within the municipality	112000000
1.1.6	Mobilization and distribution of sets of basic materials (soap (05), buckets(2), matelas(01), rice(50kg), oil(5l)) to 1309 Internally Displaced Persons at:Kossala I (180), Kossala II(90), Kossala III(79), Kossala IV(90), Kossala V(45), Pulletin I(200), Pulletin II(156), Ekemba I(70), Ekemba II(87), Ekemue I(70), Ekemue II(45), Nshiem mein(54), Usheme(23), Nshien-nshie(120),	65450000
Sub-Total Activities 1.1		269 950 000
2.1.1	Baseline census of all the disabled and vulnerable persons in Kumba II municipality	500000
2.1.2	Support the making of 150 identity cards every month for street children, orphans and internally displaced persons at the rate of 10 street children per quarter in the 14 quarters of the municipality	1125000
2.1.3	Support for the re-insertion of street children to their families	1500000
2.1.4	Capacity building and equipping of 40 handicaps on weaving, business, hairdressing, and poultry every year, at the rate of 05 handicaps per quarter in the 14 quarters of the municipality	4500000
2.1.5	Support for the creation of 14 handicaps associations, 01 association per quarter in the 14 quarters of the municipality	500000
2.1.6	Search and connect handicap groups to relevant grant sources (Doctors without borders, plan Cameroon).	500000
2.1.7	Support to the orphanages within and around the municipality	10000000
Sub-Total Activities 2.1		18625000
GENERAL TOTAL OF THE SECTOR		288 575 000

Table 84: Logframe for the improvement of labour and social security

SECTOR: Labour and social security		VERIFIABLE INDICATORS	MEANS OF VERIFICATION	ASSUMPTIONS FOR REALISATION
STRATEGY OF THE SECTOR: Extend and improve the existing social security to many.				
LEVEL OF PLANNING	FORMULATIONS			
Global Objective	To improve the working conditions of workers in the urban space and quarters.	Working conditions of workers in the sub division is improved by 69% by 2023.	Statistics from worker's associations and labour office.	The economy of the municipality is stable.
Specific Objectives ¹⁵	S.o.1: To improve the protection of workers	Workers protection is improved by 50%.	Statistics from worker's associations.	
	S.o.2: To improve on governance and capacity building of workers	Governance and capacity building of workers is improved at least by 45%	Statistics from worker's associations	
Results (Strategic Axes) ¹⁶	1.1 : Workers are secured	At least 100 security equipments are provided.	Statistics from worker's associations.	
	2.1: Governance and capacity building of workers is improved	At least 01 capacity building and sensitization programs organized	Statistics from worker's associations	
Activities :				Estimated Costs
1.1.1.	Equipping council workers with security equipment 10(helmet, boot, gloves, overall)			2000000
1.1.2.	Equipping motor- bike drivers with 100 security equipment (01 helmet,01 uniform, 01umbrella)			3500000
1.1.3.	Equipping quarter development committees with security equipment 10 each (helmet, boot, gloves, overall) per quarter development committee in the 14 quarters of the municipality			5000000
Sub-Total Activities 1.1				10500000
2.1.1.	Capacity building of council workers on labour code			500000
2.1.2.	Sensitization of council workers and others about the importance of Mutual Health Insurance			500000

¹⁵ We can have less of more than 5 Objectives : add or reduce the rows

¹⁶ We can have less or more than 5 Results : add or reduce the rows

2.1.3.	Sensitization of the urban population on Universal Health Care coverage.	500000
2.1.4.	Sensitization of the population to stop child work (ambulant sale) within the urban space.	500000
2.1.5.	Payment of the CNPS contribution of all the council workers.	2000000
Sub-Total Activities 2.1		4000000
GENERAL TOTAL OF THE SECTOR		14500000

Table 85: Logframe for the improvement of transports

SECTOR : Transports		VERIFIABLE INDICATORS	MEANS OF VERIFICATION	ASSUMPTIONS FOR REALISATION
STRATEGY OF THE SECTOR: Developing transport infrastructure				
LEVEL OF PLANNING	FORMULATIONS			
Global Objective	To improve the access to transport facilities (bike and vehicles) into and out of the sub division	Transport facilities are improved at least by 75% in the sub division by 2023.	Statistics from council, transport office, motor bike and vehicles associations.	
Specific Objectives ¹⁷	S.o.1: To improve transport infrastructure and equipping	Transportation infrastructure and equipping are improved at least by 70% in the sub division.	Statistics from council, transport office, motor bike and vehicles associations.	
	S.o.2: To improve conditions of transportation and governance.	Transportation conditions and governance is improved by at least 50% in the sub division.	Statistics from council, transport office, motor bike and vehicles associations.	
Results (Strategic Axes) ¹⁸	1.1: Transport infrastructure and equipping is developed.	At least, 02 modern park, 01 meteorological station, 04 speed brakes, construct. At least 21 road signs, 101 solar street light...distributed.	Statistics from council, transport office, motor bike and vehicles associations.	
	2.1: Transport conditions and governance are improved.	At least 02 sensitization and 02 identification campaigns conducted	Statistics from council, transport office, motor bike and vehicles associations.	
Activities :				Estimated Costs
1.1.1.	Construction of 01 motor park for the vehicles going to west and north west regions in Fiango.			250000000
1.1.2.	Construction of 01 modern motor park (10 shops, pavets, electricity, 05 latrines, fence) at Match park			150000000
1.1.3.	Equipping Kumba II with 21 road code sign boards in (main roads, schools and heath center areas, risky zones, dangerous places.) at: Kossala IV junction (03), Wilderness junction (03), Metta quarter junction (03), Kossala V junction (03), Down Bamelike street junction(03)....			1140000

¹⁷ We can have less of more than 5 Objectives : add or reduce the rows

¹⁸ We can have less or more than 5 Results : add or reduce the rows

1.1.4.	Equipping Kumba II with 03 traffic control lights at (Parlement junction, Cameroon street junction, Pulletin junction)	45000000
1.1.5	Construction of 01 truck parking space in Kumba II at Pulletin	50000000
1.1.6	Equipping Kumba II with 03 modern urban mini buses for the transportation of urban space population.	50000000
1.1.7	Equipping Kumba II with 10 modern taxis for the transportation of urban population.	90000000
1.1.8	Equipping 100 motor taxi drivers with 100 modern sets (01 helmet and 01 uniform) of safety equipment	50000000
1.1.9	Construction of 02 pedestrian paths in the urban space at: Fiango and Kossala	15000000
1.1.10	Construction of 05 parking spaces on the major roads passing through Fiango and Kossala	20000000
1.1.11	Construction of 04 speed brakes on major roads passing through Fiango (02) and Kossala (02)	5000000
1.1.12	Construction and equipping of 01 modern meteorological station/post at: Kossala	10000000
1.1.13	Equipping Kumba II with 101 solar street lights on the main roads passing through entrance of quarters/streets at: Fiango and Kossala	30300000
Sub-Total Activities 1.1		766 440 000
2.1.1	Identification and numbering of all the main streets in Kumba II within the municipality	10000000
2.1.2	Identification and registration of all the motor taxi drivers and vehicles riders within Kumba II municipality	5000000
2.1.3	Sensitization and support all the motor taxi drivers and motor riders in need of driving license.	5000000
Sub-Total Activités 2.1		20 000 000
GENERAL TOTAL OF THE SECTOR		786 440 000

Table 86: Logframe for the improvement of scientific research and innovation

SECTOR: Scientific research and innovation		VERIFIABLE INDICATORS	MEANS OF VERIFICATION	ASSUMPTIONS FOR REALISATION
STRATEGY OF THE SECTOR: Intensifying research in agriculture, geology, mining and human and social science				
LEVEL OF PLANNING	FORMULATIONS			
Global Objective	To improve the access to research results.	At least 65% of the population of the sub division has access to research results	Council archives.	
Specific Objectives ¹⁹	S.o.1: To promote research infrastructures and findings at local level.	Research infrastructure and findings at local level is promoted by 50% in the sub division.	Council archives.	
	S.o.2: To improve governance and human capacity on research at local level.	Governance and human capacity on research at the local level is improved by 45% in the sub division.	Council archives.	
Results (Strategic Axes) ²⁰	1.1: Research infrastructure and findings in term of equipment and material is promoted.	At least 60 000 improved seedlings distributed. At least 02 capacity building programs organized	Council archives.	
	2.1: Governance and human capacity on research at local level is improved	At least 02 capacity building programs and 01 inventory program conducted	Council archives.	
Activities :				Estimated Costs
1.1.1.	Acquisition and supply of 30 000 improved cassava cuttings to registered CIG/Cooperatives/Associations/Groups (see list in the USD) at the rate of 2000 Cassava cuttings, per association per quarter in the 14 quarters of the municipality			15000000
1.1.2.	Acquisition and supply of 30 000 improved cocoa plants and seeds to registered CIG/Cooperatives/Associations/Groups (see list in the USD), at the rate of 2000 cocoa (seed and seedlings), per association per quarter in the 14 quarters of the municipality			30000000
1.1.3.	Acquisition and supply of 20000 improved fish species to fish rearer CIGs (see list in the USD)			3000000
Sub-Total Activities 1.1				48 000 000

¹⁹ We can have less of more than 5 Objectives : add or reduce the rows

²⁰ We can have less or more than 5 Results : add or reduce the rows

2.1.1	Capacity building of farmers associations on soil management (fertility, erosion control, agro-forestry, use of pesticide). In all the 14 quarters of the municipality	3500000
2.1.2	Capacity building of rearer CIGs (fowls, pigs, fish) on improved rearing techniques.). In all the 14 quarters of the municipality	4500000
2.1.3	Support research and development in (agriculture, livestock, industries...) benefiting the council and socio-professional groups within the municipality.	5000000
Sous-Total Activités 2.1		13 000 000
GENERAL TOTAL OF THE SECTOR		61 000 000

Table 87: Logframe for the improvement of water

SECTOR : Water and Energy Subsector: Water		VERIFIABLE INDICATORS	MEANS OF VERIFICATION	ASSUMPTIONS FOR REALISATION
STRATEGY OF THE SECTOR: Developing the hydraulic infrastructures				
LEVEL OF PLANNING	FORMULATIONS			
Global Objective	To improve access to and use of potable drinking water.	At least 90% of the population has access to potable drinking water by 2030.	Council archives, statistics from CAMWATER and quarter water development committees.	
Specific Objectives ²¹	S.o.1: To improve existing drinking water infrastructure and equipping.	At least 85% of existing water infrastructure and equipping is developed in the sub division	Council archives, statistics from CAMWATER and quarter water development committees.	
	S.o.2: To improve the governance and human capacity on drinking water management	Human capacity on water management and governance is improved by 50%	Council archives, statistics from CAMWATER and quarter water development committees.	
	S.o.3: To reduce the effects of climate change on water sources.	The impact of climate change is reduced by 64% in the sub division	Council archives, statistics from CAMWATER and quarter water development committees.	
Results (Strategic Axes) ²²	1.1: Existing drinking water infrastructure and equipping is developed	At least 04 bore holes maintained,48 public taps and 30 bore holes constructed	Council archives, statistics from CAMWATER and quarter water development committees.	
	2.1: Governance and human capacity on drinking water management is improved	At least 01 capacity building programs organized	Council archives, statistics from CAMWATER and quarter water development committees.	
	3.1: Effects of climate change on water sources is reduced.	At least 03 natural drinking water sources conserved	Council archives, statistics from CAMWATER and quarter water development committees.	

²¹ We can have less of more than 5 Objectives : add or reduce the rows

²² We can have less or more than 5 Results : add or reduce the rows

Activities :		Estimated Costs
1.1.1.	Maintenance of the pump system of 04 boreholes: Kossala II market, Kossala III junction, Pulletin 2 (Metta quarter, Behind Hope Clinic)	1000000
1.1.2.	Maintenance (desalination of water) of 01 borehole at GS back side Ekueme	3000000
1.1.3.	Extension of CAMWATER network in Kossala I(utoko) quarter, Nshiem Nshie quarter (Presbyterian church street and Bao street), Pulletin II (Apostoloc church street), Kossala II, Kossala IV, Kossala III, Usheme, Ekemba I (down Akale street, Paradise, Mboh street), Ekemba II (Alforgot street, railway street)	150000000
1.1.4.	Construction of 22 public taps at Kossala iv (05), Ekemue ii (5), Nshiem mien (03), Kossala V (05), Nshien Nshie (04)	20000000
1.1.5.	Construction of 34 Boreholes at Kossala i (04), Ekemue ii (04), Kossala I(utoko) (03), Kossala II (06), Usheme (04), Ekemba I (07), Nshien Nshie(06)	272000000
1.1.6.	Construction of 04 boreholes at zone 1: Municipal stadium, Mbo street, Entrance of paradise street, All for God Street	32000000
1.1.7.	Construction of 02 boreholes at zone 2: at Honesty street, at PYC street.	16000000
1.1.8.	Construction of 03 boreholes at zone 3 at: Clabic secondary school, Around Baptist Primary School, Around late governor NTUBA's area.	24000000
1.1.9.	Construction of 07 boreholes at zone 4 at: atMatch park, Catholic church, Around Batcham family meeting house, Middle of Ikiliwindi road, in between Kossala III junction and GBHS Kossala, Around the presbyterian church kossala, Drinking water street	56000000
1.1.10	Construction of 04 boreholes at zone 5 at: Late kolowan quarter head, Around Kume bape, Unity street, Around sawmill street, Farm city, Behind apostolic church	32000000
1.1.11.	Construction of 04 boreholes at zone 6 at: Hausa quarter, Church street, Madoko street, Seminary street, Lantany street	32000000
1.1.12.	Construction of 05 boreholes at zone 7 at: Fiango market, Confidence street, Entrance of bamileke street, Saint francis street, layout street	40000000
1.1.13.	Construction of 04 boreholes at zone 1	32000000
1.1.14.	Rehabilitation of 03 public taps at Nshie-mein	300000
1.1.15	Extension of CAMWATER, water network to the Council building	2000000
1.1.16	Distribution of disinfecting products (hypochlorites) to households	10000000
1.1.17	Equipping 10 boreholes with water treatment kits: at Ngassa street (zone1)(01), Ntoko street (zone2) (01), Molango street(zone1)(01), GSS Ekemba (zone1)(01), Metta quarter(zone 3)(01), Kossala II market (zone4)(01), ,Kossala III junction(zone4)(01),Kossala Health center (zone4)(01), Behind Hope Clinic(zone5)(01), GS back side Ekueme (zone5)(01),	80 000 000

Sub-Total Activities 1.1		802 300 000
2.1.1	Capacity building of 28 women leaders of social associations on the treatment and use of well and rain water at home.	3000000
Sous-Total Activités 2.1		3000000
3.1.1	Mapping and tree planting for the protection of all the natural water sources (springs and stream): Kossala IV (01), Kossala II (02)	9000000
Sub-Total Activities 3.1		9000000
GENERAL TOTAL OF THE SECTOR		814 300 000

Table 88: Logframe for the improvement of energy

SECTOR : Water and Energy Subsector: Energy		VERIFIABLE INDICATORS	MEANS OF VERIFICATION	ASSUMPTIONS FOR REALISATION
STRATEGY OF THE SECTOR: Developing energy infrastructures.				
LEVEL OF PLANNING	FORMULATIONS			
Global Objective	To improve access to and use of quality energy.	At least 93 % of the population have access to quality electrification by 2025	ENE0 and Council archives.	
Specific Objectives ²³	S.o.1: To develop electricity network infrastructure and equipping	At least 1300 street lights installed, electricity extended to 02 quarters, and 500 electric poles maintained.	ENE0 and Council archives.	
Results (Strategic Axes) ²⁴	1.1: Electricity infrastructure and equipping is improved	At least 1300 street lights installed, electricity extended to 02 quarters, 05 transformers distributed and 500 electric poles maintained.	ENE0 and Council archives.	
Activities :				Estimated Costs
1.1.1.	Equipping Kumba II with 1300 solar panel street lights: Kossala I(utoko) (100), Nshiem Nshie(40),Nshie-mein(25), Ekemba i(100), Ekemba II(40), Pulletin I(200),Kossala III(150), Ekemue I(25), Kossala II(100), Kossala IV(150), Ekemue I(50),Kossala I(50), Usheme(60), Kossala V(60), Pulletin II(50), new layout (100)			390000000
1.1.2.	Maintenance of 510 electrical poles within Kumba II: Kossala I(utoko)(34), Kosala ii(40), Usheme(35), Kossala v(30), Ekemba i(30), Nshien Nshie(30), Pulletin ii(40), Kossala iv(31), Kossala iii(25), Pulletin i(35), Ekemba ii(32), Kossala i(49), Ekemue ii (28), Ekemue i(36), Nshiem minye(35)			30000000
1.1.3.	Extension of electricity network to Kossala V, Pulletin II,			80000000
1.1.4	Equipping Kumba II with 05 electricity transformers at Ekemba I(02),and Kossala III(03)			250000000
Sub-Total Activities 1.1				750000000
GENERAL TOTAL OF THE SECTOR				750 000 000

²³ We can have less of more than 5 Objectives : add or reduce the rows

²⁴ We can have less or more than 5 Results : add or reduce the rows

Table 89: Logframe for the improvement of health

SECTOR: Health		VERIFIABLE INDICATORS	MEANS OF VERIFICATION	ASSUMPTIONS FOR REALISATION
STRATEGY OF THE SECTOR: Strengthening the health system and raising demand funding.				
LEVEL OF PLANNING	FORMULATIONS			
Global Objective	To improve the access to quality medical care.	At least 90% of the population of the municipality has access to quality health care by 2025	Statistics from the chief of medical personnel, health centers Officials	The political atmosphere is calm
Specific Objectives ²⁵	S.o.1: To improve access to health infrastructure, equipment and materials.	At least 75% of health Infrastructure, equipment and materials is improved	-Statistics from the chief of medical personnel, health centers Officials	
	S.o.2: To improve environment conditions of Health Units	At least 90% good environmental conditions maintained in Health units	Statistics from the chief of medical personnel, health centers Officials	
Results (Strategic Axes) ²⁶	1.1: Health infrastructures, equipment and materials are improved.	At least 05 construction works (IHC, fence, words), 100 equipping (beds, microscope..) distributed, and 08 materials (antiretroviral drugs, mosquito nets, drips...) distributed.	Statistics from the chief of medical personnel, health centers Officials	
	1.1: Health units environment conditions are improved	At least 01 incinerator constructed, 04 dust bins distributed and 50 trees planted		
Activities :				Estimated Costs
1.1.1.	Equipping KOSSALA IHC with 15 modern hospital beds			450000
1.1.2.	Construction a modern maternity hall at KOSSALA IHC			20000000
1.1.3.	Equipping KOSSALA IHC labs with 01 high resolution microscope and 01 high capacity fridge, 01 incinerator, 01 air conditioner			20000000
1.1.4	Equipping KOSSALA IHC maternity with 05 modern baby incubators			250000
1.1.5	Equipping KOSSALA IHC with essential drugs against Malaria, Tuberculosis, HIV/AIDS, Vitamin A for baby			1500000
1.1.6	Construction of 02 modern wards at KOSSALA IHC: women (01) and men (01)			30000000
1.1.7	Construction of 01 fence at KOSSALA IHC			5000000
1.1.8	Construction of 01 modern latrine KOSSALA IHC			3500000

²⁵ We can have less of more than 5 Objectives : add or reduce the rows

²⁶ We can have less or more than 5 Results : add or reduce the rows

1.1.9	Construction of 08 IHC at Usheme (01), Kossala V (01), Ekemba I(01), Ekemba II(01), Kossala I(01), Ekemue II (01), Nshiem mien(01), Kossala II (01)	180000000
1.1.10	Construction of 01 kitchen for patients in KOSSALA IHC	10000000
Sub-Total Activities 1.1		270 700 000
2.1.1	Planting of 50 ornamental trees in Kossala HC	4000000
2.1.2	Construction of a modern incinerator for waste treatment at KOSSALA HC	3500000
2.1.3	Equipping Kossala HC with 10 waste bins	50000
Sub-Total Activities 1.2		7 550 000
GENERAL TOTAL OF THE SECTOR		278 250 000

Table 90: Logframe for the improvement of housing and urban development

SECTOR: Housing and urban development		VERIFIABLE INDICATORS	MEANS OF VERIFICATION	ASSUMPTIONS FOR REALISATION
STRATEGY OF THE SECTOR: Developing the urban space roads, buildings and sanitation structures				
LEVEL OF PLANNING	FORMULATIONS			
Global Objective	To improve the urbanization, quality of construction and houses in Kumba II Urban space	Urbanization of Kumba II is improved by 85%, by 2035,	Divisional delegation and Council archives.	
Specific Objectives ²⁷	S.o.1: To improve urban social service infrastructure	At least 72% of urban social service infrastructure is improved	Council archives.	
	S.o.2: To improve on governance and structuring of the urban space	Governance and structure of the urban space is improved	Council archives.	
Results (Strategic Axes) ²⁸	1.1: Social urban service infrastructure is improved	At least 09 construction works (low cost houses, drainages, parking spaces...), 02 maintenance works (roads, and streets)	Council archives.	
	2.1: Governance and structure of the urban space is improved	At least 01 inventory, 01 Identification and 01 sensitization program organized	Council archives.	
Activities :				Estimated Costs
1.1.1.	Construction of 20 low cost houses at Pulletin 1			5000000
1.1.2.	Construction of 01 Guest house (20 rooms) at Ekemba I			3000000
1.1.3.	Construction of 01 municipal canteen at Fiango market			3500000
1.1.4	Construction of 150 ventilated pit toilets in poor households in Kossala V and Palm city.			52500000
1.1.5	Construction of a drainage system at Ekemba II (block 5)			3000000
1.1.6	Construction of the drainage of Fiango water (Mbololbolo-Pulletin): (HIMO Project)			3000000
1.1.7	Maintenance of 1 km of road: Pulletin junction (Dallas street) – Madugu junction – True church of God junction			3500000
1.1.8	Maintenance of 1.1 km of road: Farm road street – Bridge – Usheme.			3850000
1.1.9	Maintenance of 0.3 km of road: Street linking Ngassa street and Honesty street			1050000
1.1.10	Maintenance of 1.0 km of road: Fiango market to Seminary street			2450000

²⁷ We can have less of more than 5 Objectives : add or reduce the rows

²⁸ We can have less or more than 5 Results : add or reduce the rows

1.1.11	Maintenance of 0.22 km of road: Street linking Madugu street and Asapngu street	770000
1.1.12	Maintenance of 0.87 km of road: Gentil street – Seminary street	385000
1.1.13	Maintenance of 0.4 km of road; Ngassa street - Mbanya street at Nshie mein	1400000
1.1.14	Maintenance of 0.5 km of road: Bethel street 1 (Ntoko street junction – Elvis junction on Ngassa – street - Sieni junction on Mbanya street - up Cameroon street	1750000
1.1.15	Maintenance of 0.11 km of road: Bethe I street 2 from main road Fiango to Bethel church on Bethel street 1	385000
1.1.16	Maintenance of 0.5 km of road: Church street	1750000
1.1.17	Maintenance of 0.49 km of road: Honesty street	1715000
1.1.18	Maintenance of 0.57 km of road: Bao street	1995000
1.1.19	Maintenance of 0.5 km of road: Presbyterian street	1750000
1.1.20	Maintenance of 0.558 km of road: Akale street	1365000
1.1.21	Maintenance of 0.778 km of road: Mboh street	1330000
1.1.22	Maintenance of 0.75 km of road: Paradise street to block leader number 10	2625000
1.1.23	Maintenance of 0.5 km of road: All for God street	1750000
1.1.24	Maintenance of 0.53km of road: Molango street	1855000
1.1.25	Maintenance of 0.57 km of road: Stadium Street	1050000
1.1.26	Maintenance of 0.515km of road: Molango street - Stadium	1802500
1.1.27	Maintenance of 0.857 km of road: Saint Francis street	2100000
1.1.28	Maintenance of 0.13 km of road: Palace street	455000
1.1.29	Maintenance of 0.11 6 km of road: Pelican street	406000
1.1.30	Maintenance of 0.11 km of road: Jonas street	385000
1.1.31	Maintenance of 0.83 km of road; Confidence street	2905000
1.1.32	Maintenance of 0.45 km of road: Madugu street	1575000
1.1.33	Maintenance of 0.465 km of road; Mallan uba street	1627500
1.1.34	Maintenance of 0.3 km of road: Fombon road	1050000
1.1.35	Maintenance of 0.36 km of road: Gentil street	1226000
1.1.36	Maintenance of 0.38 km of road: Fiango market – Match park junction	1330000
1.1.37	Maintenance of 0.5 km of road: Motto park/widerness bar/Pulletin quarter	1750000
1.1.38	Maintenance of 0.5 km of road: GBPS/oil palm small holding	1750000
1.1.39	Design and construct a sewage system of Kumba II from houses to gutters	3000000

		385000
1.1.40	Maintenance of Akale street (0.558);	1750000
1.1.41	Maintenance of All for god street (0.488);	1715000
1.1.42	Maintenance of Asangu street (1.870);	1995000
1.1.43	Maintenance of Baloba street (0.80);	1750000
1.1.44	Maintenance of Bameleke street (0.781);	1365000
1.1.45	Maintenance of Bamileke street to new lay out (0.461);	1330000
1.1.46	Maintenance of Banya street (0.774);	2625000
1.1.47	Maintenance of Bao street (1.09);	1750000
1.1.48	Maintenance of Bethel street (0.327);	1855000
1.1.49	Maintenance of Cameroon street (0.750);	1050000
1.1.50	Maintenance of Cathedra road street (church street annex) (0.508);	1802500
1.1.51	Maintenance of Caw water street to asangu (0.552);	2100000
1.1.52	Maintenance of Caw water street to GSS kosala (1.495);	455000
1.1.53	Maintenance of Caw water to mator park (0.395);	406000
1.1.54	Maintenance of CCCHS street (0.418);	385000
1.1.55	Maintenance of Church street (0.605);	2905000
1.1.56	Maintenance of Church street to serminary street (1.38);	1575000
1.1.57	Maintenance of Confidence street (1.90);	1627500
1.1.58	Maintenance of Dawari street (0.75);	1050000
1.1.59	Maintenance of GBPS to serminary (1.016);	1226000
1.1.60	Maintenance Gentile street to last fight (0.789);	1330000
1.1.61	Maintenance of GSS saw mile to colowang (1.267);	1750000
1.1.61	Maintenance of Health center street to kosala iii junction (0.753);	1750000
1.1.63	Maintenance of Hill top street (1.00);	1802500
1.1.64	Maintenance of Holly street (0.98);	2100000

1.1.65	Maintenance of Honesty street (0.99);	1455000
1.1.66	Maintenance of Kosala iii junction to fongong (1.08);	1406000
1.1.67	Maintenance of Latany street (1.00);	1385000
1.1.68	Maintenance of Mator park junction to ccc bridge (0.656);	2905000
1.1.60	Maintenance of Metta road (0.90);	1575000
1.1.70	Maintenance of Molango street to rail way (1.378);	1627500
1.1.71	Maintenance of New layout street (1.077);	1750000
1.1.72	Maintenance of Ngassa street (0.491);	1226000
1.1.73	Maintenance of Ntoko street (0.457);	1330000
1.1.74	Maintenance of Ntokoh street to rail way (2.839);	2750000
1.1.75	Maintenance of Paradise street (0.988);	2750000
1.1.76	Maintenance of Parliament street (asapngu street) (1.870);	1750000
1.1.77	Maintenance of Photo entrance street (0.90);	1365000
1.1.78	Maintenance of Pulletin down to joe fashion (1.442);	1330000
1.1.78	Maintenance of Pulletin street to dallas (0.775);	3625000
1.1.80	Maintenance of PYC street (0.699);	1750000
1.1.81	Maintenance of Rail way to AGES Hhigh School. (1.90);	1855000
1.1.82	Maintenance of Stadium street to rail way (0.291);	1050000
1.1.83	Maintenance of Terminus street to kossalla ii junction (0.598);	1802500
1.1.84	Maintenance of Unity street to fiango market (1.10);	1750000
1.1.85	Dredging of Fiango water, Phases I and II (HIMO project)	9034380
1.1.86	Construction of the drainage system at Ekemue II (Down Bamileke street-Baside school water)	30000000
1.1.87	Construction of the drainage of Fiango water linking Mbolombolo to Pulletin quarter	100000000
1.1.88	Maintenance new layout road (5km)	27000000
1.1.89	Maintenance of Bamilike street.	27000000

1.1.90	Grading of road from Farm road New lay-out (St. Francis) wall and building of stone gutters (2 culverts).	27000000
1.1.91	Municipal roads maintenance: Seminary street with stone gutters to Pa Ndi Junction.	27000000
1.1.92	Construction of a slap on culvert and do stone work at Bethel street in Mulango street.	5000000
1.1.93	Ngassa street <ul style="list-style-type: none"> - Construction of 01 Culvert lacking slap - Rehabilitation of 01 Culvert to be rehabilted (besides Belo's residence) - Stone to be done there. - Filling of the road -Stone work near the quarter head's residence. 	7000000
1.1.94	Mbanya street <ul style="list-style-type: none"> - Construction of 02 Culverts to be rehabilted - Construction of 01 culvert lacking slap. 	8000000
1.1.95	Honesty street <ul style="list-style-type: none"> - Construction of 02 culverts lacking slaps - Construction of 01 new culvert (opposite former parliament). - Stone work to be done 	7000000
1.1.96	Church street <ul style="list-style-type: none"> - Construction of 01 culvert lacking slap - stone work 	4500000
1.1.97	PYC street <ul style="list-style-type: none"> - Construction of 01 new culvert (near uncle Peter's square) -Rehabilitation of 01 culvert - Construction of 01 culvert lacking slap - Filling of the road 	9000000
1.1.98	Akale street <ul style="list-style-type: none"> -Construction of 01 new Box culvert (end of street) -Filling - Construction of an Embarkment 	1000000
1.1.99	Mbo street <ul style="list-style-type: none"> -Construction 02 culverts (lacking slap) -Stone work - Construction of 01 New Box culvert - Construction of 01 New culvet 	12000000

1.2.00	All for God street <ul style="list-style-type: none"> - Construction of 01 culvert lacking slap -Stone work -Filling - Construction of 03 New culverts (one new congoles, and 02 besides Bundes hotel) 	1000000
1.2.01	Mulango street <ul style="list-style-type: none"> - Rehabilitation of 01 culvert - Construction of 01 culvert lacking slap - Construction of 01 new culvert to be constructed - Construction of 02 new long culverts 	13000000
1.2.02	Stadium street <ul style="list-style-type: none"> - Construction of 03 new culverts 	10500000
1.2.03	Railway <ul style="list-style-type: none"> -Rehabilitation of 01 culvert 	2000000
Sub-Total Activities 1.1		1161892880
2.1.1	Campaign for the demolishing of houses built on floodable areas (along Kumba water and fiango streams) and other risk areas, swamps and high slope areas.	500000
2.1.2	Campaign for sensitization and issuing of building permits	500000
2.1.3	Inventory of non building plots alongside the main streets and sensitization of the owners to build.	500000
2.1.4	Identification and numbering of main streets in Kumba II	500000
Sous-Total Activités 2.1		2000000
GENERAL TOTAL OF THE SECTOR		1 163 892 880

B-/ ACTION 2: ECONOMIC DEVELOPMENT AND ENVIRONMENT PROTECTION

Table 91: Logframe for the improvement of agriculture and rural development

SECTOR: Agriculture and rural development		VERIFIABLE INDICATORS	MEANS OF VERIFICATION	ASSUMPTIONS FOR REALISATION
STRATEGY OF THE SECTOR: Ensure a sustainable production, processing in quantity and quality of cash and food crops,				
LEVEL OF PLANNING	FORMULATIONS			
Global Objective	To improve the production and processing of quality agricultural products within the sub division.	The quality of produced and processed agricultural products is improved by 79% by 2025 in the sub division.	Statistics from the chief of sector for agriculture and farmers groups	
Specific Objectives ²⁹	S.o.1: To improve access of farmers groups to agricultural production and processing infrastructures, equipping and materials.	At least 74% of farmers groups have access to agriculture infrastructure, equipping and materials	Statistics from the chief of sector for agriculture and farmers groups	
	S.o.2: To improve farmers capacity on production and processing of agricultural products	At least 61% of farmers associations capacity has been build on production and processing of agricultural products	Statistics from the chief of sector for agriculture and farmers groups	
Results (Strategic Axes) ³⁰	1.1: Agricultural production and processing infrastructure, equipping and materials is improved.	At least 9 construction works (farm to market roads, food markets, warehouse...), equip with at least 10 equipping (pumps, cutlasses, hoes.), distribution of 04 materials(seedlings, fertilizers, pesticides...)	Statistics from the chief of sector for agriculture and farmers groups	
	2.1: Farmers capacity on production and processing of agricultural products is improved.	At least 06 capacity building programs organized	Statistics from the chief of sector for agriculture and farmers groups	
Activities :				Estimated Costs
1.1.1.	Construction and equipping of 09 modern cocoa warehouses (Kossala I(utoko)(01), ,Pulletin I(01), Ekemue II(01), , Ekemba I(01), , Ekemba II(01), , Nshien nshie(01), , Kossala II(01), Kossala I(01), Ekemue II(01),Ekemue I(01)			270000000

²⁹ We can have less of more than 5 Objectives : add or reduce the rows

³⁰ We can have less or more than 5 Results : add or reduce the rows

1.1.2.	Construction of 04 farmer houses for the distribution of homologated agricultural inputs (pesticide, fertilizers) at Kossala III (01), Nshiem mien (01), and Fiango (01), Ekemba II(01)	60000000
1.1.3	Construction of 01 improved seed/seedling multiplication unit for (cocoa, maize, palms, plantains) at Nshiem mien (01),	10000000
1.1.4.	Construction of 02 medium size corn processing mills for Corn farmers groups, to process corn to flour at Nshiem mien (01), Kossala III (01)	10000000
1.1.5	Construction of 01 modern cassava processing plant to process cassava to starch, fufu, flour at Kossala IV	15000000
1.1.6	Construction of a center for bee farming, for bee farmers at Nshiem mien (01),	10000000
1.1.7	Construction of 2km of farm to market roads at Kossala III	20000000
1.1.8	Equipping Kumba II cassava producers and processors groups (see table 30) with 75mobile cassava grinding machines, at the rate of 05 per association per quarter in the 14 quarters: CIG (Femmes Solidaires, Ajeudaba, Maturity Farmers, Bali nyonga, NDAMU, BAFACIG, Young Farmers)	37500000
1.1.9	Construction of 01 food market with 100 stalls at Fiango opposite st Francis	35000000
1.1.10	Construction of 12 mini cassava processing plants for cassava processor groups to process Cassava to garri, flour, fufu... at,Ekemba I(01), Kossala V(01),Usheme(01), kossala II(01), Kossala I(utoko)(01), Pulletin II(01) , Kossala III(01), Pulletin I(01), Ekemba II(01), Kossala I(01), Ekemue II(01), Ekemue I(01)	240000000
1.1.11	Construction of 20 modern Cocoa ovens, for Cocoa farmers' groups at Kossala II (05), Usheme (03), Pulletin (05) Kossala III (04), Pulletin I(03), Ekemba II(02), Ekemue I(02)	160000000
1.1.12	Acquisition and supply of farming inputs 30 tons each (cassava cuttings, seeds of maize, cocoa seedlings, plantain), to farmer`s group (see table 30), at the rate of 2 tons of seedlings per group, per quarter in the 14 quarters	7500000
1.1.13	Acquisition and supply of farming inputs 30 tons each (Chemicals: fertilizers, pesticides, and fungicides) to farmers group (see table 30), at the rate of 2 ton of chemicals each per group, per quarter in the 14 quarters.	7500000
1.1.14	Equipping Kumba II Corn processors groups with 10 communal corn grinding machines at (Kossala I(utoko), Ekemue I, Ekemue II, Ekemba I, Ekemba II, Nshien nshie, Pulletin I and Pulletin II, Kossala II and Kossala IV)	10000000
1.1.15	Equipping Kumba II farmers groups (Young Farmers, Maturity Farmers, Koyafa, Femmes Solidaires, Multipurpose) with 150 sets of agriculture equipment 10 each (Matabi, cutlasses, file, truck , wheelbarrow) at the rate of 10 sets per group, per quarter in the 14 quarters	8000000
1.1.16	Co-maintenance (Kumba II and Konye council) of 10 km of farm to market road from Kumba II to Match to Ikiliwindi.	100000000
1.1.17	Study and implementation of agricultural value chains of plantain, cassava, palm oil and cocoa within Kumba II municipality.	50000000

1.1.18	Organization of a mini agropastoral fair in Kumba II	30000000
1.1.19	Organization of trade fairs in Kumba II	30000000
Sub-Total Activities 1.1		1 110 500 000
2.1.1	Capacity building of 6 CIGs on hygienic processing and marketing (chocolate, butter and powder) : CIGs (Farmers SARIDFA, Gene , AYINNI, C. Mefafah , Main Dans la Main, Good neighbor)	1000000
2.1.2	Capacity building of 7 CIGs on hygienic processing, packaging and marketing of (corn fofu, corn flour): CIGs (Femmes Solidaires , Ajeudaba, Maturity Farmers, Bali nyonga, NDAMU, BAFACIG, Young Farmers ,)	1000000
2.1.3	Capacity building of 15 structured and registered Cassava farmers and processors Association/Group/Cooperative/CIG on modern cassava production and processing (gari, fofu, flour) practices, 01 association per quarter in 14 quarters in the council area	1000000
2.1.4	Capacity building of 15 structured and registered (cocoa, corn and cassava) producers and processors Association/Group/Cooperative/CIG on climate change adaptation and mitigation	1000000
2.1.5	Support for the structuring of small-scale processors and producers of (cocoa, corn and cassava) into Association/Group/Cooperative/CIG.	1500000
2.1.6	Create agro-pastoral development support fund scheme	100000000
2.1.7	Capacity building of farmers from all quarters on AGRI BUSINESS	5000000
Sous-Total Activités 2.1		110 500 000
TOTAL GENERAL DU SECTEUR		1 221 000 000

Table 92: Logframe for the improvement of livestock and animal husbandry

SECTOR: Livestock, Fishery and Animal Husbandry		VERIFIABLE INDICATORS	MEANS OF VERIFICATION	ASSUMPTIONS FOR REALISATION
STRATEGY OF THE SECTOR: Ensure a sustainable production in quantity and in quality of agro-pastoral and fishing products.				
LEVEL OF PLANNING	FORMULATIONS			
Global Objective	To improve the production and processing of quality live stock products within the sub division.	The quality of produced and processed live stock products is improved by 70% by 2025 in the sub division.	Statistics from the chief of sector and rearers groups	
Specific Objectives ³¹	S.o.1: To improve access of rearers groups to live stock production and processing infrastructure, equipping and materials.	At least 71% of rearers groups have access to live stock infrastructure, equipping and materials	Statistics from the chief of sector and rearers groups	
	S.o.2: To improve rearers capacity on production and processing of agricultural products	At least 63% of rearers associations capacity has been build on production and processing of live stock products	Statistics from the chief of sector and rearers groups	
Results (Strategic Axes) ³²	1.1: Live stock production and processing infrastructure, equipping and materials are improved.	At least 8 construction works (animal market, vaccination unit, slaughter house...), Distribution of at least 02 materials (animal feed, and species.), provision of 04 materials (seedlings, fertilizers, pesticides...)	Statistics from the chief of sector and rearers groups	
	2.1: Rearers capacity on production and processing of live stock products is improved.	At least 04 capacity building and vaccination programs.	Statistics from the chief of sector for agriculture and farmers groups	
Activities :				Estimated Costs
1.1.1.	Construction of 05 modern butcher 's shops at Kossala II market.			15000000
1.1.2.	Equipping Kossala cattle market with 02 modern livestock vaccination units.			8000000

³¹ We can have less of more than 5 Objectives : add or reduce the rows

³² We can have less or more than 5 Results : add or reduce the rows

1.1.3	Construction of 01 communal rearer house for the distribution of homologated livestock inputs (vaccine, feeds, drugs) for goats, cows, pigs and broilers at Kossala IV.	15000000
1.1.4	Construction of 02 communal animal feed processing mills for rearers' groups at Ekemue I (01), Usheme (01), Kossala III(01),	50000000
1.1.5	Construction and equipping of 01 communal fowl reproduction center for poultry farmers at Kossala III	30000000
1.1.6	Construction of 02 slaughter houses at Ekemue II (01), Ekemue I (01),	15000000
1.1.7	Construction of 03 modern live stock markets at Kossala V (01), Pulletin II (01), Pulletin I(01)	20000000
1.1.8	Construction of 02 modern pigs confining spaces with a capacity of 200 pigs each for pig farmers groups at Ekemba I(01),Kossala IV(01)	2000000
1.1.9	Acquisition and supply of 20 improved pig species to pig rearers groups at Nshien nshie	600000
1.1.10	Acquisition and supply of 1000 improved chicks' species to fowl rearers groups at Nshien nshie	600000
1.1.11	Construction of 10 modern fish ponds with a capacity of 50 000 tilapia alongside cow water and Kumba water.	1500000
1.1.12	Construction of 02 modern communal cold stores at kossala II market and food market at Fiango	25000000
1.1.13	Acquisition and supply of improve species of animals (Pig, Fowls, goat) 200 each to 01 animal rearer associations per quarter in 14 quarters of the Council area	5000000
1.1.14	Acquisition and supply of 85 tons) of animal feed to rearers associations (Pig, Fowls, goat) at the rate of 5t of animal feed per animal type (pig, goat, fowl) per association per quarter in 14 quarters of the Council area	150000000
Sub-Total Activities 1.1		337 700 000
2.1.1	Organize 15 vaccination campaigns for animals (Pig, Fowls, goat) 01 per year at the rate 01 per quarter in 14 quarters of the Council area	2000000
2.1.2	Capacity building of 15 animal rearers and processors associations (pig, goat, fish, fowls...) on modern animal production, processing and marketing techniques 01 association per quarter in 14 quarters of the Council area	3500000
2.1.3	Capacity building of 15 fowl rearers CIGs/Associations/Group on pest control, feed composition and management, 01 association per quarter in the 14 quarters.	3500000
2.1.4	Capacity building of 15 pig rearers CIGs/Associations/Group on pest control, feed composition and management, 01 association per quarter in the 14 quarters.	3500000
2.1.5	Capacity building of goat rearers CIGs/Associations/Group on pest control, feed composition and management.	3500000

2.1.6	Support for structuring rearers groups into CIGs/Cooperatives/Associations: goats (10 CIGs), pigs (10 CIGs),fowls (10 CIGS) in the 14 quarters of the Council area	5000000
2.1.7	Capacity building of 15 rearers CIGs/Cooperatives/Associations / Groups on climate change adaptation and mitigation, 01 group per quarter in 14 quarters of the Council area	3500000
Sub-Total Activities 2.1		24 500 000
GENERAL TOTAL OF THE SECTOR		322 200 000

Table 93: Logframe for the improvement of small and medium size enterprises, social economy and handicraft

SECTOR: Small and medium size enterprises, social economy and crafts.		VERIFIABLE INDICATORS	MEANS OF VERIFICATION	ASSUMPTIONS FOR REALISATION
STRATEGY OF THE SECTOR: Ensure industrialization by processing and valorizing local raw materials and boosting exports				
LEVEL OF PLANNING	FORMULATIONS			
Global Objective	To improve the development of economic activities (craft work, hair dressers, Tailors, small scale businesses...).	The development of economic activities is improved at least by 60% in the sub division, by 2023.	Statistics from council archives and SME associations.	
Specific Objectives ³³	S.o.1: To enhance the processing capacity of associations of small and medium size processors through improvement of infrastructure, equipping and materials.	At least 50% of small and medium size associations have access to improved infrastructure, equipping and materials	Statistics from the council archives and SME associations.	
	S.o.2: To improve on governance and capacity of craft and small business operators	Governance and capacity of small and medium size associations is improved at least by 40%	Statistics from council archives and SME associations.	
Results (Strategic Axes) ³⁴	1.1: Infrastructure, equipping and materials of small and medium size associations is improved	At least 03 construction works (offices, shops, workshops/space, show rooms), 04 equipment types distributed(wood mills, sewing machines, hair dryers...)	Statistics from the council archives and SME associations.	
	2.1: Governance and capacity of small and medium size associations is improved	At least 01 inventory, 01 structuring and registering, and 06 capacity building programs conducted	Statistics from the council archives and SME associations.	
Activities :				Estimated Costs
1.1.1.	Construction of 36 low cost modern offices for structured and registered electricians, builders, cable distributors at Kossala I(utoko) (06), Ekemue I(06), Ekemue II(06), Ekemba II(06), Nshien nshie (06), Pulletin I (06))			50000000
1.1.2.	Construction of 50 low cost modern shops for structured and registered hair dressers, and tailors, at Kossala (10), Pulletin (10), Ekemba (10), Kossala I(utoko)(10), and Shien meim(10).			50000000
1.1.3.	Construction of 60 low cost modern workshops for carpenters, mechanics at Kossala (10), Pulletin (10), Ekemba (10), Kossala I(utoko)(10), Ekemue(10) and Shien mein(10).			50000000
1.1.4.	Construction of 04 Show rooms for carpenters, tailors, shoe makers, and hairdressers at: Kossala (1), Pulletin (1), Ekemue (1) and Ekemba(1)			25000000

³³ We can have less of more than 5 Objectives : add or reduce the rows

³⁴ We can have less or more than 5 Results : add or reduce the rows

1.1.5	Equipping Kumba Ilcall box operators with 150 communal Space/modern call booths at the rate of 10 call booths per quarter in 14 quarters of the Council area	5000000
1.1.6	Equipping structured and registered carpenters associations with 04 sets of workshop machines (01kiln, 01 planning machine, 01 sand paper machine, 01painting cabin, 01 circular saw) at: Kossala (1), Pulletin (1), Ekemba (1), Kossala I(utoko)(1), and Shien mein(1).	2000000
1.1.7	Equipping structured and registered dressmakers' associations with 42 Sewing machines at the rate of 3 machines per association per quarter in 14 quarters of the Council area	2000000
1.1.8	Equipping structured and registered craft associations with tool kits (01 knife, 01 axis, 4 sets of carving blades. 2 files) for the processing and commercialization of mats, weaves and carving products at: Kossala I(utoko) (01) and Nshien mien (01)	3500000
1.1.9	Equipping structured and registered hairdressers' associations with 42 sets (hair dryers, coiling irons.) at the rate of 3 sets per association per quarter in 14 quarters of the Council area	2000000
1.1.10	Equipping structured and registered barbers' associations with 42 set (01 Electric clipper, 01 electric trimmer, 01 sterilizer...) at the rate of 03 sets per association per quarter in 14 quarters of the Council area	2000000
Sub-Total Activities 1.1		191 500 000
2.1.1	Baseline inventory and registration of all the handicraft actors in the council records.	1500000
2.1.2	Support the structuring of 14 handicraft actors' groups (tailors, hair dressers, electricians, carpenters, mechanics, call box operators, welders.) into CIGs, 01 group per quarter in 14 quarters of the council area	5000000
2.1.3	Capacity building of 03 structured and registered electrician/ mechanics/ welders associations on clean energy creation (biogas, wind, solar) and installation at: Kossala (1), Pulletin (1), and Ekemba(1)	2000000
2.1.4	Capacity building of 15 structured and registered hairdresser's association on fashion, designing and marketing, 01 association per quarter in 14 quarters of the Council area	2000000
2.1.5	Capacity building of 14 structured and registered carpenters' associations on modern carpentry (Finishing and designing) and marketing, 01 association per quarter in 14 quarters of the Council area	2000000
2.1.6	Capacity building of 14 structured and registered dress makers associations on fashion, designing and marketing, 01 association per quarter in 14 quarters of the Council area	2000000
2.1.7	Capacity building of 14 structured and registered shoe makers association on fashion, modern shoe designing and marketing, 01 association per quarter in 14 quarters of the Council area	2000000
2.1.8	Capacity building of 14 structured and registered women associations on the making and commercialization of soap, detergent and bleach, at the rate of 01 association per quarter in 14 quarters of the Council area	2000000
2.1.9	Creation of 01 fund scheme for the development of small and medium size enterprises in Kumba Il council	300 000 000
Sub-Total Activités 2.1		318 500 000
GENERAL TOTAL OF THE SECTOR		510 000 000

Table 94: Logframe for the improvement of commerce

SECTOR : Commerce		VERIFIABLE INDICATORS	MEANS OF VERIFICATION	ASSUMPTIONS FOR REALISATION
STRATEGY OF THE SECTOR: Development and promotion of market access.				
LEVEL OF PLANNING	FORMULATIONS			
Global Objective	To improve the marketing of produced and processed products within and out of the sub division.	Marketing of produced and processed products, in and out of the municipality is improved at least by 50%, in the sub division, by 2023.	Statistics from council, sector and market development committees.	
Specific Objectives ³⁵	S.o.1: To develop market infrastructure and equipment.	At least 100 stores, 1 market, 4 business centers, and 2 warehouses constructed	Statistics from council, sector and market development committees	
Results (Strategic Axes) ³⁶	1.1: Market infrastructure and equipping are developed.	At least 100 stores, 1 market, 4 business centers, and 2 warehouses constructed	Statistics from council, sector and market development committees	
Activities :				Estimated Costs
1.1.1.	Construction of 02 warehouses at: Kossala V (01) and Ekemba I (01)			30000000
1.1.2.	Construction of 02 cold stores at: Kossala IV (01) and Ekemue I (01)			20000000
1.1.3.	Construction of 01 Cocoa market at Kossala III			15000000
1.1.4	Construction 01 animal market at: Kossala V			15000000
1.1.5	Maintenance of the business center at Hausa quarter (Hiltop)			10000000
1.1.6	Construction of 01 fence at Kossala II market			20000000
1.1.7	Construction of 01 food market at Kossala II (100 stalls)			15000000

³⁵ We can have less of more than 5 Objectives : add or reduce the rows

³⁶ We can have less or more than 5 Results : add or reduce the rows

1.1.8	Development of legal forest products (timber, Non-Timber Forest Products, bush meat.) market at Fiango	25000000
1.1.9	Building and renovation of stores at Fiango market	100000000
1.1.10	Construction of 01 public toilet (with 4 compartments) at Fiango market	3500000
1.1.11	Construction of 04 Business centers at Usheme (01), Kossala V (01), Pulletin II(01), Ekemba II(01)	90000000
1.1.12	Construction of a Modern public toilet (with 4 compartments) in the Kossala Market	3000000
1.1.13	Construction of an embankment wall at the Canteen (business center) at Nshei-mien after Town Green bridge	4971870
1.1.14	Construction of a Food market opposite ST Francis College-Fiango	20000000
1.1.15	Creation an online market space for the processor`s associations of (cassava, gari, eru, cocoa..) within the municipality	3000000
GENERAL TOTAL OF THE SECTOR		374 471 870

Table 95: Logframe for the improvement of tourism and leisure

SECTOR : Tourism and leisure		VERIFIABLE INDICATORS	MEANS OF VERIFICATION	ASSUMPTIONS FOR REALISATION
STRATEGY OF THE SECTOR: Developing and promoting tourism, home and abroad.				
LEVEL OF PLANNING	FORMULATIONS			
Global Objective	To improve the promotion of touristic activities.	Touristic activities in the sub division is promoted by 70%.	Statistics from Council and sector head	Political stability
Specific Objectives ³⁷	S.o.1: To develop touristic infrastructure, materials and equipment.	Touristic infrastructure and equipping of the sub division is developed at least by 54%	Statistics from Council and sector head	
	S.o.2: To improve the governance in tourism and leisure domain.	The existence of a transparent and governance system in tourism management in the sub division.	Statistics from Council and sector head	
Results (Strategic Axes) ³⁸	1.1: Touristic infrastructure, materials and equipment is developed.	At least 01 amusement park, 01 swimming pool, 01 quest house	Statistics from Council and sector head	
	2.1: The governance in tourism and leisure domain is improved.	At least 01 inventory and home tourism program conducted	Statistics from Council and sector head	
Activities :				Estimated Costs
1.1.1.	Construction of 01 amusement park at Kossala			10000000
1.1.2.	Production and dissemination of 1000 gadgets (caps, tee shirts, calendars, bags) on touristic sites in Kumba II			1000000
1.1.3	Construction of 03 medium size game fishing ponds alongside Ekemba I(Kumba water), Pulletin (fiango water) and Kossala (Kossala water).			15000000
1.1.4	Creation of a sportive dancing club at Ekemue II			500000
1.1.5	Construction of 01 guest house of 30 rooms at Hausa quarter			35000000
1.1.6	Construction of 01 municipal canteen around the council hall.			5000000

³⁷ We can have less of more than 5 Objectives : add or reduce the rows

³⁸ We can have less or more than 5 Results : add or reduce the rows

1.1.7	Construction of 01 municipal swimming pool near the water source at Ekemue I	1000000
Sub-Total Activities 1.1		166 500 000
2.1.1	Inventory and catalogue of touristic sites, cultural artifacts, hotels...in Kumba II micipality	500000
2.1.2	Organization of 01 home tourism and leisure programmes at Kossala I, II, III	1500000
Sous-Total Activités 2.1		2 000 000
GENERAL TOTAL OF THE SECTOR		168 500 000

Table 96: Logframe for the improvement of industries, mines and technological development

SECTOR: Industries, mines and technological development		VERIFIABLE INDICATORS	MEANS OF VERIFICATION	ASSUMPTIONS FOR REALISATION
STRATEGY OF THE SECTOR: Raise production in industry and services				
LEVEL OF PLANNING	FORMULATIONS			
Global Objective	To improve the development of industries and mining activities (Gravel and sand) within the municipality.	Industries and mining activities are improved at least by 80% in the sub division, by 2035.	Statistics from council, sector head and mining associations.	
Specific Objectives ³⁹	S.o.1: To develop infrastructure, materials and equipment in the industry and mining sector	At least 60% of infrastructure, materials, and equipping are developed	Statistics from council, sector head and mining associations.	
	S.o.2: To improve governance in Industries, mines and technological developments	At least 80% good governance practices	Statistics from council, sector head and mining associations.	
Results (Strategic Axes) ⁴⁰	1.1: Infrastructure, materials and equipping of the mining and industrial sector is improved.	At least construction of 01 aluminum and plastic recycling plans, 02 equipment (stone crusher and truck) distributed	Statistics from council, sector head and mining associations.	
	2.1: Governance in Industries, mines and technological developments improved.	At least 01 inventory of mine resources and development programs conducted	Statistics from council, sector head and mining associations.	
Activities :				Estimated Costs
1.1.1.	Equipping gravel producers' groups with 01 stone crusher machine for gravel production at Kossala IV			7000000
1.1.2.	Equipping Kumba II with 02 municipal trucks (20 tons) for sand and laterite transportation			10000000
1.1.3.	Equipping gravels crackers associations with 10 sets of tools (01 wheelbarrow, 01 spade, 01 baraming, 01 hammer(5kg) alongside Kumba water and Hausa quarter.			500000
1.1.4	Construction of 01 medium size aluminium recycling plan at Kossala III			2500000

³⁹ We can have less of more than 5 Objectives : add or reduce the rows

⁴⁰ We can have less or more than 5 Results : add or reduce the rows

1.1.5	Construction of 01 medium size plastic recycling plan at Kossala IV	2500000
Sub-Total Activities 1.1		112 500 000
2.1.1	Research the potential, document and exploit black stone and sand alongside Kumba water and inside cow water respectively.	3000000
2.1.2	Development of 01 municipal laterite pit in Pulletin I and II	5000000
Sous-Total Activités 2.1		8 000 000
GENERAL TOTAL OF THE SECTOR		120 500 000

Table 97: Logframe for the improvement of environment, protection of nature and sustainable development sector

SECTOR: Environment, protection of nature and sustainable development		VERIFIABLE INDICATORS	MEANS OF VERIFICATION	ASSUMPTIONS FOR REALISATION
STRATEGY OF THE SECTOR: Exploit and protect the natural potential for future generations and ensure better adaptation to climate changes.				
LEVEL OF PLANNING	FORMULATIONS			
Global Objective	To improve the state of environment within the sub division.	The state of the environment is improved at least by 79% in the sub division.	Statistics from Council archives, sector heads and quarter development committees.	
Specific Objectives ⁴¹	S.o.1: To improve the management of wastes.	Waste management is improved in the sub division at least by 60%.	Statistics from Council archives, sector heads and quarter development committees.	
	S.o.2: To control the level of pollution of the environment.	Pollution level is controlled in the sub division at least by 40%	Statistics from Council archives, sector heads and quarter development committees.	
	S.o.3: To improve the aesthetic view of the sub division.	The aesthetic view of the sub division is improved by 40%.	Statistics from Council archives, sector heads and quarter development committees.	
	S.o.4: To improve environment related institutions and governance at local level.	Local environmental institutions and governance are improved in the sub division.	Statistics from Council archives, sector heads and quarter development committees.	
Results (Strategic Axes) ⁴²	1.1: The management of wastes is improved.	At least 40 public toilets, and 02 recycling plant, constructed. At least 170 trash cans, 170 set of equipping (wheelbarrow, spade, diggers, hoes...) provided.	Statistics from Council archives, sector heads and quarter development committees.	
	2.1: The level of pollution of the environment is controlled.	At least 03 capacity building programs organized	Statistics from Council archives, sector heads and quarter development committees.	

⁴¹ We can have less of more than 5 Objectives : add or reduce the rows

⁴² We can have less or more than 5 Results : add or reduce the rows

	3.1: The aesthetic view of the municipality is improved.	At least 1000 ornamental trees planted	Statistics from Council archives, sector heads and quarter development committees.	
	4.1: Environment related institutions and governance is improved.	At least 01 inventory, 01 action plan, 05 clubs, and 01 sensitization program conducted	Statistics from Council archives, sector heads and quarter development committees.	
Activities :				Estimated Costs
1.1.1.	Equipping 14 quarters with 1 400 municipal waste bins alongside category 3 roads, Kossala I (180), Kossala II(90), Kossala III(79), Kossala IV(90), Kossala V(45), Pulletin I(200), Pulletin II(156), Ekemba I(95) Ekemba II(113), Ekemue I(70), Ekemue II(45), Nshiem mein(94), Usheme(23), Nshien-nshie(120),			7000000
1.1.2.	Equipping 14 quarter development committees with sets of environmental clean up equipment (10diggers, 20gloves,05 wheel barrows, 20 cutlasses, 20 pairs of boots): at the rate of 01 set/quarter			4200000
1.1.3.	Construction of 40 public toilets at Kossala (20) and Fiango (20)			12000000
1.1.4.	Construction of 140 ventilated pit toilets in households in the 14 quarters: 10 pit toilets per quarter			30000000
1.1.5	Equipping Kumba II with 01 communal tanker for the transportation and disposal of household's excreta			30000000
1.1.6	Construction of 01 small size waste management plan in the health centers at Kossala			1000000
1.1.7	Equipping all the GNS and GPS with 70 waste bins: at the rate of 05 per school			500000
1.1.8	Construction of a medium size plan for the processing of organic wastes into compost and biogas for farmers and households at kossala II			5500000
1.1.9	Construction of a medium size plant for the recycling of metal waste at Kossala IV			20000000
1.1.10	Construction of a medium size plant for the recycling of plastic waste at Kossala IV			20000000
1.1.11	Construction of 02 phytosanitary center at Pulletin II and I			30000000
Sub-Total Activities 1.1				430 200 000
2.1.1	Capacity building of 1000 households on the decontamination of well water.			1500000
2.1.2	Capacity building of youth associations on green economy			1500000

2.1.3	Capacity building of medium size industries (mechanics, cassava processors, restaurants) on the management of waste oil.	1500000
2.1.4	Acquisition and distribution of 140 kg of hypochlorites (Ca(Cl)2) for well water disinfection: 10kg/quarter	7000000
Sous-Total Activités 2.1		11 500 000
3.1.1	Green Kumba II program: planting of 11200 trees for sheds and ornamental purposes alongside streets within quarters and people homes. 750 trees/quarters	50000000
Sub-Total Activities 3.1		50 000 000
4.1.1	Baseline Inventory of Green House Emission sources and potential within Kumba II.	500000
4.1.2	Elaboration of an action plan for the reduction of Green House Emission within Kumba II	500000
4.1.3	Sensitization of the population on the effects of poaching, deforestation and forest degradation on their environment	500000
4.1.4	Support for the creation of 15 Friends of Nature clubs in the GPS and GSS	500000
4.1.5	Organization of Kumba II cleanup campaign every 3 months	500000
4.1.6	Organization 01 program for disinfection of houses, toilets and treatment of wells in household of all the 14 quarters	2000000
4.1.7	Mapping and dissemination of risky zones within the municipality	3000000
Sub-Total Activities 4.1		4 500 000
GENERAL TOTAL OF THE SECTOR		499 200 000

Table 98: Logframe for the improvement of forestry and wildlife

SECTOR : Forestry and wildlife		VERIFIABLE INDICATORS	MEANS OF VERIFICATION	ASSUMPTIONS FOR REALISATION
STRATEGY OF THE SECTOR: Exploit and protect the natural potential for future generations and ensure better adaptation to climate change				
LEVEL OF PLANNING	FORMULATIONS			
Global Objective	To improve the development of natural resources.	The natural resources of the sub division is improved by 75%, 2023	Statistics from chief of forestry and the Council.	Absence of natural bush fire
Specific Objectives ⁴³	S.o.1: To improve the management of the forest and forest resources.	Forest and forest resources management is improved in the sub division at least by 54%.	Statistics from Council archives, sector heads and quarter development committees.	
	S.o.2: To improve forest related institutions and governance at local level.	Local forest institutions and governance is improved at least by 47 in the sub division.	Statistics from Council archives, sector heads and quarter development committees.	
Results (Strategic Axes) ⁴⁴	1.1: The management of forest and forest resources is improved.	At least 01 market construct, 03 green space develop, and 5000 ornamental trees planted	Statistics from Council archives, sector heads and quarter development committees.	
	1.2: Forest related institutions and governance is improved.	At least 01 inventory and 01 sensitization program conduct	Statistics from Council archives, sector heads and quarter development committees.	
Activities :				Estimated Costs
1.1.1.	Construction of 01 market, legal for forestry products (timber, Non-Timber Forest Products, medicinal plants, charcoal.) at Fiango.			8000000
1.1.2.	Planting of 1000 ornamental trees alongside category 1 streets in the 14 quarters (fiango water and Kumba water)			7500000
1.1.3.	Planting of 5000 trees (for ornamental, sheds and fruits purposes) in all the GPS and GSS schools within the municipality			2500000
1.1.4	Development of 05 green spaces at Kossala IV and Kossala II, Kossala V, Ekemue I			8000000

⁴³ We can have less of more than 5 Objectives : add or reduce the rows

⁴⁴ We can have less or more than 5 Results : add or reduce the rows

1.1.5	Planting of 1000 trees for the conservation of spring water sources in Ekemue II and Ekemba I	2000000
Sub-Total Activities 1.1		28000000
2.1.1	Baseline inventory of fish and other biodiversity within Kumba water and cow water for a conservation purpose.	4000000
2.1.2	Baseline inventory of Kumba II urban biodiversity and threats, elaboration of a mitigating action plan.	4000000
2.1.3	Support to Forestry Clubs in GPS and GSS within the municipality	2000000
Sous-Total Activités 2.1		10000000
GENERAL TOTAL OF THE SECTOR		38000000

Table 99: Logframe for the improvement of communication

SECTOR : Communication		VERIFIABLE INDICATORS	MEANS OF VERIFICATION	ASSUMPTIONS FOR REALISATION
STRATEGY OF THE SECTOR: Developing communication infrastructure				
LEVEL OF PLANNING	FORMULATIONS			
Global Objective	To improve access to information.	Access to information is improved in the sub division at least by 70% by 2025	Council archives.	
Specific Objectives ⁴⁵	S.o.1: To improve communication infrastructure, equipping and materials	Communication infrastructure, materials and equipping is improved at least by 45%	Council archives.	
	S.o.2: To improve on governance and Human capacity in the communication sector	At least 80% of the population has access to Quality, and transparent information	Council archives.	
Results (Strategic Axes) ⁴⁶	1.1 : Communication infrastructure, equipping and materials is improved	At least 01 community radio antenna and multimedia center constructed, 01 magazine produce,	Council archives.	
	2.1 : Governance Human capacity in the communication sector is improved.	At least 02 radio programs and 01 capacity building organized	Council archives.	
Activities :				Estimated Costs
1.1.1.	Production and dissemination of an annual magazine of Kumba II CDP executed projects, events and news.			500000
1.1.2.	Construction of a Communal Multimedia Center at Kossala III			30000000
1.1.3	Updating Kumba II website, facebook page, and newsletter.			1500000
1.1.4	Equipping Kumba II with 01 communal radio antenna around the council hall			3000000
Sub-Total Activities 1.1				35000000

⁴⁵ We can have less of more than 5 Objectives : add or reduce the rows

⁴⁶ We can have less or more than 5 Results : add or reduce the rows

2.1.1	Elaboration and implementation of a radio programme on hygiene and sanitation, vaccination and nutrition of children, climate change and council activities, council activities etc.	2400000
2.1.2	Printing (A0) and display all the projects annually implemented within the municipality	800000
2.1.3	Mounting and broadcasting a documentary on council and partners development activities.	1800000
2.1.4	Capacity building of the Development Officer on the designing and updating a website.	250000
Sous-Total Activités 2.1		5250000
GENERAL TOTAL OF THE SECTOR		40 250 000

Table 100: Logframe for the improvement of post and telecommunications

SECTOR : Post and telecommunications		VERIFIABLE INDICATORS	MEANS OF VERIFICATION	ASSUMPTIONS FOR REALISATION
STRATEGY OF THE SECTOR: Ensure an optimal functioning of post and telecommunication infrastructure				
LEVEL OF PLANNING	FORMULATIONS			
Global Objective	To improve the access to postal services within the sub division.	Access to postal services is improved, at least by 70% by 2025	Statistics Council archives, Post office, CAMTEL, MTN, ORANGE, NEXTTEL, and sector head.	
	S.o.1 : To develop communication infrastructure.	Communication infrastructure is developed by 45%, in the sub division	Statistics Council archives, Post office, CAMTEL, MTN, ORANGE, NEXTTEL, and sector head.	
Results (Strategic Axes) ⁴⁷	1.1 : Communication infrastructure is developed.	At least 200 modern phone booths installed, and 01 telecommunications center constructed.	Statistics Council archives, Post office, CAMTEL, MTN, ORANGE, NEXTTEL, and sector head.	
Activities :				Estimated Costs
1.1.1	Construction of 01 community tele-centre at Kossala V			20000000
1.1.2	Equipping Kumba II with 200 modern communal phone booths (MTN, ORANGE,CAMTEL,NEXTEL) on public space alongside Fiango(100) and Kossala(100) roads			40000000
1.1.3	Installation of Kumba II council's Internet line			1500000
1.1.4	Sensitization of the population on the use of whatsapp, Facebook...			500000
Sub-Total Activités 2.1				62000000
GENERAL TOTAL OF THE SECTOR				62000000

⁴⁷ We can have less or more than 5 Results : add or reduce the rows

C-/ ACTION 3: CULTURE, SPORTS AND YOUTH SUPPORT DEVELOPMENT

Table 101: Logframe for the improvement of sports and physical education

SECTOR: Sports and physical education		VERIFIABLE INDICATORS	MEANS OF VERIFICATION	ASSUMPTIONS FOR REALISATION
STRATEGY OF THE SECTOR: Promote the blooming of the family and community participation in sports and physical education				
LEVEL OF PLANNING	FORMULATIONS			
Global Objective	To improve the practices of sports and physical education.	The practice of sports and physical education is improved at least by 70%, in the sub division by 2023	Statistics from the chief of sector for sports and council.	
Specific Objectives ⁴⁸	S.o.1 : To enhance sports infrastructure	Sports infrastructures is improved at least by 40% in the municipality	Statistics from the council.	
	S.o.2: To improve sports equipping and materials	Sports equipping and materials is improved at least by 47% in the municipality,	Statistics from the council.	
	S.o.3: To promote the organization of football competition	Sports organizations and competitions is promoted at least by 60% in the municipality	Statistics from the council.	
	S.o.4: To improve the skills of young footballers	The skill of young footballers is improved at least by 60% in the municipality	Statistics from the council.	
Results (Strategic Axes) ⁴⁹	1.1 : Sports infrastructure is improved	At least 08 sport complex, 3km sports track constructed.	Statistics from the council.	
	2.1: Sports equipping and materials is improved	At least 17 set each of sport materials (footballs, hand balls, basket jersey, boots, whistle, red and yellow card, goal keeper set balls...) provided	Statistics from the council.	
	3.1: The organization of football competition is promoted	At least 05 sports competition, 03 sport support program conducted	Statistics from the council.	

⁴⁸ We can have less of more than 5 Objectives : add or reduce the rows

⁴⁹ We can have less or more than 5 Results : add or reduce the rows

	4.1: The skills of young footballers are improved	At least 01 sport training program organized	Statistics from the council.	
Activities :				Estimated Costs
1.1.1.	Construction of 02 gutters at the entrance A and entrance B of Kumba II municipal playground at Ekemba II			3000000
1.1.2.	Construction of 01 multisports complex (football handball, basket ball, gymnasium and tennis) at Kossala I			300000000
1.1.3.	Construction of 01 new play ground at Nshiem mien			100000000
1.1.4	Construction of 3 km of fitness trail (parcours vita) from Ekemue alongside water course to Kossala II			20000000
Sub-Total Activities 1.1				21000000
2.1.1	Equipping 07 zonal football clubs with a set of sports materials (jersey, boots, whistle, red and yellow cards, goal keeper set).			5000000
2.1.2	Equipping GPS and GSS with 10 sets of sports material (jersey, boots, whistle, red and yellow cards, goal keeper set) .			7000000
2.1.3	Equipping Kumba II municipal playground (good gazon, toilet, grand stand, water, seats, electricity,) at Ekemba II			100000000
2.1.4	Equipping Kumba II municipal playground ((Basket, volley, hand ball, gymnasium facilities) within at Ekemba II			5000000
Sous-Total Activités 2.1				561 000 000
3.1.1	Organization of a yearly holiday football tournament for male youths under the label Mayor's Cup.			3500000
3.1.2	Organization of a yearly holiday football tournament for female youths under the label Mayor's Cup.			3500000
3.1.3	Organization of a yearly holiday football tournament for handicaps on wheelchairs under the label Mayor's Cup			3500000
3.1.4	Support 2 nd and 3 rd division sports clubs (TREVISO, Kumba Leakage, Dream team, Kameni football initiative, Wundjeck, Bressencia) within the urban space			3500000
3.1.5	Organization of a sportive dancing club at Ekemba I			500000
3.1.6	Support youth football clubs to participation in City Mayor of KCC			2000000
3.1.7	Co-organization of Kumba I, Kumba II and Kumba III football tournaments between youth's football clubs.			2000000
3.1.8	Support to other sport clubs (Judo, karate, handball, basket, tennis) in Kumba II			1500000

Sub-Total Activities 3.1		20 000 000
4.1.1	Train 14 local persons, 01 per quarter on the different sports type practices (handball, footballs, athletics, karate,) to coordinate sport activities in quarters	1000000
4.1.2	Lobby PIFMAS to support projects related to the production of sporting materials (nets, footballs...) in the 14 quarters of the Council area	1000000
Sub-Total Activities 4.1		2000000
GENERAL TOTAL OF THE SECTOR		583 000 000

Table 102: Logframe for the improvement of art and culture

SECTOR : Arts and Culture		VERIFIABLE INDICATORS	MEANS OF VERIFICATION	ASSUMPTIONS FOR REALISATION
STRATEGY OF THE SECTOR : Enabling the population to satisfy their basic needs, enjoy their fundamental rights and assume their duties.				
LEVEL OF PLANNING	FORMULATIONS			
Global Objective	To improve the promotion of arts and cultural activities.	Arts and cultural activities are improved at least by 67% in the sub division by 2023	Statistics from cultural groups, council archives and sector heads	Socio political atmosphere is calm
Specific Objectives ⁵⁰	S.o.1: To improve access to cultural and arts infrastructure, equipping and materials.	At least 60% of the population has access to culture and arts infrastructure, materials and equipping	Statistics from cultural groups.	
	S.o.2: To adopt good governance principles in the domain of culture and arts.	Existence of transparent governance system in the municipality	Statistics from cultural groups.	
Results (Strategic Axes) ⁵¹	1.1 : Arts and cultural infrastructure, equipment and materials is improved.	At least 14 modern multi-cultural hall, 01 library, 01 museum, 01 cinema hall... constructed.	Statistics from cultural groups.	
	2.1: The governance of culture and art is improved.	At least 03 inventories, 03 support programs and 03 festival conducted	Statistics from cultural groups.	
Activities:				Estimated Costs
1.1.1.	Construction of 14 multi-Cultural halls: Kossala I (01), Kossala II(01), Kossala III(01), Kossala IV(01), Kossala V(01), Pulletin I(01), Pulletin II(01), Ekemba I(01), Ekemba II(01), Ekemue I(01), Ekemue II(01), Nshiem mein(01), Usheme(01), Nshien-nshie(01),			42000000
1.1.2.	Construction of 01 multi-civilization Museum at Kossala II			20000000
1.1.3	Construction and equipping of 01 municipal Library at Kossala I			15000000
1.1.5	Acquisition and distribution of 700 pieces of cultural fabrics to cultural associations (Bafaw, Bamenda, Bangwa, Bamileke...), 50 pieces per quarter in 14 quarters of the Council area			8500000
1.1.6	Acquisition and supply of 140 cultural sets (02drums, 03whistles, 05arrows, 10« balafons »,) to cultural associations (Bafow, Bamenda, Bangwa, Bamileke...), 01set per association per quarter in 14 quarters of the Council area			2000000
1.1.7	Mounting and projection of traditional films and theatres in each of the 14 quarters in the Council area			1000000

⁵⁰ We can have less of more than 5 Objectives : add or reduce the rows

⁵¹ We can have less or more than 5 Results : add or reduce the rows

1.1.8	Equipping the council with 01 orchestra /band and organization of yearly musical concert at Kossala I(utoko) quarter	8500000
1.1.9	Construction of 01 Cinema hall for the projection of local films at Ekemba I	25000000
Sous-Total Activités 1.1		500 000 000
2.1.1	Support the organization of ethnic cultural events (Bafaw, Bamenda, Bangwa, Bamileke...), in 14 quarters of the Council area	3000000
2.1.2	Support the teaching of local languages (bafaw, barombi...) in GNS, GPS and GSS in Kumba II.	1500000
2.1.3	Organization of 01 yearly multi-cultural festival at Ekemba II	10000000
2.1.4	Inventory, recording and dissemination of traditional songs and dances in Kumba II.	5000000
2.1.5	Inventory, mapping and dissemination of cultural heritage (sites, artifacts, arts, stories, dances, food, weaves...)	1500000
2.1.6	Organization of a yearly art and literature competitions at Ekemue I	3500000
2.1.7	Inventory of all the existing cultural assets within Kumba II municipality.	2500000
Sous-Total Activités 2.1		22 500 000
GENERAL TOTAL OF THE SECTOR		522 500 000

Table 103: Logframe for the improvement of youth affairs and civic education

SECTOR: Youth's affairs and civic education		VERIFIABLE INDICATORS	MEANS OF VERIFICATION	ASSUMPTIONS FOR REALISATION
STRATEGY OF THE SECTOR: Increase the employment of the active population				
LEVEL OF PLANNING	FORMULATIONS			
Global Objective	Empower youths within the municipality	The access of youths to young people's facilities and benefits is improved by 50% in the municipality 2023.	Statistics from the chief of sector's youth affairs and youth associations.	Socio political atmosphere is calm
Specific Objectives ⁵²	S.o.1: To improve youths development conditions.	The condition for development of youths is improved in the sub division at least by 32%.	Statistics from the council and youth associations.	
	S.o.2: To improve young people's skills.	At least 37% of youths in the municipality have acquired new skills	Statistics from the council and youth associations.	
	S.o.3: To improve access to Benefits for the youths	At least 50% of youths have access to youths' benefits	Statistics from the council and youth associations.	
Results (Strategic Axes) ⁵³	1.1: Youth development conditions are improved.	At least 01 multifunctional center. At least 30 tons) of plant seedlings, and 15 tons) of chemicals... distributed	Statistics from the council and youth associations.	
	2.1: Young people's skills are improved.	At least 30 capacity building programs organized	Statistics from the council and youth associations.	
	3.1: Access to Benefits for youths is improved.	At least 01 registration and structuring program, and 5 support programs conducted	Statistics from the council and youth associations.	
Activities :				Estimated Costs
1.1.1.	Construction and equipping of 14 multifunctional (ICT, electronics,agri-pastoral..) sub centers for the promotion of youths Kossala I (01), Kossala II(01), Kossala III(01), Kossala IV(01), Kossala V(01), Pulletin I(01), Pulletin II(01), Ekemba(01) Ekemba II(01), Ekemue I(01), Ekemue II(01), Nshiem mein(01), Usheme(01), Nshien-nshie(01),			42000000
1.1.2.	Acquisition and distribution of 14 tons of sets of agricultural inputs (seedlings of coco yam, palms, maize) to structured and registered youths' associations at the rate of 01 set per youths' associations per quarter in the 14 quarters of the municipality			8000000
1.1.3.	Acquisition and distribution of 14 agricultural set of inputs (1 t fertilizers, 1t pesticides, 1t fungicides) to structured and registered youths' associations, at the rate 01 set per association per quarter in the 14 quarters of the municipality			8000000

⁵² We can have less of more than 5 Objectives : add or reduce the rows

⁵³ We can have less or more than 5 Results : add or reduce the rows

1.1.4	Acquisition and distribution of 14 agricultural set of tools (02 cutlasses, 03files, 05 diggers, 05 hoes,05 water cans,02 trucks) to structured and registered youths associations, at the rate of 01set per association per quarter in the 14 quarters of the municipality	1000000
1.1.5	Acquisition and distribution of 14 tons (animal feed and vaccines) to structured and registered youth animal rearers associations, 1 tone per association per quarter in 14 quarters of the Council area.	5000000
Sub-Total Activities 1.1		451 000 000
2.1.1	Capacity building of 14youth associations on production, processing and marketing of (maize, cocoa, cassava, palms, bee farming),at the rate of 01 association per quarter in 14 quarters of the municipality	1000000
2.1.2	Capacity building of 14 youths associations on production, processing and marketing of (Fowls, fishes, pigs), at the rate of 01 association per quarter in 14 quarters of the municipality	1000000
Sous-Total Activités 2.1		2 000 000
3.1.1	Provide scholarships to young girls who pass GCE in at least 03 science subjects, 50 000fcfa per girl, 02 per quarter, for the 14 quarters	1400000
3.1.2	Educate youths on civic education in the municipality	2000000
3.1.3	Promote the registration of youths in the municipality to NYO (National Youth Observatory)	1000000
3.1.4	Support the registering and structuring of youth's development groups (Piggery, Poultry, Cocoa), into CIG/Cooperatives/Association, at the rate of 01 group per quarter in the 14 quarters of the council area.	1500000
3.1.5	Financial Support of 1 500 000 FCFA to youths start up entrepreneurs on agriculture, livestock, electronics...) at the rate of 100 000 FCFA per association per quarter in the 14 quarters of the council area.	3500000
3.1.6	Support for the functioning of a CNJC (National Counsel for the Youths of Cameroon) in Kumba II	500000
3.1.7	Create 50 holiday jobs for youths at the council level every summer holidays	700000
3.1.8	15 (anti-drugs, marijuana, tromador) consumption Campaign within youth at the rate of 01 campaign per quarter in the 14 quarters of the Council area	1000000
3.1.9	Creation of 01 local fund scheme for youth's development	100 000 000
Sub-Total Activities 3.1		115 600 000
GENERAL TOTAL OF THE SECTOR		568 600 000

D-/ ACTION 4: GOVERNANCE AND LOCAL ADMINISTRATION IMPROVEMENT

Table 104: Logframe for the improvement of territorial administration, security, order and law enforcement

SECTOR: Territorial Administration		VERIFIABLE INDICATORS	MEANS OF VERIFICATION	ASSUMPTIONS FOR REALISATION
STRATEGY OF THE SECTOR: Bridge the gap between the rich and poor by enhancing the distribution of economic growth dividends				
LEVEL OF PLANNING	FORMULATIONS			
Global Objective	To improve the access to administrative services.	Access to administrative services is improved by 40% in the municipality by 2023.	Statistics from DO, Gerdammarie post, council and ELECAM officers.	
Specific Objectives ⁵⁴	S.o.1: To improve the security and protection of the local population	Security and protection of the local population is improved by 95% in the sub division.	DO's office, Council archives and Gerdammarie post statistics.	
Results (Strategic Axes) ⁵⁵	1.1: Local population is secured and protected	Population and properties of the sub division are protected and secured.	DO's office, Council archives and Gerdammarie post statistics.	
Activities :				Estimated Costs
1.1.1.	Mapping and dissemination of all the risky zones within Kumba II municipality			1500000
1.1.2.	Mapping and dissemination of all the potential conflict areas within Kumba II municipality			1500000
1.1.3.	Sensitization and establishing of youth National Identity cards within Kumba II municipality			500000
1.1.4	Sensitization of parents for the establishing of the birth certificates of their children within Kumba II municipality			500000
1.1.5	Census and registration of all the Internally Displaced Persons (IDP) within Kumba II municipality			500000
1.1.6.	Mobilization and distribution of humanitarian aid from the state and other donors to Internally Displaced Persons (IDP)			3000000
1.1.7.	Accompany youth on disarmament and demobilization process			1000000

⁵⁴ We can have less of more than 5 Objectives : add or reduce the rows

⁵⁵ We can have less or more than 5 Results : add or reduce the rows

1.1.8.	Creation of 14 vigilante groups: 01/quarter up to 14 quarters	1500000
1.1.9.	Construction of a Divisional Officer's office at Kossala III	30000000
1.1.10	Construction of 01 Divisional Officer`s residence at Kossala	30000000
1.1.11.	Construction of a gendarmerie post at Kossala III	30000000
1.1.12.	Construction of a police post at Kossala II	30000000
Sub-Total Activities 1.1		130 000 000
GENERAL TOTAL OF THE SECTOR		130 000 000

Table 105: Logframe for the improvement of state property, surveys and land tenure

SECTOR :State property, surveys and land tenure		VERIFIABLE INDICATORS	MEANS OF VERIFICATION	ASSUMPTIONS FOR REALISATION
STRATEGY OF THE SECTOR : Improving land and State property management				
LEVEL OF PLANNING	FORMULATIONS			
Global Objective	To improve the land tenure right within the sub division.	The right to land tenure is improved by 70% in the sub division by 2025	Council archives, sector heads	
Specific Objectives ⁵⁶	S.o.1: To improve the access to secured land.	Access to secured land is improved by 70% in the sub division	Council archives	
Results (Strategic Axes) ⁵⁷	1.1: the access to land is secured.	At least 24 hectares of land acquired, and 01 sensitization program conducted	Council archives	
Activities :				Estimated Costs
1.1.1.	Elaboration of an action plan for the implementation of the land use plan of Kumba II municipal council			5000000
1.1.2.	Constitution of 5 ha of council reserve land for projects at Kossala			20000000
1.1.3.	Sensitization of the population of Kumba II municipality to acquire land certificates and building permits			1500000
1.1.4	Constitution and parceling of 5 ha of council land at Kossala			5000000
1.1.5	Compensation of land expropriation for the construction of Cattle market/Slaughter house/Kossala market and Kosala Integrated Health Center			39994000
Sub-Total Activities 1.1				71 494 000
GENERAL TOTAL OF THE SECTOR				71 494 000

⁵⁶ We can have less of more than 5 Objectives : add or reduce the rows

⁵⁷ We can have less or more than 5 Results : add or reduce the rows

Table 106: Logframe for the improvement of the council as institution, Mayor's program, childhood, Bororo groups and HIV/AIDS

SECTOR: Council as an institution		VERIFIABLE INDICATORS	MEANS OF VERIFICATION	ASSUMPTIONS FOR REALISATION
STRATEGY OF THE SECTOR: To improve basic services offered to the population				
LEVEL OF PLANNING	FORMULATIONS			
Global Objective	To strengthen the council's capacity (Committees, financial, material, human resources, governance and partnership) for carrying its mission efficiently.	The Council's capacity to execute missions is strengthened by 80%.	Council's archives, Council's administrative account, reports from council partners.	
Specific Objectives	S.o.1: To strengthen councils' organs and committees	At least 65% of Council's organs and committees are strengthened	Council's archives, Council's administrative account, reports from council partners.	
	S.o.2: To improve the financial capacity of the council.	Council's administrative account is improved at least by 35% from the preceding administrative accounts.	Council's archives, Supplier s' archives, Council administrative accounts.	
	S.o.3: To improve the capacity of human resources of the council.	The efficiency of council's workers is improved at least by 90%, by 2023.	Council's organigram, council's archives.	
	S.o.4: To improve the material capacity of the council.	The patrimony of Council is improved by 20%.	Council's administrative account, store accountant's management account, direct observations.	
	S.o.5: To improve the partnership capacity of the council.	At least 40 partnerships created by 2023.	Council's archives, Council's partnership files.	
	S.o.6: To improve the governance of the council.	90% transparency in council's activities is effective by 2023.	Council's archives, Council's administrative account.	
Results (Strategic Axes) ⁵⁸	1.1: Councils organs and committees are strengthened	At least 05 capacity building programs organized	Council archives, Council administrative account.	
	2.1: The financial capacity of the council is improved.	The council's annual administrative account is improved by 15% compared to the preceding accounts.	Council's archives, Council's budget, council's administrative accounts.	

⁵⁸ We can have less or more than 5 Results : add or reduce the rows

	3.1: The capacity of human resources of the council is improved.	At least the efficiency of council's workers is improved by 92%, by 2023	Council's organigram, council's archives.	
	4.1: The material capacity of the council is improved.	The Council's patrimony is improved by 15%.	Council's store's accountant, management account, administrative accounts.	
	5.1: The partnership capacity of the council is improved.	At least 50 partnerships created by 2023.	Council's archives, Council's partnership files.	
	6.1: The governance of the council is improved.	90% transparency in council's activities is effective by 2023.	Council's archives, Council's administrative account.	
Activities:				Estimated Costs
1.1.1.	Capacity building of municipal councilors and quarter development committees on the management of endogenous solutions			5000000
1.1.2.	Capacity building of the municipal councilors on ICT and management of a council			5000000
1.1.3.	Capacity building of the municipal councilors on resource mobilization and evaluation of Council activities			5000000
1.1.4.	Capacity building of the municipal councilors on the elaboration of CDP, on CID, USD, VVD			5000000
1.1.5.	Capacity building of the municipal councilors on assessment of climate change threats, vulnerability, mitigation and adaptation plan			5000000
1.1.6.	Capacity building of the municipal councilors on the competences and resources transferred			5000000
1.1.7.	Capacity building of the municipal councilors on project identification and design			5000000
1.1.8.	Capacity building of the municipal councilors on budget nomenclature, project design, planning and implementation of local solutions.			5000000
Sub-Total Activities 1.1				40000000
2.1.1	Acquisition 02 trucks (20 tons).			100000000
2.1.2	Organization of 02 campaigns for collection of council revenue related to the temporary occupation of the spaces on the High way			300000
2.1.3	Survey, create or update a data base of global taxpayers			1000000
2.1.4	Planning working sessions with taxation office on the matter related to taxpayers			100000
2.1.5	Elaboration and implementation of a yearly action plan for Council's revenue collection			500000
2.1.6	Deliberate on a motivation for revenue collectors based on their performances			500000
2.1.7	Constructions of 20 stores, 02 business centers, 03 public toilets, 02 cold stores, 05 warehouses			300000000
2.1.8	Elaboration and implementation of an action plan for the collection of council's revenues from hygiene and			500000
2.1.9	Construction of a medium size plastic recycling plant at Kossala.			30000000

2.1.10	Construction of a medium size Aluminum and Iron recycling plant at Kossala.	30000000
2.1.11	Construction of a medium size plant for the processing of organic wastes to biogas and compost around slaughtering houses and schools	30000000
2.1.12	Exploration of resource mobilization from international decentralized cooperation bodies (funding sources (ADB, World bank, UNICEF SNV, ACDI,DED,IRCOD AIMF, PDM, LGCF, ACPLGP, LGCF,CGLU, C2D, ATCD, PADDL, PNG, AMCOD, GIZ..).	500000
2.1.13	Exploration of resource mobilization from other funding sources (PNDP, DIASPORA, PLAN CAMEROON.)	200000
2.1.14	Exploration of resource mobilization from FEICOM authority for economic projects (food markets, business centers.)	200000
2.1.15	Organize an annual multi-cultural festival within the municipality	10000000
2.1.16	Elaboration and implementation of an action plan of Kumba Business forum	100000
2.1.17	Collaboration with Taxation office for Council revenue collection	200000
2.1.18	Train the MT and revenue collectors on local revenue assessment and collection	500000
Sous-Total Activities 2.1		504600000
3.1.1	Capacity building of the staff on the use of the ICT (Word, Excel, PowerPoint.)	200000
3.1.2	Capacity building of the MT on the use of "ASIMP software"	200000
3.1.3	Capacity building of the Mayor and executives on leadership style	200000
3.1.4	Capacity building of the Mayor and executives on discussing with international organization.	200000
3.1.5	Capacity building of 02 Council staffs (birth certificate Registrar, Hygiene and sanitation officer) at CEFAM	1000000
3.1.6	Capacity building of the CDO on resource mobilization, elaboration giant project for the council	500000
3.1.7	Train the Council staff on town planning and management of council assets	400000
Sub-Total Activities 3.1		2700000
4.1.1	Capacity building on management of Council assets	200000
4.1.2	Institution of maintenance mechanism of Council's assets	200000
4.1.3	Recruitment of 01 equipment maintenance officer	200000
4.1.4	Acquisition of 02 Trucks for road maintenance	100000000
4.1.5	Acquisition of 01 Tractor for road maintenance	50000000

4.1.6	Acquisition of 01 road grader and 01 bulldozer for road maintenance.	67000000
4.1.7	Construction and equipping of a status registry office downhill to facilitate access to the public	150000000
4.1.8	Installation of an Internet connection (WIFI) line in the Council chamber together with a website, newsletter, facebook...	1500000
4.1.9	Construction and equipping of a municipal radio station	10000000
4.1.10	Acquisition of 04 bykes for tax collectors	30000000
4.1.11	Communication tools (magazine, big pictures of projects and local solutions realized, big pasting boards)	400000
4.1.12	Extension of Camwater network to the Council chamber	5000000
4.1.13	Construction of 01 administrative garage	30000000
4.1.14	Rehabilitation and transformation of the council stadium to a multi-sport complex	200000000
4.1.15	Construction of the council extension building with offices	30000000
4.1.16	Construction of a communal Multimedia center at Kossala III	30000000
4.1.17	Acquisition of a council orchestra	6500000
4.1.18	Acquisition and installation of 04 solar panels on the council hall	1825000
4.1.19	Equipping the council with a computer system (01 desktop (HP), 03laptops, 03 colour printers, 04stabilizers, 04 distributors, 01 UPS-step down, 05 USD keys)	2175000
4.1.20	Equipping the financial service with SIM-BA SOFTWARE)	1000000
Sub-Total Activity 4.1		722000000

5.1.1	<p>Exploration and negotiation of more development funds from:</p> <ul style="list-style-type: none"> • World Bank, BNK, ADB etc. • PNG backed by United Nation Development Programme (UNDP); <ul style="list-style-type: none"> – PADDL backed by the Germany Cooperation (GIZ); – PACDDU backed by the European Union; – ATCD backed by French Cooperation; – C2D backed by French. • Other existing actors (AIMF, PDM, LGCF, ACPLGP, LGCF, CGLU). • Various existing stakeholders involved at national, regional and international level acting on Technical Bilateral cooperation bodies (SNV, ACDI, DED, IRCOD.). • Major African Rendezvous (Africisties Summit, AMCOD). 	300000
5.1.2	Exploration and negotiation of partnership with DIAPORA (USA, Germany, UK) and Elites.	3000000
5.1.3	Negotiation of more financial assistance from PNDP for the development of <u>socio-economic</u> projects.	100000
5.1.4	Negotiation of more loan from FEICOM for the development of <u>socio-economic</u> projects.	500000
5.1.5	Negotiation of more technical assistance and advices from sectorials and KCC on PIB projects.	200000
5.1.6	Study and implement a community-based tool for the increase of the urban population participation in the design, financing and implementation of local solutions.	500000
5.1.7	Organization of business forum with business operators within and out of the municipality	500000
Sub-Total Activity 5.1		5100000
6.1.1	Lobby Kumba City Council to transfer all the mandatory development funds of Kumba II council	500000
6.1.2	Create a waste co-management committee with the city council	500000
6.1.3	Negotiation of the signature of a convention with KCC for the transfer of Fiango market to Kumba II council.	500000
6.1.4	Support to Bororo groups	500000
6.1.5	Elaboration an information system based of social media for alert women on the vaccination date of children	500000
6.1.6	Mobilization and information campaign on the composition of a balance food for children	500000
6.1.7	Mobilization campaign for the establishment of birth certificates of children	500000
6.1.8	Sensitization and distribution of condoms to youths	500000
6.1.9	Capacity building of HIV/AIDS patients on poultry, vegetable production and marketing	500 000
6.1.10	Capacity building of 04 council staffs to conduct door to door services for the follow up of HIV infected persons treatments	5000000
6.1.11	Organize free HIV screening and treatment campaigns, 02 campaigns per year	1000000
6.1.12	Support the creation and running of HIV/AIDS clubs in schools	5000000
6.1.13	Conduct radio sensitization and debate programs on HIV/AIDS issue	1000000
6.1.14	Identify and work in collaboration with organizations (NGO,religious groups...) addressing the issue of HIV/AIDS	1000000

6.1.15	Strengthen the collaboration between the council and health units on the fight against HIV/AIDS, Malaria, low vaccination cover, malnutrition of children	500000
6.1.16	Lobby MINSEC for creation of 01 Government Technical High School at Pulletin 1	100000
6.1.17	Lobby MINSANTE for the transfer of 04 medical Doctors to Kossala IHC	100000
6.1.18	Lobby MINSANTE for the transfer of 10 nurses to Kossala IHC	100000
6.1.19	Lobby MINDEF for the transfer of more police men and gendarms in Kumba II	100000
6.1.20	Lobby for the creation of sub delegations of: MINJEUN,	100000
6.1.21	Lobby MINSUP for the creation a Department of Civil Engineering of Buea University in Kumba II municipality	100000
6.1.22	Lobby MINADE for the creation of a CEAC in Kumba II (pulletin)	100000
6.1.23	Sensitization of all the sectorials and related collaborators, other actors, traditional authorities and the urban population on the competences transferred to the Council	100000
6.1.24	Sensitization of the population on the implementation of the CDP.	100000
6.1.25	Sensitization of all the sectorials and related collaborators, other actors, traditional authorities and the urban population on the competences transferred to the Council	100000
6.1.26	Construction of the sub delegation of Basic Education	25000000
6.1.27	Construction of the sub delegation of Livestocks	25000000
6.1.28	Construction of sub delegation of Youth Affairs	25000000
6.1.29	Construction of the sub delegation of Sports and Physical Education	25000000
6.1.30	Construction of the Sub delegation of Forestry and Wild Life	25000000
6.1.31	Construction of ELECAM offices	25000000
6.1.32	Construction of the sub delegation of MINPROFF	25000000
6.1.33	Construction of a Police Station	25000000
6.1.34	Construction of a Gendarmerie brigade	25000000
Sub-Total Activity 6.1		239500000
GENERAL TOTAL OF THE SECTOR		1 513 900 000

4.12 COST OF THE CDP

Table 107: Consolidated costs and cost of the CDP

S/N	SECTORS AND SPECIFIC ISSUES	Number of projects	COST
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01	BASIC EDUCATION	31	2 009 810 000
02	SECONDARY EDUCATION	23	1 079 190 000
03	HIGHER EDUCATION	07	2 626 250 000
04	WOMEN EMPOWERMENT AND THE FAMILY	10	148 000 000
05	EMPLOYMENT AND VOCATIONAL TRAINING SECTORS	08	376 250 000
06	PUBLIC WORKS	16	3 502 780 000
07	SOCIAL AFFAIRS	13	288 575 000
08	HEALTH	13	278 220 000
09	LABOUR AND SOCIAL SECURITY	08	14 500 000
10	TRANSPORT	16	786 440 000
11	SCIENTIFIC RESEARCH AND INNOVATION	06	61 000 000
12	WATER	19	814 300 000
	AND ENERGY	04	750 000 000
13	HOUSING AND URBAN DEVELOPMENT	102	1 163 892 380
14	AGRICULTURE AND RURAL DEVELOPMENT	24	1 221 000 000
15	LIVESTOCK, FISHERY AND ANIMAL HUSBANDRY	21	362 200 000
16	SMALL AND MEDIUM SIZE ENTERPRISES, SOCIAL ECONOMY AND HANDICRAFT	19	510 000 000
17	COMMERCE	15	374 471 870
18	TOURISM AND LEISURE SECTOR	19	168 500 000
19	INDUSTRIES, MINES AND TECHNOLOGICAL DEVELOPMENT	7	120 500 000
20	ENVIRONMENT, PROTECTION OF NATURE AND SUSTAINABLE DEVELOPMENT	22	499 200 000
21	FORESTRY AND WILDLIFE	08	38 000 000
22	POST AND TELECOMMUNICATIONS	08	62 000 000
23	COMMUNICATION	4	40 250 000
24	SPORTS AND PHYSICAL EDUCATION	18	583 000 000

25	ARTS AND CULTURE	16	522 500 000
26	YOUTH AFFAIRS AND CIVIC EDUCATION	16	568 600 000
27	TERRITORIAL ADMINISTRATION, DECENTRALIZATION, SECURITY, ORDER AND LAW ENFORCEMENT	12	130 000 000
28	STATE PROPERTY, SURVEYS AND LAND TENURE	05	71 494 000
29	COUNCIL AS INSTITUTION	94	1 513 900 000
	GRANDTOTAL	568	20 684 823 250

V PLANNING

5.1 VISION AND OBJECTIVES OF THE CDP

5.1.1 NATIONAL AND INTERNATIONAL FRAMEWORK

The vision and objectives of Kumba II subdivisional council are in line with the following national and international visions:

- a) Cameroon's Vision 2035 to become **an emerging, democratic and united country in diversity "** and related strategies:
 - In particular, the Vision synchronizes the aspirations and hopes of various actors as follows:
 - a united and indivisible nation enjoying peace and security; a true, strong and fair democracy; a decentralized administration at the service of development; a prosperous economy with good infrastructure; an economy based on sub-regional, regional and global integration; controlled population growth;
 - a nation that promotes gender parity in electoral processes, equality in elective positions and equality in professional settings;
 - a socially and economically empowered woman;
 - a stable and harmonious family; access to basic and quality social services by all; independence and accessibility of the judiciary;
 - minimal poverty, illiteracy and social exclusion rates;
 - an attractive Cameroonian culture united in diversity, and assertive at the international level; low unemployment and underemployment rates; well-trained youth exalting merit and country's expertise;
 - a fair distribution of resources between urban and rural areas, and between the various regions of the country.
- b) The growth and employment strategic paper
- c) The ongoing decentralization and related outcomes
- d) The sustainable development goals

5.1.2 VISION OF THE COUNCIL

- Kumba II subdivisional council becomes a socio-economical and environmental developed council by 2023

5.1.3 OBJECTIVES OF THE CDP

- To equip Kumba II subdivisional council with a planning and PIB tool while:
- elaborating the nomograph of Kumba II subdivisional council,
- carrying out and presenting the findings of the participatory diagnosis at the level of the council as institution, at the level of the urban space and at the level of quarter by quarter.
- identifying priority projects of the population by quarter
- elaborating a 5th year investment plan for the implementation plan of priority projects
- ensuring a resource mobilization
- elaborating the Annual Investment Plan (AIP) of priority projects
- elaborating the contract award plan for the AIP
- elaborating the MIDTEF investment plan
- elaborating the environment management plan of MIDTEF investment plan
- elaborating a monitoring and evaluation mechanism for the implementation and promotion of the CDP
- elaborating a CDP communication plan

5.2 FRAMEWORK ELEMENTS

5.2.1 CONSOLIDATED TABLES OF PRIORITY PROJECTS PER QUARTER

Table 108: List of priority projects per quarter

QUARTER 1: KOSALA II

No	Quarter/Quarter	Types of MP	Title	Amounts	Top priority	Amount	Justification
01	KOSALA II	Social	Construction and equipment of an Integrated Health Center	22500000	Construction of 01 communal Cassava processing plant	20000000	
			Tarring of streets	20000000			
			Construction of (06) Boreholes	48000000			
			Equipping the quarter with (100) solar street lights	30000000			
			Construction of a Nursery School	22000000			
		Economic	Construction of 01 communal Cassava processing plant to processing Cassava into flour, garri, starch, fufu..., for cassava producers' groups	20000000			
			Construction of (2) communal modern Cocoa Ovens for Cocoa producer groups	16000000			
			Construction of 01 modern Ware House for Cocoa	30000000			
			Acquisition and supply of improved seedlings: 2t cocoa, 2t maize, 5t Cassava, 2t groundnuts to farmers groups	3000000			
			Capacity building and creation of an online market space for processor `associations of (cassava, garri, rubber.)	3000000			
		Ecological	Equipping the quarter with 90 trash cans of volume 3m ³	4500000			
			Planting of (750) trees alongside roads	3750000			
		Support to youth	Equipping 03 youth groups of hairdressers and dressmakers with (9 sewing machines and 10 dryers)	2000000			
		Cultural	Construction of 01 multi-cultural Hall	20000000			
Sporting	Equipping 01 quarter football club with sportive materials (2 dozen of jerseys, 24 boots, 5 footballs) and organization Mayor's cup	1000000					

QUARTER 2: USHEME

No	Quarter/Quarter	Types of MP	Title	Amounts	Top priority	Amount	Justification
		social	Tarring of 2.1km roads in Usheme quarter	735000000	Tarring about 2.1km roads	735000000	
			Extension of CAMWATER network in the quarter	11000000			

02	USHEME		Construction and equipment of an Integrated Health Center (IHC)	22500000	in Usheme quarter		
			Equipping the quarter with (60) street lights	18000000			
			Construction of (4) boreholes	24000000			
		Economic	Construction of (03) Cocoa Ovens	90000000			
			Construction of 01 cassava processing plant	20000000			
			Construction of 03 Modern Cocoa for Cocoa farmer groups	24000000			
			Construction of a Business center	20000000			
		Ecological	Equipping the quarter with 23 trash cans of volume 4m ³	115000			
			Planting of (750) trees alongside the roads and springs	3750000			
		Support to youth	Support youth groups of hairdressers, and dressmakers with equipping (10 sewing machines, 10dryers, ...)	1000000			
		Cultural	Construction of 01 Cultural Hall	20000000			
		Sporting	Equipping 01 quarter football club with sportive materials (2 dozen of jerseys, 24 boats, 5 footballs) and organization Mayor's cup	1000000			

QUARTER 3: KOSALA V

No	Quarter/Quarter	Types of MP	Title	Amounts	Top priority	Amount	Justification
03	KOSALA V	social	Tarring about 1.9km of roads in all streets	665000000	Tarring about 1.9km of roads in all streets	665000000	
			Extension of water supply network equipped with 04 stand public taps	8000000			
			Extension of electricity network equipped with 01 three phase transformer	8000000			
			Construction and equipping of a Health Center (HC)	22500000			
			Equipping the quarter with 60 solar street lights	9000000			
		Economic	Construction of a Business Center	18000000			
			Construction of 01 cassava processing plant	20000000			
			Construction of a modern livestock market	7000000			
			Acquisition and supply of working equipment (50 (05 cutlasses, 02 sprayers, 5 hoes, 8 diggers, 02 wheelbarrow) to farmer groups	3000000			
			Capacity building and creation of an online market space for processor 'associations of (cassava, gari, rubber.)	3000000			
			Ecological	Equipping the quarter with 45 trash cans of volume 4m ³			

			Planting of (750) trees	3750000			
		Support to youth	Acquisition and supply of 8t of plant materials (3t Cocoa of seedlings, 1t of maize, 5t of cassava cuttings) to youth farmers groups	600000			
		Cultural	Construction of a Community Hall	20000000			
		Sporting	Construction of a multi sport complex	300000000			

QUARTER4: EKEMBA I

No	Quarter/Quarter	Types of MP	Title	Amounts	Top priority	Amount	Justification
04	EKEMBA I	social	Construction of (16) culverts and (04) bridges in 7 blocks of the quarter	85000000	Construction of (16) culverts and (04) bridges in 7 blocks of the quarter	85000000	
			Tarring of 3km of street roads from PYC- Paradise junction	1050000000			
			Equipping the quarter with (100) solar street lights from (PYC, cassava farm, behind cemetery)	30000000			
			Construction of 07 borehole 01 per block in (07) blocks	56000000			
			Equipping the quarter with (02) transformers	80000000			
		Economic	Construction of modern confinement for pigs with a capacity of 500 pigs for pig farmers groups	15000000			
			Acquisition and supply of farming equipment (50 sprayers, 200 cutlasses, 50 diggers, 50 hand cards) to farmer groups	7000000			
			Construction of a communal cassava processing plant, to process Cassava to flour, garri, starch, "fufu" ..., for Cassava women groups	20000000			
			Acquisition and supply of 11 tons of plant materials (cassava cuttings (4t), maize(2t), Cocoa seedlings (2t)) to farmer groups	4125000			
		Ecological	Equip the quarter with 100 trash cans of volume 3m ³	500000			
			Equipping quarter development committee with sanitation working tools (wheelbarrows (05), diggers (05), 20 rain boats (20) 20 cutlasses (20))	600000			
		Support to youth	Acquisition and supply of 3t of animal feed and vaccines for fowls and pigs to youth farmers groups	3000000			
		Cultural	Construction of 01 Cultural Hall	20000000			
		Sporting	Equipping 01 quarter football club with sportive materials (2 dozen of jerseys, 24 boots, 5 footballs) and organization Mayor's cup	1000000			

QUARTER 5: NSHIEN NSHIE

No	Quarter/Quarter	Types of MP	Title	Amounts	Top priority	Amount	Justification
05	NSHIEN NSHIE	Social	Tarring of 1.3km street roads equipped with 6 culverts	455000000	Construction of 01 improved seed multiplication unit (cocoa, plantain, palm, corn)	20000000	
			Equipping the quarter with (40) solar street lights	12000000			
			Construction of (06) boreholes at Nshien Nshie quarter	48000000			
			Construction and equipping of a CEAC center	100000000			
			Construction and equipment of a phytosanitary post	10000000			
		Economic	Construction of 01 improved seed multiplication unit (cocoa, plantain, palm oil, corn)	20000000			
			Construction of 01 medium size grinding mill for (maize, cassava, plantains)	15000000			
			Acquisition and installation of 01 medium size stone crusher for stone(gravel) actors	8000000			
			Construction of 01 honey production and training center	10000000			
		Ecological	Equipping of the quarter with 120 trash (3m ³)	600000			
			Equipping the quarter development committee with sanitation working tools (wheelbarrows (05), diggers (05), 20 rain boats (20) 20 cutlasses (20))	600000			
		Support to youth	Construction and equipping of 01 youth empowerment center	30000000			
		Cultural	Construction and equipping of 01 cultural hall	20000000			
Sporting	Construction of a sporting playing ground	100000000					

QUARTER 6: PULLETIN II

No	Quarter/Quarter	Types of MP	Title	Amounts	Top priority	Amount	Justification
		social	Construction of bridge linking government primary school (GPS) to Kumba II integrated health center	20000000	Construction of a medium size cassava processing plant	25000000	
			Construction of road from Baptist seminary to the cemetery	20000000			
			Construction of a bridge and road linking Pulletin II to Ebako Dibo street	14000000			
			Construction and equipping of 01 GNS at Pulletin II	30000000			
			Extension of pipe borne water to all the layouts	10000000			
			Construction of a medium size cassava processing plant	25000000			
		Economic	Construction of a Business center at Pulletin II	35000000			
			Construction of a livestock market	20000000			

06	PULLETIN II		Construction of 03 modern cocoa ovens	24000000			
			Capacity building and creation of an online market space for processor` associations of (cassava, gari, rubber.)	3000000			
		Ecological	Planting of 750 ornamental trees	3750000			
			Construction of 01 phytosanitary brigarde	2000000			
		Support to youth	Capacity building of youth's groups on agro-pastoral farming	1000000			
		Cultural	Construction of 01 Cultural Hall	20000000			
Sporting	Equipping 01 quarter football club with sportive materials (2 dozen of jerseys, 24 boots, 5 footballs) and organization Mayor's cup	1000000					

QUARTER 7: KOSALA IV

No	Quarter/Quarter	Types of MP	Title	Amounts	Top priority	Amount	Justification
07	KOSALA IV	Social	Construction of the drainage of Fiango water linking Mbolombolo to Pulletin quarter	30000000	Construction of the drainage of Fiango water linking Mbolombolo to Pulletin quarter	30000000	
			Construction of (09) public taps (01) per block	9000000			
			Equipping of the quarter with (60) street lights	18000000			
			Tarring of 2km of road from Terminus to health center	70000000			
			Construction and equipping of a women empowerment center	20000000			
		Economic	Construction of modern infrastructure of 300 pig's capacity for pig farmers groups	35000000			
			Acquisition and supply of 8t of pesticides and fertilizers to farmers groups.	8000000			
			Acquisition and supply of farming equipping: 150 cutlasses, 50 sprayers, 50 diggers, 50 hand carts, 50 wheelbarrows, to (Cocoa, Maize, palms) farmer groups	5000000			
			Construction of (03) communal modern cocoa ovens	24000000			
		Ecological	Equipping the quarter development committee with sanitation working tools (wheelbarrows (05), diggers (05), 20 rain boots (20) 20 cutlasses (20))	600000			
			Construction of 01modern public toilet in Fiango market	6000000			
		Support to youth	Support youth hairdresser and dressmaker groups with 10 sewing machines, 20 hair dryers, 20 sterilizers,)	1000000			
		Cultural	Construction of a Cultural Hall	20000000			
Sporting	Equipping 01 quarter football club with sportive materials (2 dozen of jerseys, 24 boots, 5 footballs) and organization Mayor's	1000000					

			cup				
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QUARTER 8: KOSALA

No	Quarter/Quarter	Types of MP	Title	Amounts	Top priority	Amount	Justification
08	KOSALA III	Social	Extension of CAMWATER water supply networks into the streets of the quarter	12000000	Extension of CAMWATER water supply networks into the streets of the quarter	12000000	
			Tarring of 3km of roads	1050000000			
			Equipping quarter with (03) transformers	120000000			
			Construction of a Multimedia center	20000000			
			Equipping the quarter with 200 solar street lights	60000000			
		Economic	Construction of 01 modern cassava/maize processing mill	15000000			
			Construction of 04 cocoa ovens	32000000			
			Construction of 01 animal feed production plant unit	25000000			
			Construction and equipping of 01fowl reproduction center (Hashery)	30000000			
		Ecological	Equipping the quarter development committee with sanitation working tools (wheelbarrows (05), diggers (05), 20 rain boats (20), cutlasses (20))	600000			
			Construction of 05 public toilets	30000000			
		Support to youth	Construction and equipping of 01 multifunctional (ICT, electronics, agri-pastoral..) sub-center for youth	30000000			
		Cultural	Construction of 01 Cultural Hall	20000000			
Sporting	Equipping 01 quarter football club with sportive materials (2 dozen of jerseys, 24 boats, 5 footballs) and organization Mayor's cup	1000000					

QUARTER 9: PULLETIN I

No	Quarter/Quarter	Types of MP	Title	Amounts	Top priority	Amount	Justification
		social	Maintenance of 1km of road from Dallas junction (tuboweg) - Ntoko boundary	27000000	Maintenance of 1km of road from Dallas junction (tuboweg) -	27000000	
			Extension of CAMWATER water supply networks into the streets of the quarter	9000000			
			Construction of GNS PULLETIN I	22000000			
			Equipping the quarter with 250 solar streets lights	75000000			

09	PULLETIN I	Economic	Construction of a bridge linking block 1 (Tiwara) to block 3	13000000	Ntoko boundary		
			Construction of a livestock market	12000000			
			Construction of a ware house for the storage of agricultural products	22000000			
			Construction of a medium sized cassava processing plant	20000000			
			Construction of 03 modern cocoa ovens	24000000			
		Ecological	Equipping the quarter's development committee with sanitation working tools (wheelbarrows (05), diggers (05), 20 rain boats (20) cutlasses (20))	600000			
			Acquisition and supply of 10kg of hypochlorites (Ca (ClO)2) to households for well water disinfection	5000000			
		Support to youth	Construction and equipping of 01 multifunctional (ICT, electronics, agri-pastoral.) sub-center for youths	1000000			
		Cultural	Construction of a Cultural Hall	20000000			
Sporting	Equipping 01 quarter football club with sportive materials (2 dozen of jerseys, 24 boots, 5 footballs) and organizations Mayor's cup	600000					

QUARTER 10: EKEMBA II

No	Quarter/Quarter	Types of MP	Title	Amounts	Top priority	Amount	Justification
10	EKEMBA II	social	Extension of CAMWATER supply network to all blocks, equipped with (9) stand taps	35000000	Extension of CAMWATER supply network to all blocks, equipped with (9) stand taps	35000000	
			Equipping the quarter with 40 solar street lights and maintenance of ENEO network street lights in Alfordgod street	13000000			
			Tarring of 1.6km road from Mulango street to Train station	560000000			
			Construction of a bridge from Ekemba II to Alaska street	31000000			
			Construction and equipping of 01 Integrated Health Center (IHC)	30000000			
		Economic	Construction of 3 modern cocoa ovens	24000000			
			Construction of a business center	22000000			
			Construction of a cassava processing plant	20000000			
			Acquisition and supply of farming equipment (cutlasses (150), sprayers (50), diggers (50), hand carts (50), wheelbarrow (50) to CIGs,	7000000			
		Ecological	Equipping the quarter's development committee with sanitation working tools (wheelbarrows (05), diggers (05), 20 rain boots (20) cutlasses (20))	600000			
			Construction of drainage system in block 5 to combat flooding	30000000			

		Support to youth	Capacity building of youth's groups on agro-pastoral activities	1000000			
		Cultural	Construction of a Cultural Hall	20000000			
		Sporting	Equipping the communal football field: Spectator seats, toilet, water point, football bitch, painting...	100000000			

QUARTER 11: KOSALA I

No	Quarter/Quarter	Types of MP	Title	Amounts	Top priority	Amount	Justification
11	KOSALA I	social	Construction of (06) bridges (seminary street to Kosala street), (Mbombolo to wilderness).	70000000	Construction of (06) bridges (seminary street to kosala street), (mbombolo to wilderness).	70000000	
			Equipping the quarter with 50 street lights	15000000			
			Construction of (4 boreholes)	32000000			
			Construction and equipping of 01 Integrated Health center	31000000			
			Tarring about 1.9km road from Bamungu bar to Fiango market	665000000			
		Economic	Construction of 01 processing plant for cassava, maize, eguissi	20000000			
			Construction of 01 warehouse	22000000			
			Acquisition and supply of 6 t of improved plant materials (cocoa (2), maize (1), 3t palm oil (3) to farmer groups	4000000			
			Acquisition and supply of farming equipment: cutlasses (150), sprayers (50), diggers (50), hand carts (50), wheelbarrows (50), to farmer groups	7000000			
			Capacity building and creation of an online market space for processor` associations of (cassava, gari, rubber.)	3000000			
		Ecological	Equipping the quarter development committee with sanitation working tools (wheelbarrows (05), diggers (05), 20 rain boats (20) cutlasses (20))	600000			
			Construction of drainage system in block 5 to combat flooding	30000000			
		Support to youth	Capacity building of youths' groups on agro-pastoral activities	1000000			
Cultural	Construction of 01 Cultural Hall	20000000					
Sporting	Construction of 01 communal sport complex	300000000					

QUARTER 12: EKEMUE II

No	Quarter/Quarter	Types of MP	Title	Amounts	Top priority	Amount	Justification
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12	EKEMUE II	social	Construction of 04 boreholes	32000000	Construction of 01 medium size cassava and maize processing plant	20000000	
			Equipping the quarter with 25 solar street lights	7500000			
			Tarring of 3km of road in the quarter	1050000000			
			Construction and equipping of 01 Integrated Health Center	31000000			
			Construction and equipping of 01 modern women empowerment sub-center.	30000000			
		Economic	Construction of 01 medium size cassava and maize processing plant.	20000000			
			Construction of a warehouse for storing cocoa, gari, maize, vegetables	22000000			
			Construction of a slaughter house	15000000			
			Acquisition and supply of farming equipment: cutlasses (150), sprayers (50), diggers (50), hand carts (50), wheelbarrows (50) to farmer groups	7000000			
		Ecological	Equipping the quarter development committee with sanitation working tools (wheelbarrows (05), diggers (05), 20 rain boats (20) cutlasses (20))	500000			
			Planting of 750 ornamental trees alongside roads and spring sources	3750000			
		Support to youth	Capacity building and support to 150 Internally Displaced Youth on (soap, poultry, tailoring, hairdressing) activities.	7000000			
		Cultural	Construction of 01 modern Cultural Hall	20000000			
Sporting	Equipping 01 quarter football club with sportive materials (2 dozen of jerseys, 24 boats, 5 footballs) and organization Mayor's cup	600000					

QUARTER 13: EKEMUE I

No	Quarter/Quarter	Types of MP	Title	Amounts	Top priority	Amount	Justification
		Social	Construction of a bridge at Fiango stream linking Fiango-Kossala	40000000	Construction of a bridge at Fiango stream linking Fiango-Kossala	40000000	
			Acquisition and Installation of 50 street lights	15000000			
			Maintenance of 5.5 km of roads in the whole quarter	27000000			
			Acquisition and supply of basic materials to Internally Displaced Persons :(50 matelas, 1000 soaps, 100 bags of rice, 200L of vegetable oil, 200 buckets)	7000000			
			Construction and equipping of a vocational training sub-center on (welding, carpenter, designing, ICT)	30000000			

13	EKEMUE I	Economic	Construction and equipping of 01 warehouse for cocoa	3000000			
			Construction of 01slaughter house	11000000			
			Construction of 01 Animal feed processing unit	15000000			
			Construction of 02 modern cocoa ovens	16000000			
		Ecological	Planting of 750 ornamental trees	3750000			
			Construction of 04 public toilets	24000000			
		Support to youth	Construction of 01 multipurpose sub-center for the youth's empowerment on economic, social and political affairs	30000000			
		Cultural	Construction of a Cultural Hall	20000000			
Sporting	Equipping 01 quarter football club with sportive materials (2 dozen of jerseys, 24 boats, 5 footballs) and organization Mayor's cup	600000					

QUARTER 14: NSHIEM MINYE

No	Quarter/Quarter	Types of MP	Title	Amounts	Top priority	Amount	Justification
14	NSHIEM MINYE	Social	Construction of 03 public taps in the quarter	24000000	Construction of 03 public taps in the quarter	24000000	
			Tarring of 2 km of Nkoto railway road	70000000			
			Acquisition and Installation of 25 street lights	75000000			
			Construction and equipping of 01 Integrated health center	30000000			
			Construction and equipping of CEAC	75000000			
		Economic	Acquisition and supply of plant materials and chemicals: (cocoa(4t), maize(3t), Cassava cuttings(4t), palm oil(4t) fertilizers (4t), pesticides(500l)), to farmers groups	5000000			
			Acquisition and supply of 100 improved piglet species (piglets) to pig rearer`s groups	5000000			
			Acquisition and Supply of 2000 improved chicks' species to poultry group farmers	2000000			
			Acquisition and supply of farming equipment: cutlasses (150), sprayers (50), diggers (50), hand carts (50), wheelbarrows (50) to farmer groups	7000000			
			Capacity building and creation of an online market space for processor` associations of (cassava, gari, rubber.)	3000000			
		Ecological	Equipping the quarter with 94 trash cans (3m ³) at Bete junction	470000			
			Construction of 04 public toilets	24000000			
		Support to youth	Acquisition and supply of animal vaccines(200l) and feed (5t) to rearers groups.	5000000			
Cultural	Construction of 01 modern multi-purpose Cultural Hall	20000000					

		Sporting	Equipping 01 quarter football club with sportive materials (2 dozen of jerseys, 24 boats, 5 footballs) and organization Mayor's cup	600000			
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5.2.2 BUDGETARY FRAMEWORK TABLES

5.2.2.1 BUDGET FRAMEWORK BASED OF THE FOR THE PAST 05 YEARS (2014-2018)

Table 109: Investment budget based on the administrative account for the past 05 years (2014-2018)

NO	YEAR/ BUDGETARY YEAR	AMOUNT OF THE BUDGET	AMOUNT OF ADMINISTRATIVE ACCOUNT	AMOUNT USED FOR INVESTMENTS	INVESTMENTS WITH COUNCIL'S PROPER FUNDS
01	YEAR 1(2014)	646 500 000	241 400 576	81 608 702	7 270 310
02	YEAR 2 (2015)	823 378 000	287 181 517	123 529 029	16 530 419
03	YEAR 3 (2016)	850 436 630	415 032 917	254 266 310	2 168 627
04	YEAR 4 (2017)	550 000 000	350 554 738	178 558 334	0
05	YEAR 5 (2018)	805 201 812	170 093 588	33 353 980	0
T	TOTAL FOR THE 05 YEARS			671 316 355	25 969 356

The Average annual level of investment (A) = T/5 = 25 969 356/5 = **5 193 871 FCFA**

The projected Average Five Years level of Investment (T) = A x 5 = **25 969 355 FCFA**

The projected expenditures (Investment Budget) over 5 years (C) of the mayor vision = A x 5 = 5 193 871x 5 = **25 969 355 FCFA**

5.2.2.2 BUDGET FRAMEWORK PROJECTION FROM 2020 TO 2024

Table 110: Projection of the investment budget for next 05 years (2020-2023)

SNO	Year/ budgetary year	Average investments with council's proper funds	,MINDDEVEL (common decentralization fund for investment)	PNDP	average amount of investment resources per year
01	year 1 (2020)	5 193 871	100 000 000	5 000 000	110193871
02	year 2 (2021)	5 193 871	100 000 000		105193871
03	year 3 (2022)	5 193 871	100 000 000		105193871
04	year 4 (2023)	5 193 871	100 000 000		105193871
05	year 5 (2024)	5 193 871	100 000 000		105193871
	total for the 05 years	25 969 356	500 000 000		525969356

5.2.3 RANKING OF QUARTERS/FUNDING ORDER OF QUARTERS

The municipal councillors have ranked their quarters from the least developed to the most developed as indicated in the table follow:

Table 111: Quarter ranking

S/N	QUARTERS	RANKING (from the least to most developed)
01	Ekemue I	14 th
02	Ekemue II	13 th
03	Usheme	12 th
04	Nshiem mein	11 th
05	Ekemba I	10 th
06	Ekemba II	9 th
07	Nshien-nshie	8 th
08	Kossala I	7 th
09	Pulletin I	6 th
10	Pulletin II	5 th
11	Kossala II	4 th
12	Kossala III	3 rd
13	Kossala IV	2 nd
14	Kossala V	1 st

5.2.4 VALIDATION OF DATABASE PER SECTOR

All the data bases found within this CDP and specially in the CID, USD, QV, CDR were collected and analyzed through participatory approach, then restituted and validated in formal meetings organized with relevant stakeholders (KCC, Chief of the local development from the SDO's office, sectorials, municipal councilors, MINEPAT, MINDHU and steering committee, semi structured groups, socioprofessional groups.). see annex 4.

5.2.5 DETERMINATION OF THE ACCESS LEVEL TO BASIC SOCIAL SERVICES IN THE AIP

Table 112: Access level to social basic services

NS	Program	Actions	Activities	Initial situation (initial access)		Expected situation (expected access)		Target population	Sector norm or target
				Number	%	Number	%		
001	Improvement of the offer of basic social services	Public work	A1.1: Municipal roads maintenance (5.5km): - Pulletin street down to the stream linking Kosala -Seminary street up to Pa Ndi junction -Bamileke street up to the Government primary school junction	10.95 km	35.4%	5.5 km	53.2%	111990	30.95 km
		Basic	A3.1: Construction of a block of 02 classrooms at GPS	63	20.3%	02	20.90	18680	60pupils/class

		education	Kumba Town Pulletin						oom
		Social affairs	A8.1: Support to vulnerable population (30)	148	2.1%	30	2.5%	7070	7070
	Improvement of governance and administration	Council as institution	A1.1: Extension of the Kumba II Municipal Council Building	01	50%	01	100%	34	02
			A1.2: Extension of CAMWATER network to the council chamber	0		04	100%		04

5.2.6 RESOURCES THAT CAN BE MOBILIZED AND INSTALLMENTS

Table 113: Mobilizing resources

NO	Source	Nature	Total Amount*	Year of mobilisation and amounts					Actions	Observation
				2020	2021	2022	2023	2024		
001	PNDP	Financing	5000000	5 000 000					Council as institution	Without condition
002	STATE	PIB	23050000	23 050 000					Basic education	Without condition
		PIB	27000000	27 000 000					Public works	Without condition
		PIB	1500000	1 500 000						
003	COUNCIL	Council Revenue	100000000	100 000 000					Council as institution	
004	TOTAL		156 550 000	156 550 000						

*Documents for justification of funds exist (convention between PNDP and council, "Carton" and Public investment projects log book)

5.3 STRATEGIC PLANNING

5.3.1 ELABORATION OF PROGRAMS BUDGETING FRAMEWORK (OVER 5 YEARS)

Table 114: 05 years expenditure framework of priority projects per programmes

5.3.1.1 PROGRAM 1: IMPROVEMENT OF THE OFFER IN BASIC SOCIAL SERVICES

Objective: To improve the offer of in the basic social services.

Indicators: 11.5 km of roads maintained, 12 bridges constructed, 16 culverts constructed, 01 drainage built, 05 boreholes and 03 public taps, 111 modern desks, 02 classrooms, 01 microscopes, extension of camwater, 65 solar street lights, roads numbering, demoshing of poor houses, sensitization on building

permits, inventory of non built plots, maintenance of 04 water pumps, ,100 holiday jobs, Support to professional workshops, 10 scholarships, 10 kits of security equipment; grant sources, Support for the creation of 14 handicap associations, Support the making of 150 Identity cards, collective marriage celebration, 01 modern latrine, essential drugs, 01 high resolution microscope and 01 high capacity fridge

Actions	Activities	Amount	Source of Funding	Year of realization				
				2020	2021	2022	2023	2024
A1. (Public works) Improve the circulation of goods and persons within and out of the municipality.	A1.1: Municipal roads maintenance (5.5km): - Pulletin street down to the stream linking Kosala -Seminary street (with stones) up to Pa Ndi junction -Bamileke street up to the Government primary school junction	27 700 000	Council/ MINTP	X				
	A1.2: Maintenance in Pulletin I quarter of 5.5km of road from Dallas junction (tuboweg) -Ntoko boundary	27 000 000	Council/ MINTP		X			
	A1.3: Construction in Pulletin II of bridge linking government primary school(GPS) to Kumba II integrated health center	20 000 000	Council/ MINTP		X			
	A1.4: Construction in Kosala IV of the drainage of Fiango water linking Mbolombolo to Pulletin quarter	30 000 000	Council/ MINTP		X			
	A1.5: Construction in Pulletin I of a bridge linking block 1 (Tiwara) to block 3	13 000 000	Council/ MINTP			X		
	A1.6: Construction in Pulletin I of a bridge linking block 1 (Tiwara) to block 3	14 000 000	Council/ MINTP			X		
	A1.7: Maintenance of 5.5 km of roads in the whole Ekemue I quarter	27 000 000	Council/ MINTP			X		
	A1.8: Construction of (16) culverts and (04) bridges in 7 blocks of Ekemba I quarter	85 000 000	Council/ MINTP				X	
	A1.9: Construction in Kosala I of (06) bridges (seminary street to Kosala street), (Mbombolo to wilderness).	70 000 000	Council/ MINTP					X
	Subtotal A1: Public works.	313 000 000						
A2.(Water) To improve on the quality and supply of water to the population	A2.1: Maintenance of the pump system of 04 boreholes: Kosala II market, Kosala III junction, Metta quarter, behind Hope Clinic	1 000 000	Council/ MINDD EL				x	
	A2.2: Extension of CAMWATER, water network to the Council building	2 000 000	Council/ MINDD				X	

			EL					
	A2.3: Rehabilitation of 03 public taps in Nshien Menye	300 000	Council				X	
	Subtotal A2: Water.	3 300 000						
A3. (Energy) To Improve access and use of quality energy.	A3.1: Equipping Ekemue II quarter with 25 solar street lights	7 500 000	Council/ MINDD EL				X	
	A3.2: Equipping Ekemba II quarter with 40 solar street lights and maintenance of ENEO network street lights in Allforgod street	13 000 000	Council/ MINDD EL				X	
	Subtotal A3: Energy	20 500 000						
A4. (Basic education) To Improve the access to quality basic education.	A4.1: Construction of a block of 02 classrooms at GPS Kumba Town Pulletin	23 050 000	PIB	X				
	A3.2: Equipping GNS with 111 modern desks: Kosala GI (French and English).(14), Kosala GII(15), Kosala GIII(15), Kosala GIV(15), Metta quarter GV (09), Back side Ekemue(14), Ekemba(20)	3 330 000	PIB				X	
	Subtotal A4: Basic education.	26 380 000						
A5. (Housing and urban development) To improve the urbanization, quality construction houses in Urban space	A5.1: Campaign for demolishing of houses built on floodable areas (along Kumba water and Flange stream) and other risk areas swamps and high slope areas.	500 000	Council					X
	A5.2: Campaign for sensitization and issuing of building permits	500 000	Council					X
	A5.3: Inventory of non built plots alongside the main streets and sensitization of the owners to built	500 000	Council					X
	A5.4: Identification and numbering of main streets in Kumba municipality	500 000	council					X
	Subtotal A5: Housing and urban development.	2 000 000						
A6. (Health)	A6.1: Equipping Kosala Integrated Health Center Lab with 01 high resolution microscope and 01 high capacity fridge	2 000 000	Council				X	
	A6.2: Equipping Kosala Integrated Health Center Lab with essential drugs against Malaria, HIV/AIDS, Vitamin A for babies	1 500 000	council				X	

	A6.3: Construction of a modern latrine in Kosala Integrated Health Center	3 500 000	Council					X	
	Subtotal A6: Health.	7 000 000							
A7. (Women empowerment and family)	A7.1: Organization of 01 collective marriage celebration every year in the Council Hall	1 000 000	Council					X	
	A7.2: Carry out a baseline census of vulnerable families within the 14 quarter of the municipality	500 000	Council					X	
	Subtotal A7: Women empowerment and family	1 500 000							
A8. (Social Affairs)	A8.1: Support to vulnerable population	1 500 000	Council	X					
	A8.2: Carry out baseline census of all disable and vulnerable persons in Kumba II municipality	1 000 000	Council						X
	A8.3: Support the making of 150 Identity cards every month for street children at the rate of at least 10 per quarter in the 14 quarters of the municipality	1 125 000	Council						X
	A8.4: Support for the creation of 14 handicap associations, 01 association per quarter of the municipality	500 000	Council						X
	A8.5: Search and connect handicap groups to relevant grant sources (Doctors without borders, Plan Cameroon,...	500 000	Council						X
	Subtotal A8: Social Affairs	4 625 000							
A9. (Labour and Social Security)	A9.1: Equiping Kumba II Council workers with security equipment; 10(helmet, boots, gloves, overall)	2 000 000	Council						X
	Subtotal A9: Labour and Social Security	2 000 000							
A10. (Employment and vocational training)	A10.1: Granting 10 scholarships every year to Kumba II students attending SAR/SM Mambanda	500 000	Council					X	
	A10.2: Support workshops providing professional training (mechanic, carpenter and taylor) to apprentices	750 000	Council					X	
	10.3: Provide 100 holiday jobs to technical education students per year	5 000 000	Council		X	X	X	X	X
	Subtotal A10: Employment and vocational training	6 250 000							
Grand total P1		3 86 555 000							

5.3.1.2 PROGRAM 2: PROMOTION OF ECONOMIC DEVELOPMENT AND ENVIRONMENTAL PROTECTION

Objective: To promote economic development and environmental protection.

Indicators: 01 improved seed multiplication unit of cocoa, plantain, palm oil and corn, an online market space, capacity building on online business, 2000 improved chicks, 01 public toilet, 06 kits of sanitary working tools (working tools (wheelbarrows (05), diggers(05), 20 rain boats (20) cutlasses(20)), 385 trash cans,

Actions	Activities	Amount	Source of Funding	Year of realization				
				2020	2021	2022	2023	2024
A1.(Agriculture)	A1.1: Construction of 01 improved seed multiplication unit (cocoa, plantain, palm oil, corn) in Nshien Nshie	20 000 000	Council / MINDDE L		X			
	A1.2: Capacity building and creation of an online market space for Kosala I processor` associations of (cassava, gari, rubber.)	3 000 000	Council				X	
	Subtotal A1: Agriculture.	23 000 000						
A2. (Livestocks, fishery and animal husbandry)	A2.1: Acquisition and Supply of 2000 improved chicks species to Nshiem Minye poultry group farmers	2 000 000	Council		X			
	Subtotal A2: Livestocks, Fishery and animal husbandry	2 000 000						
A3.(Commerce) Improve the marketing of agricultural products within the municipality.	A3.1: Construction of 01 public toilet (with 4 compartments) in Fiango market	3 500 000	Council					X
	Subtotal A3: Commerce	3 500 000						
A4.(Environmental Protection)	A4.1: Equipping Ekemba I quarter development committee with sanitary working tools (wheelbarrows (05), diggers (05), 20 rain boots (20) 20 cutlasses (20))	600 000	Council		X			
	A4.2: Equipping Ekemba II quarter development committee with sanitation working tools (wheelbarrows (05), diggers (05), 20 rain boots (20) cutlasses(20))	600 000	Council		X			

	A4.3: Equipping of Nshien Nshie quarter with 120 trash cans (3m ³)	600 000	Council		X			
	A4.4: Equipping Nshien Nshie quarter's development committee with sanitation working tools (wheelbarrows (05), diggers (05), 20 rain boats (20) 20 cutlasses (20))	600 000	Council		X			
	A4.5: Equipping Kosala III quarter's development committee with sanitation working tools (wheelbarrows (05), diggers (05), 20 rain boats (20), cutlasses (20))	600 000	Council		X			
	A4.6: Equipping Kosala IV quarter development committee with sanitation working tools (wheelbarrows (05), diggers (05), 20 rain boats (20) 20 cutlasses (20))	600 000	Council		X			
	A4.7: Equip Ekemba I quarter with 100 trash cans of volume 3m ³	500 000	Council		X			
	A4.8: Equipping Ekemeue II quarter development committee with sanitation working tools (wheelbarrows (05), diggers (05), 20 rain boats (20) cutlasses(20))	500 000	Council			X		
	A4.9: Equipping of Nshien Nshie quarter with 120 trash can (3m ³)	600 000	Council				X	
	A4.10: Equipping Kosala V quarter with 45 trash cans of volume 4m ³	225 000	Council				X	
	Subtotal A4: Environmental protection.	5 425 000						
	Grand total P2	33 925 000						

5.3.1.3 PROGRAM 3: PROMOTION OF CULTURE, SPORTS AND SUPPORT TO YOUTHS

Objective: To promote culture, sports and support to youths.

Indicators: 01 equipped municipal Library, 02 gutters, 03km of fitness trail, 10 sets of sport materials, 03 sets (9 sewing machines and 10 dryers), 8t of plant materials, 02 sets of sport materials (2 dozen of jerseys, 24 boats, 5 footballs)

Actions	Activities	Amount	Source of Funding	Year of realization				
				2020	2021	2022	2023	2024
A1. (Arts and culture) Improve the promotion of art and cultural activities	A1.1: Construction and equipping of 01 municipal Library at Kosala II	15 000 000	MINDDEL					X
	Subtotal A1: Arts and Culture	15 000 000						
A2. (Sports and	A2.1: Equipping Usheme quarter football club with	1 000 000	Council					X

physical education)	sportive materials (2 dozen of jerseys, 24 boots, 5 footballs) and organization Mayor's cup							
	A2.2: Equipping Ekamba I quarter football club with sportive materials (2 dozen of jerseys, 24 boots, 5 footballs) and organization Mayor's cup	1 000 000	Council					X
	A2.3: Construction of 02 gutters at entrance A and entrance B of Kumba II municipal playground in Ekemba II	3 000 000	MINDDEL					X
	A2.4: Construction of 03km of fitness trail (parcours Vita) from Ekemue alongside water course to Kosala II	20 000 000	MINDDEL			X		
	A2.5: Equipping GPS and GSS of the municipality with 10 sets of sport materials (jersey, boots, whistles, nets, red and yellow cards, goal keeper set,...)	7 000 000	COUNCIL			X		
	Subtotal A2: Sports and physical education	32 000 000						
A3: (Support to Youths)	A3.1: Equipping Kosala II 03 youth groups of hairdressers and dressmakers with (9 sewing machines and 10 dryers)	2 000 000	COUNCIL		X			
	A3.2 : Acquisition and supply with 8t of plant materials (3t Cocoa of seedlings, 1t of maize, 5t of cassava cuttings) to Kosala V youth farmers groups	600 000	COUNCIL		X			
	Subtotal A3: Support to Youths	2 600 000						
	Grand total P3	49 600 000						

5.3.1.4 PROGRAM 4: GOVERNANCE AND LOCAL ADMINISTRATION

Objective: To Improve governance and local administration.

Indicators: 04 solar panels, 01 Municipal Council Building, computer system, SIM-BA SOFTWARE

Actions	Activities	Amount	Source of Funding	Year of realization				
				2020	2021	2022	2023	2024
A1. (Equipping Council as Institution)	A1.1: Extension of the Kumba II Municipal Council Building	100 000 000	MINDEV EL	X				
	A1.2: Acquisition and installation of 04 solar panels in the Council hall	1 825 000	Council	X				

	A1.3: Equipping the Council with a computer system (01 destop HP, 03 Laptops, 03 color printers, 04 electric stabilizers, o4 electric distributors, 01 UPS-step down, 05 USB keys)	2 175 000	Council	X				
	A1.4: Equipping the financial service with SIM-BA SOFTWARE	1 000 000	Council	X				
	Subtotal A1: Equipping Council as Institution	105 000 000						
	Grand total P4	105 000 000						
	GRANDTOTAL (P1+P2+ P3+P4)	578 405 000		156 550 000	105 700 000	105 325 000	105 205 000	105 625 000

5.4 EVALUATIVE ANALYSIS PROGRAMS IN RELATION TO THE ATTAINMENT OF THE SDGS

5.4.1 CONTRIBUTION OF THE PROGRAMS TO SDGS

- The five years program 1 related to the improvement of the offer of basic social services will implement 34 activities to improve on the quality of social services offer (Public works, Water, Energy, Basic education, Housing and urban development, Health, Women empowerment and family, Social Affairs, Labour and Social Security, Employment and vocational training) within the municipality. They are on line with SDGs 3,4, 5, 6 and 7.
- The five years program 2 related to the promotion of economic development and environmental protection will implement 04 actions (Agriculture, Livestocks, fishery and animal husbandry, **Commerce**, Environmental Protection) and 14 activities to enhance 14 activities to enhance *seed multiplication unit of cocoa, plantain, palm oil and corn, an online market space, capacity building on online business, 2000 improved chicks, 01 public toilet, 06 kits of sanitary working tools (wheelbarrows (05), diggers(05), 20 rain boats (20) cutlasses(20) and 385 trash cans. They are in line with SDGs 1,2,11 and 13*
- The five years program 3 to promote culture, sports and support to youths will implement 08 activities to promote culture, youths and sport. They are on line with SDGs 3 and 17
- The five years program 4 to Improve governance and local administration will implement 04 activities to enhance the council as institution, to develop new development partnerships and to better use the development tool (CDP). They are on line with SDG 17.

5.4.1 ELEMENTS FOR MONITORING AND EVALUATION

- The achievements of outcomes of the program 1: improving the offer of basic social services will be monitored and evaluated through the indicators sets (rate of access to basic service (R= number of current beneficiaries / Total population) x 100.
- The achievement of the outcomes of the program 2: promoting the economic development and environmental protection will be monitored and evaluated through the indicators sets (income from market, productivity of improved cocoa, palm oil and rubber added, volume of waste collected and treated, number of pupils protecting the environment).

- The achievement of outcomes of the program 3: promoting culture, sports and support to youths will be monitored and evaluated through the indicators sets (The rate of coverage of cultural, sports and youths needs in infrastructure and materials)
- The achievement of outcomes of the program 4: improving governance and local administration will be monitored and evaluated through the indicators sets (the quality of public service delivery, participation of the population to the decision making and implementation, accountability of the local authorities).

5.5 OPERATIONAL PLANNING

5.5.1 MID -TERM EXPENDITURE FRAMEWORK (MITEF) OF PRIORITY PROJECTS

Table 115: Mid -term expenditure framework of priority projects

SN	Actions	Activities	Amount	Source of Funding	Indicators	Implementation venue	Years of realization			Partners
							2020	2021	2022	
PROGRAM 1: IMPROVEMENT OF THE OFFER IN BASIC SOCIAL SERVICES										
01	A1. (Public works) Improve the circulation of goods and persons within and out of the municipality	A1.1: Municipal roads maintenance (5.5km): - Pulletin street down to the stream linking Kosala -Seminary street up to Pa Ndi junction -Bamileke street up to the Government primary school junction	27000000	Council/ MINTP	Contract, PVR,5,5km of road maintained	Pulletin, Kosala,Bamileke street, GPS junction	X			PIP
		A1.2: Maintenance in Pulletin I quarter of 5.5km of road from Dallas junction (tuboweg) -Ntoko boundary	27000000	Council/ MINTP	Contract, PVR, 5.5km of roads maintained	Ntoko street, Pulletin I,Dallas junction		X		PIP
		A1.3: Construction in Pulletin II of bridge linking government primary school(GPS) to Kumba II integrated health center	21000000	Council/ MINTP	Contract, PVR, 01 bridge	Pulletin II		X		PIP
		A1.4: Construction in Kosala IV of the drainage of Fiango water linking Mbolombolo to Pulletin quarter	30000000	Council/ MINTP	Contract, PVR, 01 drainage	Kosala IV		X		PIP
		A1.5: Construction in Pulletin I of a bridge linking block 1 (Tiwara) to block 3	13000000	Council/ MINTP	Contract, PVR, 01 bridge	Pulletin I			X	PIP

		A1.6: Construction in Pulletin I of a bridge linking block 1 (Tiwara) to block 3	14000000	Council/ MINTP	Contract, PVR, 01 bridge	Pulletin I			X	PIP
		A1.7: Maintenance of 5.5 km of roads in the whole Ekemue I quarter	27000000	Council/ MINTP	Contract, PVR, 5.5km of road	Ekemue I			X	PIP
		Subtotal A1: Public works.	158 700 000							
02	A2. (Energy) To Improve access and use of quality energy.	A2.1: Equipping Ekemue II quarter with 25 solar street lights	7500000	Council/ MINDDEL	25 solar street lights	Ekemue II			X	PIP
		A2.2: Equipping Ekemba II quarter with 40 solar street lights and maintenance of ENEO network street lights in Allforgod street	1300000	Council/ MINDDEL	40 solar street lights	Ekemba II			X	PIP
		Subtotal A3: Energy	8 800 000							
03	A3. (Basic education) To Improve the access to quality basic education.	A3.1: Construction of a block of 02 classrooms at GNS Kumba Town Pulletin Group 5	21000000	PIB	02 classroom s	GNS Kumba Town Pulletin	X			PIP
		A3.2: Equipment of a block of two classrooms in GNS Kumba Town Pulletin Group 5	2 050 000	PIB	equipment	GNS Kumba Town Pulletin	X			
		Subtotal A3: Basic education.	23 050 000							
04	A4. (Social Affairs)	A4.1: Equipment Support to vulnerable populations	1 500 000	PIB	equipment	Council area	X			PIP
		Subtotal A4: Social Affairs	1 500 000							
05	A5. (Employment and vocational training)	5.1: Provide 100 holiday jobs to technical education students per year	5 000 000	Council	100 jobs			X	X	PIP
		Subtotal A5: Employment and vocational training	5 000 000							
	Grand total		197 050							

	P1		000						
PROGRAM 2: PROMOTION OF ECONOMIC DEVELOPMENT AND ENVIRONMENTAL PROTECTION									
	A1.(Agriculture)	A1.1: Construction of 01 improved seed multiplication unit (cocoa, plantain, palm oil, corn) in Nshien Nshie	20000000	Council / MINDDEL	Contract, PVR, 01 seed unit	Nshien Nshie		X	PIP
		Subtotal A1: Agriculture.	20000000						
	A2. (Livestocks, fishery and animal husbandry)	A2.1: Acquisition and Supply of 2000 improved chicks species to Nshiem Minye poultry group farmers	2000000	Council	Contract, PVR, 2000 chicks	Nshiem Minye		X	
		Subtotal A2: Livestocks, Fishery and animal husbandry	2000000						
	A3.(Environmental Protection)	A3.1: Equipping Ekemba I quarter development committee with sanitary working tools (wheelbarrows (05), diggers(05), 20 rain boats (20) 20 cutlasses(20))	600000	Council	Contract, PVR, tools	Ekemba I		X	
		A3.2: Equipping Ekemba II quarter development committee with sanitation working tools (wheelbarrows (05), diggers(05), 20 rain boats (20) cutlasses(20))	600000	Council	Contract, PVR, tools	Ekemba II		X	
		A3.3: Equipping of Nshien Nshie quarter with 120 trash can (3m ³)	600000	Council	Contract, PVR, 120 trash cans	Nshien Nshie		X	
		A3.4: Equipping Nshien Nshie quarter development committee with sanitation working tools (wheelbarrows (05), diggers(05), 20 rain boats (20) 20 cutlasses(20))	600000	Council	Contract, PVR, tools	Nshien Nshie		X	
		A3.5: Equipping Kosala III quarter development committee with sanitation working tools (wheelbarrows (05), diggers(05), 20 rain boats (20) ,cutlasses(20))	600000	Council	Contract, PVR, tools	Kosala III		X	
		A3.6: Equipping Kosala IV quarter development committee with sanitation working tools (wheelbarrows (05), diggers(05), 20 rain boats (20) 20 cutlasses(20))	600000	Council	Contract, PVR, tools	Kosala IV		X	

		A3.7: Equip Ekemba I quarter with 100 trash cans of volume 3m ³	500000	Council	Contract, PVR, 100 trash cans	Ekemba I		X		
		A3.8: Equipping Ekemeue II quarter development committee with sanitation working tools (wheelbarrows (05), diggers(05), 20 rain boats (20) cutlasses(20))	500000	Council	Contract, PVR, tools	Ekemeue II			X	
		Subtotal A3: Environmental protection.	4600000							
		Grand total P2	26 600 000							
PROGRAM 3: PROMOTION OF CULTURE, SPORTS AND SUPPORT TO YOUTHS										
	A1. (Sports and physical education)	A1.1: Construction of 03km of fitness trail (parcours Vita) from Ekemue alongside water course to Kosala II	20000000	MINDDEL	Contract, PVR, 03km	Ekemue to Kosala II			X	PIP
		A1.2: Equipping GPS and GSS of the municipality with 10 sets of sport materials (jersey, boots, whistles, nets, red and yellow cards, goal keeper set.)	7000000	COUNCIL	Contract, PVR, 10 sets of sport materials	GPS and GSS			X	
		Subtotal A1: Sports and physical education	32000000							
	A3: (Support to Youths)	A3.1: Equipping Kosala II 03 youth groups of hairdressers and dressmakers with (9 sewing machines and 10 dryers)	2000000	COUNCIL	Contract, PVR, equipment	Kosala II		X		
		A3.2 : Acquisition and supply with 8t of plant materials (3t Cocoa of seedlings, 1t of maize, 5t of cassava cuttings) to Kosala V youth farmers groups	600000	COUNCIL	Contract, PVR, 8 tones of plants	Kosala V		X		
		Subtotal A3: Support to Youths	2600000							
		Grand total P3	34 600 000							
PROGRAM 4: GOVERNANCE AND LOCAL ADMINISTRATION										
	A1. (Equipping Council as Institution)	A1.1: Extension of Kumba II municipal building	100000000	MINDEVE L	building	Council area	X			
		A1.2: Extension of CAMWATER network to the council chamber	5000000	PNDP	Contract, PVR. 04	Council hall	X			

					water network					
		Subtotal A1: Equipping Council as Institution	105000000							
		Grand total P4	105000000							
		GRANDTOTAL (P1+P2+ P3+P4)	363 250 000							

5.5.2 ANNUAL INVESTMENT PLAN (AIP)

Table 116: Annual investment plan (AIP)

SN	Actions	Activities	Total cost	Source of Funding	Contribution of each partner	Indicators	Implementation venue	Period of realization (Term)				Partners
								T1	T2	T3	T4	
PROGRAM 1: IMPROVEMENT OF THE OFFER IN BASIC SOCIAL SERVICES												
01	A1. (Public works) Improve the circulation of goods and persons within and out of the municipality.	A1.1: Municipal roads maintenance (5.5km): - Pulletin street down to the stream linking Kosala -Seminary street up to Pa Ndi junction -Bamileke street up to the Government primary school junction Subtotal A1: Public works.	27700000 27700000	Council / MINTP	27700000	Contract, PVR, 5.5km	Pulletin, Kosala, Bamileke street, GPS junction	X				PIP
03	A3. (Basic education) To Improve the access to quality basic education.	A3.1: Construction of a block of 02 classrooms at GNS Kumba Town Pulletin Group 5 Equipment of a block of two classrooms with 60 benches and 2 teacher's table in GNS Kumba Town Pulletin Group 5	21000000 2 050 000	PIB PIB	21000000 2 050 000	Contract, PVR, 02 classrooms Contract, PVR, 02 classrooms	GNS Kumba Town Pulletin GNS Kumba Town Pulletin		X X			PIB

		Subtotal A3: Basic education.	23 050 000									
04	A4. (Social Affairs)	A4.1: Equipment Support to vulnerable population	1 500 000	PIB	1 500 000	Equip ment	Council area	X				PIB
		Subtotal A4: Social Affairs	1 500 000									
PROGRAM 4: GOVERNANCE AND LOCAL ADMINISTRATION												
	A1. (Equipping Council as Institution)	A1.1: Extension of Kumba II council chamber	100000000	MINDE VEL	100000000	Contr act,P VR, 01 hall	Council area	X				PIP
		A1.2: Extension of CAMWATER network to the council chamber	5000000	PNDP	5000000	Contr act,P water netwo rk	Council hall	X				PNDP
		Subtotal A1: Equipping Council as Institution	105 000 000									
		Grand total P4	105 000 000									
		GRANDTOTAL (P1+P2+ P3+P4)	157 250 000									

5.5.3 OPERATIONAL PLAN IN FAVOUR OF THE VULNERABLE POPULATION

5.5.3.1 OTHER VULNERABLE POPULATION

Table 117: Plan for vulnerable groups

SN	Actions	Activities	Total cost	Source of Funding	Contribution of each partner	Indicators	Implementation venue	Period of realization (Term)				Partners
								T1	T2	T3	T4	
PROGRAM 1: IMPROVEMENT OF THE OFFER IN BASIC SOCIAL SERVICES												
01	A1. (Social Affairs)	A1.1: Equipment Support to vulnerable population (30)	1 500 000	PIB	1 500 000		Council area	X				PIB
		Subtotal A1: Social Affairs	1 500 000									
02	A2. (Women)	A.2.1 Celebration of collective marriages (21)	500 000	Council	250 000	Repor	Council	X				Churche

	empowerment and family)			DD MINPROFF	250 000	t	hall					s, Ocean city radio
		Subtotal A2: Women empowerment and family	500 000									

5.5.4 ENVIRONMENTAL MANAGEMENT SUMMARY FRAMEWORK FOR MIDTEF

Table 118: Socio-environmental management summary framework for MIDTEF

Types of micro project contained in the annual investment plan	Potential negative Socio-environmental impacts (Socio-environmental risks)	Socio-environmental mitigation measures	Stakeholder for execution	Stakeholder for follow up	Cost estimate	Observations
Construction projects						
A1.1: Extension of the Kumba II Municipal Council Building	Accidents, erosion and water course sedimentation	Respect safety measures and norms	Contractor	MINPDED, Council agent	150 000	The risks of impacts are minor
A1.1: Municipal roads Of maintenance (5.5km): - Pulletin street down to the stream linking Kosala -Seminary street up to Pa Ndi junction -Bamileke street up to the Government primary school junction	Accidents, erosion and water course sedimentation, destruction of small bridges to houses beside the roads	Respect safety measures and norms, reconstruction of all the destroyed small bridges	Contractor	MINPDED, Council agent	1 000 000	
A1.2: Maintenance in Pulletin I quarter of 5.5km of road from Dallas junction (tuboweg) -Ntoko boundary	Accidents, erosion and water course sedimentation, destruction of small bridges to houses beside the roads	Respect safety measures and norms, reconstruction of all the destroyed small bridges	Contractor	MINPDED, Council agent	2 000 000	
A1.3: Construction in Pulletin II of bridge linking government primary school(GPS) to Kumba II integrated health center						
A1.4: Construction in Kosala IV of the drainage of Fiango water linking Mbolombolo to Pulletin quarter						
A1.5: Construction in Pulletin I of a bridge linking block 1 (Tiwara) to block 3						
A1.6: Construction in Pulletin I of a bridge linking block 1 (Tiwara) to block 3						

A1.7: Maintenance of 5.5 km of roads in the whole Ekemue I quarter						
A3.1: Construction of a block of 02 classrooms at GPS Kumba Town Pulletin						
A1.1: Construction of 01 improved seed multiplication unit (cocoa, plantain, palm oil, corn) in Nshien Nshie						
A1.1: Construction of 03 km of fitness trail (parcours Vita) from Ekemue alongside water course to Kosala II						
Supplies						
A2.1: Equipping Ekemue II quarter with 25 solar street lights	Emission of carbon dixiode during transportation of supplies	Purchase the supplies in Kumba	Contractor	MINPDED,C ouncil agent		The risks of impacts are minor
A2.2: Equipping Ekemba II quarter with 40 solar street lights and maintenance of ENEO network street lights in Allforgod street						
A2.1: Acquisition and Supply of 2000 improved chicks species to Nshiem Minye poultry group farmers						
A3.1: Equipping Ekemba I quarter development committee with sanitary working tools (wheelbarrows (05), diggers (05), 20 rain boats (20) 20 cutlasses (20))						
A3.2: Equipping Ekamba II quarter development committee with sanitation working tools (wheelbarrows (05), diggers (05), 20 rain boats (20) cutlasses (20))						
A3.3: Equipping of Nshien Nshie quarter with 120 trash can (3m ³)	Emission of carbon dixiode during transportation of supplies	Purchase the supplies in Kumba	Contractor	MINPDED,C ouncil agent		The risks of impacts are minor
A3.4: Equipping Nshien Nshie quarter development committee with sanitation working tools (wheelbarrows (05), diggers (05), 20 rain boats (20) 20 cutlasses (20))						
A3.5: Equipping Kosala III quarter development committee with sanitation working tools (wheelbarrows (05), diggers (05), 20 rain boots (20) cutlasses (20))						
A3.6: Equipping Kosala IV quarter	Emission of carbon	Purchase the	Contractor	MINPDED,C		The risks of impacts are

development committee with sanitation working tools (wheelbarrows (05), diggers (05), rain boats (20) cutlasses (20))	dioxide during transportation of supplies	supplies in Kumba		ouncil agent		minor
A3.7: Equip Ekemba I quarter with 100 trash cans of volume 3m ³						
A3.8: Equipping Ekemeue II quarter development committee with sanitation working tools (wheelbarrows (05), diggers (05), rain boats (20) cutlasses (20))						
A1.2: Equipping GPS and GSS of the municipality with 10 sets of sport materials (jersey, boots, whistles, nets, red and yellow cards, goal keeper set,)						
A3.1: Equipping Kosala II 03 youth groups of hairdressers and dressmakers with (9 sewing machines and 10 dryers)						
A3.2 : Acquisition and supply with 8t of plant materials (3t Cocoa of seedlings, 1t of maize, 5t of cassava cuttings) to Kosala V youth farmers groups						
A1.2: Acquisition and installation of 04 solar panels in the Council hall						
A1.3: Equipping the Council with a computer system (01 desktop HP, 03 Laptops, 03 color printers, 04 electric stabilizers, 04 electric distributors, 01 UPS-step down, 05 USB keys)						
A1.4: Equipping the financial service with SIM-BA SOFTWARE						

5.5.5 COST ESTIMATE OF AIP

Table 119: Estimate cost of the CDP

Programs	Actions	Activities	Total cost
	A1.1 Public works	A1.1.1: Municipal roads Of maintenance (5.5km): - Pulletin street down to the stream linking Kosala - Seminary street up to Pa Ndi junction - Bamileke street up to the Government primary school junction	27700000

PROGRAM 1: IMPROVEMENT OF THE OFFER IN BASIC SOCIAL SERVICES	A1.2. Basic education	A1.2.1.: Construction of a block of 02 classrooms at GNS Kumba Town Pulletin Group 5	21 000 000
		A1.2.2: Equipment Of a block of two classrooms at GNS Kumba Town Pulleti Group 5	2 050 000
	A1.3. Social Affairs	A1.3.1: Equipment Support to vulnerable populations	1 500 000
PROGRAM 4: GOVERNANCE AND LOCAL ADMINISTRATION	A4.1. Equipping Council as Institution	A4.1.1: Kumba II Council: Support for the implementation of investment projects for local development	100 000 000
		A4.1.2: Acquisition and installation of 04 solar panels in the Council hall	1 825 000
		A4.1.3: Equipping the Council with a computer system(01 destop HP, 03 Laptops, 03 color printers, 04 electric stabilizers, o4 electric distributors, 01 UPS-step down, 05 USB keys)	2 175 000
		A4.1.4: Equipping the financial service with SIM-BA SOFTWARE	1 000 000
		GRANDTOTAL (P1+P2+ P3+P4)	157 250 00

5.5.6 AIP CONTRACT AWARD PLAN

Table 120: AIP contract award plan

N°	Project title	Mutual agreement	Feasibility studies	Preparing the Tender File	Approval of Tender File by Tenders Board	Launching an invitation to tender by publication	Opening of bids	Evaluation of offers	Award proposal or Decision	Publication of Results	Signature of the contract	Notification of the Contract	Starting Date	Previsional Reception Date	Final previsional Date
CONTRATS AWARD THROUGH INVITATION TO TENDER: (COST More than 5000 000)															
001	A1.1.1: Municipal roads Of maintenance (5.5km): - Pulletin street down to the stream linking Kosala-Seminary street up to Pa Ndi junction -Bamileke street up to the Government primary school junction			20/1	30/1	6/2	8/3	19/3	20/3	21/3	30/3	10/4	18/4	28/5	20/6
002	A1.2.1.: Construction of a block of 02 classrooms at GPS Kumba Town Pulletin			10/1	20/1	24/1	27/2	28/2	28/2	29/2	5/3	9/3	16/3	20/4	22/5
003	A1.3.1: Support to vulnerable population			13/2	24/2	2/3	5/4	13/	25/4	30/4	4/5	15/5	24/5	24/8	26/9

								4							
004	A4.1.1: Extension of the Kumba II Municipal Council Building		01/1	13/2	24/2	2/3	5/4	13/4	25/4	30/4	4/5	15/5	24/5	24/8	26/9
005	A4.1.2: Acquisition and installation of 04 solar panels in the Council hall	20/1													
006	A4.1.3: Equipping the Council with a computer system(01 destop HP, 03 Laptops, 03 color printers, 04 electric stabilizers, o4 electric distributors, 01 UPS-step down, 05 USB keys)	10/1													
007	A4.1.4: Equipping the financial service with SIM-BA SOFTWARE	10/1													

VI. MONITORING AND EVALUATION MECHANISM

6.1 COMPOSITION,ATTRIBUTIONS AND NAMES OF THE MEMBER OF THE MONITORING AND EVALUATION COMMITTEE

The composition, attributions and names of the members of the follow-upcommittee are indicated in the table below:

Table 121: CDP follow up and evaluation committee set up

Composition of Monitoring and evaluation committee			Attributions of the Monitoring and evaluation committee
	<i>Designation</i>	<i>Roles</i>	The Monitoring and evaluation committee plays an important role during the implementation of the CDP
	<i>Permanent members</i>		
1	President	Mayor Kumba II	<ul style="list-style-type: none"> • He will support the executive for the proper implementation of the CDP process
2	Rapporteur	Council development agent	<ul style="list-style-type: none"> • he will evaluate the quality of services rendered by the providers or community based organizations
3	Representative of the SDO	Supervisory authority	<ul style="list-style-type: none"> • he will work to ensure that the planning process and the execution of the plan are carried out in good conditions (ensure the quality of delegated work)
4	Representative of MINEPAT	Follow up of all the subdivision projects of BIP	<ul style="list-style-type: none"> • he will monitor the planning process and its execution to ensure transparency
5	Vivian Algona Chibili	Chair person	<ul style="list-style-type: none"> • he will propose solutions to the council executive in case of difficulties
6	Mbioyamba E.T.Ojong	Secretary	<ul style="list-style-type: none"> • he will the follow up reports
7	Wase Julie	Member	<ul style="list-style-type: none"> • He will follow up the implementation of the CDP, identify problems and propose the action
8	Ngwemtoh Angelica	Member	<ul style="list-style-type: none"> • He will follow up the implementation of the CDP, identify problems and propose the action
9	Asonga Ernest	Member	<ul style="list-style-type: none"> • He will follow up the implementation of the CDP, identify problems and propose the action
10	Akem Nelson	Member	<ul style="list-style-type: none"> • He will follow up the implementation of the CDP, identify problems and propose the action
11	Soko Mcmilland	Member	<ul style="list-style-type: none"> • He will follow up the implementation of the CDP, identify problems and propose the action
We hope a subcommittee made of Traditional authorities, Presidents of Development committees from quarters, Resources persons, NGO, CIG and Association leaders, Services providers leaders, Implicated sectorials could be part of the follow up committee.			

6.2 MONITORING AND EVALUATION INDICATORS

Table 122: Monitoring and evaluation indicators for the CDP

NO	PROGRAMS	ACTIONS	ACTIVITIES	FOLLOW UP INDICATORS	EVALUATION INDICATORS		
01	PROGRAM 1: Improve the offer of basic social services	Education	Constructions of classrooms	Number of classrooms, rate of access, number of new students admitted, PV of Reception,	Periodical and final reports		
			Rehabilitation of classrooms	Number of classrooms rehabilitated Progress report, PV of Reception,	Periodical and final reports		
			Acquisition and supply of equipment	Number of equipment (desks, computers, books) supplied, PV of Reception,	Periodical and final reports		
			Transfer of staff	Number of staff transferred; quality of staff transferred. Bordereau of transfer			
		Health	Construction of health center	Number constructed, number of people treated, rate of access	Periodical and final reports		
			Opening of health center opened	Decree of the Ministry of health	Periodical and final reports		
			Acquisition and supply of equipment and materials	Quantity and quality,	Periodical and final reports		
			Transfer of staff	Number of staff transferred; quality of staff transferred. Bordereau of transfer	Periodical and final reports		
		Public work	Roads maintenance	Number of km	Periodical and final reports		
			Roads opened	Number of km	Periodical and final reports		
			Bridges constructed	Number of new bridges	Periodical and final reports		
			Bridges rehabilitated	Number of rehabilitated bridges	Periodical and final reports		
			Culverts constructed,	Number of new culverts	Periodical and final reports		
			Culverts maintained	Number of maintained bridges	Periodical and final reports		
		Social affairs	Constructions of rehabilitation centers	Number of centers, rate of access, number of new disables admitted, PV of Reception,	Periodical and final reports		
			Rehabilitation of centers	Number of centers rehabilitated Progress report, PV of Reception,	Periodical and final reports		
			Acquisition and supply of equipment	Number of equipment (desks, computers, books) supplied, PV of Reception,	Periodical and final reports		
			Transfer of staff	Number of staff transferred; quality of staff transferred. Bordereau of transfer	Periodical and final reports		
		02	PROGRAM 2: Promotion	Agriculture	Acquisition and supply of equipment and materials to agri-processors	Number, rate of access, PV of Reception,	Periodical and final reports

	of economic development and environmental protection		Construction of infrastructures	Number, rate of access, PV of Reception,	Periodical and final reports
			Capacity building	Number of trainees and nature of training	
		Livestock	Acquisition and supply of equipment and materials to agri-processors	Number, rate of access, PV of Reception	Periodical and final reports
			Construction of infrastructures	Number, rate of access,	Periodical and final reports
			Capacity building	Number of trainees and nature of training	Periodical and final reports
			Financial support	Amount	Periodical and final reports
		Commerce	Construction of shops, stalls,markets, business center,cold stors	Number, rate of access	Periodical and final reports
		Environmen t	Use of resource	Quantity of resource conserve	Periodical and final reports
			Land, species, habitats protected	Number of hectares, number of species protected	Periodical and final reports
			Climate change mitigation	Number of tons of green house emissions (co2, ch4) of nitrogene oxide avoided, report	Periodical and final reports
03	PROGRAM 3: Promotion of culture, sports and support to youths	Culture, sports and support to youths	Construction of infrastructures for cultures, sports and youth development	Number, rate of access, PV of Reception	Periodical and final reports
			Capacity building	Number of trainees and nature of training	Periodical and final reports
			Financial support	Amount	Periodical and final reports
			Structuring of youth and associations	Number	Periodical and final reports
			Organization of shows	Number	Periodical and final reports
04	PROGRAM 4: Governance and local administration		Assets improvement	Number new assets, number rehabilitated Progress report, PVR	Periodical and final reports
			Finance improvement	Action plan for revenue collection, information on the budgeting process, Progress report, PVR	Periodical and final reports
			Staff strengthening	Number of trainees and nature of training Progress report, PVR	Periodical and final reports
			Relationship improvement	Number of partnership contracts, Progress report, PVR	Periodical and final reports
			Council organs strengthening	Number of trainees and nature of training Progress report, PVR	Periodical and final reports
			Administrative service improvement	Number of public services	Periodical and final reports

6.3 MECHANISMS, TOOLS AND REPORT FREQUENCIES

DEVICE/MECHANISM	TOOLS	FOLLOW UP FREQUENCIES	STATISTIC DEVICES
<p>It consists to reinforce the coordination of the follow up committee so as to enable a flow, transparent, relevant and pertinent circulation of information and communication between all the stakeholders engaged on the development process.</p> <p>It's also relevant to ensure the full participation and appropriation of the process by all the stakeholders</p>	<p>Initial meeting (inception report)</p> <p>Intermediary meetings</p> <p>End of year meetings</p>	<p>Monthly</p>	<p>Its objectives are:</p> <ul style="list-style-type: none"> ➤ to increase the understanding of poverty characteristics on the population: <ul style="list-style-type: none"> • Index of Human Development • Schooling rate • Number of health centre and doctor per /inhabitants, • Rate of access to ITC, energy, ➤ to strengthen the system of collection, processing, analysis and dissemination of information ➤ to design the relevant OVI indicators for the measure of the reduction of poverty ➤ to measure the results, outcomes and impacts of various projects ➤ to enable the access of all the stakeholders to information ➤ to build the capacity of the council on monitoring and evaluation team

6.4 MECHANISM FOR THE PREPARATION OF THE AIP AND THE REVISION OF THE CDP

Revision of the CDP and AIP preparation		Framework of the Revision	
Initiative	Procedure	Circumstances of revision	Limits of Revision
<ul style="list-style-type: none"> • Each proposal for the revision and AIP preparation should come from the Mayor and the Municipal councillors. If it comes from the municipal councillors, it should be signed by at least 2/3 of the councillors 	<ul style="list-style-type: none"> • the municipal Councillors evaluate the local solutions and collect new needs • The Mayor/the development agent / municipal Councillors initiate a project of revision of the CDP. • Such project is then deposited in front of the Municipal Council for deliberation and adoption during ordinary or extraordinary session. • The final copy is then submitted to the supervisory body for approval. 	<ul style="list-style-type: none"> • In the case where the rate of realization of planned objectives is poor. • In the case where the financial, material and human resources planned become a problem • In the case where the system requires some management and organizational adjustment to be introduced in • In the case where the national development vision changes • in the case of an emergence of a new socio economic, cultural, environmental and political context. 	<ul style="list-style-type: none"> • The CDP and AIP preparation should be revised annually. This revision should be minor and should be limited on the projects planned • The total revision should operate after 3 years and should include the introduction of new projects, the modification of the follow up committee

VII.COMMUNICATION PLAN FOR IMPLEMENTATION

VII COMMUNICATION PLAN

7. STRATEGY AND LAYOUT PLAN OF COMMUNICATION

Table 123: CDP communication plan

Objectives	Activities/tools	Body in charge of implementation	Body involved in the implementation	Target groups	Time frame	Cost	Indicators
At least 90 % of the local population are aware about the CDP	<ul style="list-style-type: none"> - Sensitization on local radio and TV in local language 03 times a week - Distribution of 14 copies of the CDP to the quarter development committees - Organization a Radio question and answer programme on the CDP 	Communication cell of the Council	Council, LSO, Consultant	Local population, quarter development committees	01 month	300000	Feedbacks from the local population
To easy the access to the CDP by the general public	<ul style="list-style-type: none"> - Construct a website for publishing the CDP - Provide 05 copies of the CDP in the municipal library - Publish an extract of the CDP in national newspapers - Print and distribute 50 copies of the CDP to KCC, sectorials, councillors 	Communication cell of the Council	Council, LSO, Consultant	General public, sectorials, KCC, MINPAT	1month	200000	Feedbacks from the local population
To share the products of the CDP with economic operators and NGO	<ul style="list-style-type: none"> - Launching of priority projects - Launching of capacity building projects - Organize a workshop on the opportunities of the CDP 	Communication cell of the Council	Council, LSO, Consultant	Economic operators, NGO	05months	300000	Feedbacks from the target populations
To create acceptance and funding of the CDP.	<ul style="list-style-type: none"> - Organize 1 resource mobilization workshop per year. - Submission of projects to funders - Organize a forum with Diaspora on the funding of the CDP 	Communication cell of the Council	Council, LSO, Consultant, media	Funders, Elites, Diaspora,	3 months	400000	Feedbacks from the target populations

CONCLUSION

After following the planning process successfully, we have come out with the following products related to the CDP of Kumba II subdivisional council:

- The monograph of the council
- The table of recurrent problems with related causes, effects and needs on 33 sectors of development
- 33 logic frameworks per sectors
- The matrix of the potential natural resources
- The vision of the council: *“By 2023, Kumba II become a more socio-economical and environmental municipality”*
- 01 longterm (5years) investment plan declined in 4 programs;
 - PROGRAM 1: Improve the offer of basic social services
 - PROGRAM 2: Promotion of economic development and environmental protection
 - PROGRAM 3: Promotion of culture, sports and support to youths
 - PROGRAM 4: Governance and local administration
 has been elaborated and would be implemented within each of the 14 quarters of the council.
- The longterm (5 years) investment plan made of 61 activities (micro projects) covering the sectors of Public works, Energy, Basic education, Social Affairs, Employment and vocational training, Agriculture, Livestocks, fishery and animal husbandry, Environmental Protection, Sports and physical education, Support to Youths, Equipping Council as Institution, water, Housing and urban development), Health, Women empowerment and family, Social Affairs, Labour and Social Security, Employment and vocational training, Agriculture, Commerce, Arts and culture, Sports and physical education with a total cost of 578 405 000,
- The MIDTEF investment plan made of 30 activities (micro projects) covering the sectors of Public works, Energy, Basic education, Social Affairs, Employment and vocational training, Agriculture, Livestocks, fishery and animal husbandry, Environmental Protection, Sports and physical education, Support to Youths, Equipping Council as Institution costing 362 250 000 FCFA.
- The environment management plan for the MIDTEF
- The Annual Investment Plan (AIP) made of 07 micro projects covering the sectors of Public works, Basic education, Social Affairs, Equipping Council as Institution, Social Affairs, Women empowerment and family with a total cost of 157 250 000 FCFA.
- The contract award plan for the AIP
- The cost of the CDP estimated at: 20 684 823 250 FCFA,
- The follow-up committee of 10 members headed by the mayors has been set up, their roles, responsibilities, follow-up and evaluation have been documented and put at their disposal.
- The CDP communication plan has been elaborated and put at the disposal of the council.
- The Matrix of climate change
- The table of vulnerable groups and childhood concerns and development plan

The main strengths of the council have been identified as follows:

- Existing of resources for the developed are: a) council revenues, economic activities (agricultures, livestock, commerce, transport), b) water courses, dynamic population, very rich cultural practice, and various touristic sites, c) potential partners like the world bank,

The main weaknesses of the council have been identified as follows:

- Inadequate access to socio basic infrastructures (schools, health centers, markets, electricity, potable water, limited capacity skills for the management and organization of the council, limited capacity (finance, human resources, materials, partnership) for the implementation of sustainable socio-economical and environmental development of the council.

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31. USD, 2019Kumba III subdivisional council,

ANNEXES

ANNEX 1: Municipal councillors deliberation adopting the CDP

**DELIBERATION NO. -----²²-----/KIISD/2020
TO ADOPT A COMMUNAL DEVELOPMENT PLAN (CDP) FOR THE KUMBA II SUB-DIVISIONAL COUNCIL.**

Mindful of the Constitution of 18th January, 1996;
Mindful of Law No. 2004/017 of 22 July, 2004 on the Orientation of Decentralization;
Mindful of Law No. 2004/018 of 22 July, 2004 to lay-down rules applicable to Councils;
Mindful of Law No. 2004/019 of 22 July 2004 on the rules applicable to regions;
Mindful of Law No. 2019/024 of 24th December, 2019 on the General Code of Regional and Local Authorities;
Mindful of Decree No. 77/91 of 25 March, 1977 to determine the supervisory powers over Councils, Council Unions and Council Establishments and subsequent amendments;
Mindful of Decree No. 77/203 of 19 June, 1977 to set up Councils and define their Boundaries;
Mindful of Decree No 2007/117 of 24 April, 2007 creating Sub-Divisional Councils;
Mindful of Decree No. 2008/376 of 12th November, 2008 relating to the Administrative organization of the Republic of Cameroon;
Mindful of Decree No. 2008/377 of 12th November, 2008 to lay down the powers and duties of heads of Administrative Units and the organization and Functioning of their services;
Mindful of Decree No. 2018/190 of 2nd March 2018 modifying and completing certain dispositions of Decree No. 2011/408 of 9th December, 2011 on the organization of Government;
Mindful of Decree No. 2017/094 of 13th March 2017 appointing Mr. NTOU'OU NDONG CHAMBERLIN as Senior Divisional Officer for Meme Division;
Mindful of Order No.000175/C/MINDDEVEL of 5th March 2020 on the election of Mr. Mbachu Jacob Kay as Mayor of the Kumba II Sub-Divisional Council;
Considering the notice of Council meeting No.91/L/M/SG/KIIC/2020 of 29 July, 2020 summoning councillors of Kumba II Council to the 2019 Administrative Account Session;
Considering also, the necessity of service;

HEREBY DELIBERATES AS FOLLOWS:

ARTICLE 1: That the Communal Development Plan for the Kumba II Sub-Divisional Council is hereby adopted.

ARTICLE 2: That the Communal Development Plan which is subject to review after five years shall be consulted in selecting projects for development within the Council area.

ARTICLE 3: That feasibility studies shall be carried out on projects selected from the CDP before implementation.

ARTICLE 4: That this deliberation shall be registered, published and communicated whenever and wherever need arises.

Ajang Pamela Ngoh Epe Nlongue
Msc Law & Pol. SC (Dschang)
Higher Dip. Administration (LGTC) CEFAM BUEA
Secretary General



SECRETARY

Done at Kumba, this **11 SEPT 2020**, 2020



APPROVAL:

Senior Divisional Officer, Meme
(Supervisory Authority)

Distribution:

- MINDDEVEL
- GOVERNOR/SWR/BUEA,
- SDO/MEME,
- DD MINDDEVEL,
- MUNICIPAL TREASURER, KUMBA II COUNCIL,
- FILE/CHRONO.

REPUBLIC OF CAMEROON
Peace – Work – Fatherland
MINISTRY OF DECENTRALIZATION
AND LOCAL DEVELOPMENT
SOUTH WEST REGION
MEME DIVISION
KUMBA II SUB-DIVISIONAL COUNCIL

Website: www.kumba council.com
Tel.: +237 233 354 418
P.O. Box 256 Kumba



REPUBLIQUE DU CAMEROUN
Paix – Travail – Patrie
MINISTRE DE LA DECENTRALISATION
ET DU DEVELOPEMENT LOCALE
REGION DU SUD
QUEST-DEPARTEMENT DE LA MEME
COMMUNE DE KUMBA II
E-mail: kumba council@gmail.com
Tel.: +237 233 354 418
P.O. Box 256 Kumba

REF: _____

Date: 29-07-2020

**ATTENDANCE SHEET FOR COUNCILLORS OF THE KUMBA II SUB-DIVISIONAL COUNCIL
DURING THE 2019 ADMINISTRATIVE/MANAGEMENT ACCOUNTS SESSION OF THE KUMBA II
SUB-DIVISIONAL COUNCIL, HELD ON WEDNESDAY 29TH JULY, 2020, IN THE KUMBA II
COUNCIL HALL.**

S/N	NAME	ADDRESS	CONTACT NO.	SIGNATURE
1.	MRACHU JACOB KAY	MAYOR	675544084	<i>May</i>
2.	Nika Joseph	H/Q Fiangou	677749449	<i>Nika</i>
3.	ORASEH HENRY ELONGE	Hill top Fiangou	679906359	<i>Henry</i>
4.	Salihu Saadu	H/Q II	677188123	<i>Salihu</i>
5.	Julie Nase Salwe	H/Q II Ntokp Street	676039599	<i>Julie</i>
6.	ETA Besong	Fank Road	677571668	<i>ETA</i>
7.	Nastir Ibrahim	Mbanya Street	07762028	<i>Nastir</i>
8.	Nwian A. Chibeli	Ekemba I	677425220	<i>Nwian</i>
9.	Nzouedia Pierre	Ekemue	677160102	<i>Nzouedia</i>
10.	Suh David	Pukitine	673953086	<i>Suh</i>
11.	ORASEH HENRY E	Hill top Fiangou	679906359	<i>Henry</i>
12.	Uwa Awudu	Kumba II	67422278	<i>Uwa</i>
13.	DR SAMUEL NIANGELEKI	Kassala II	674-230382	<i>Samuel</i>
14.	Bellw Mohammad	H/Q II	677782078	<i>Bellw</i>
15.	NKENGO FOC FIFELIS	Kosala	667601525	<i>Nkengo</i>
16.	Ignatius Mbue	Ekemba II	675645324	<i>Ignatius</i>
17.	Enow Elong Gladys	Kosala III	677811181	<i>Enow</i>
18.	Alce Simba Nelson	Ekemue	654752155	<i>Alce</i>
19.	NSANGA BRADY F	H/Q	67575336	<i>NSANGA</i>
20.	Etalo Gladys	Ekemue	6752135	<i>Etalo</i>
21.	Kamun Celine Tark	Kosala	673020472	<i>Kamun</i>
22.	Stephen Epenek Ewand	Ekemue	676951945	<i>Stephen</i>
23.				
24.				
25.				

ANNEX 2: Attendance list of key stakeholders who participate to the adoption of the CDP

Date 12 9 JUL 2020



ATTENDANCE SHEET FOR THE VALIDATION OF KUMBA II SUB-DIVISIONAL COUNCIL DEVELOPMENT PLAN (CDP)

S/N	NAMES	INSTITUTION	FUNCTION	ADDRESS/TELEPHONE	SIGNATURE
01.	Anya Elias Enony	Kiba II C.	Councillor	Pul. 6778 21257	[Signature]
02.	Nana Gladys Shabo	Kiba II C	Councillor	Pstn 675210555	[Signature]
03.	Nzouedja Pierre	Kiba II	Councillor	677100102	[Signature]
04.	Ignatius Mboemulayo	Kumba II C	Councillor	675645324	[Signature]
05.	Stephen Ernest Enue	Kumba II C	Councillor	670951945	[Signature]
06.	Akam Simon Ndison	Kumba II C	Councillor	674755156	[Signature]
07.	Owa Awudy	Kumba II C	Councillor	674222768	[Signature]
08.	OBASEH CLARE + ELONGE	Kumba II Council	Councillor	679200559	[Signature]
09.	Salihu Saadu	Kumba II C	Councillor	677138123	[Signature]
10.	Nguelfack M-A	Kumba II	CDO	678672849	[Signature]
11.	UNICE TABI	KUMBA II	CFO	679400660	[Signature]
12.	Tefek Pierre Raie	FPE-PCS	Coordinator	677264154	[Signature]
13.	SARRI EUNICE NEBA	FPE PCS	consultant	677399391	[Signature]
14.	Cullion Jita	Journalist	The Horizon	672677116	[Signature]
15.	Eddy Bokuba	Journalist	The Median	674530546	[Signature]
16.	Nyungang Godwin	Journalist	The Guardian	67070628	[Signature]
17.	Nyungang Godwin	Journalist	The Guardian	67070628	[Signature]
18.	Sammy Harry	Journalist	Editor	67066272	[Signature]
19.	Daniela Ttoe N.	Journalist	The Sun	677620598	[Signature]
20.	Olsen Apor	Journalist	LTM TV	671924808	[Signature]
21.	Merveille Gillian	Journalist	Vision 4TV	677263840	[Signature]
22.	Asong Ekwete	The Insider	Journalist	677334213	[Signature]
23.	Marcel HDE	HITV	Journalist	670736338	[Signature]
24.	Ashy Man Noel	Journalist	Journalist	670201196	[Signature]
25.	Emua Julius	KCIS TV	Journalist	672111401	[Signature]
26.	Mba JOHNSON BAKO	Cavaly Radio	Journalist	67852175	[Signature]
27.	Sik NIMMOU OUEME	LAKE SIDE RAD.	Journalist	67471660	[Signature]
28.	CLIBERT ENOURA A.	DD MINHDU	CIVIL Eng.	673748427	[Signature]

29.	DWOH JEAN FELIX	MINEPAT	REP/DD meme	MINEPAT MEME 675204	
30.	REYNA METUGE	BARRON IV	Journalist	677295020	
31.	Chingenyim Felicity	MUNADER	Chief of project & labors	677663106	
32.	Mirabel Aiebei Nyah	MINEPIA Kumball	Sub Delegate	651426335	
33.	Judith Petchou	MUNADER	Sub Delegate	678253035	
34.	Ngasa Rachel E	K I I C	H/O service	680987505	
35.	Tambe Christaun Agy	Taxation	tax collector	675096538	
36.	Nfualem Willbrode	K I I C	H/S Service	675069584	
37.	Fmnyam Gedeby	K I I C	C/R	677623755	
38.	Muring Casintar	K I I C	C/R	677461895	
39.	Chezoah Justine	K I I C	Cleaner	678327802	
40.	Dabime Djere	Business	BIZ		
41.	STENGANG RUMARA	OCEAN CITY RAIN	OCEAN CITY RAIN	674533350	
42.	NOTO ABEL ANKETE	SP. BT. Police K'ball	police	653132389	
43.	CHI SHADRACH FRU	PAM'S	PAM'S	675601991	
44.	MBANG SAMUEL	PAM'S	PAM'S	693288922	
45.	NANJE KOIN-SYMON	PAM'S	PAM'S	681715239	
46.	Mama Henry M	PAM'S	PAM'S	674157516	
47.	TITA RIMJ FON	DJ (music)	DJ	679820880	
48.	Ndumbaloe Daniel Elonge	DJ (sound system)	DJ	651988678	
49.	ATEM LEVIS	PAM'S	PAM'S	673441595	
50.	ISALA Jean Marie	CEM 21° BA	CBA	656330139	
51.	Tami onga Piene	AA Co-Compens	CIE Kumbal	667156642	
52.	ABENG JOHNSON	Central Police Kumbal	POLICE	65977150	
53.	Fgome Henry	LCR G Meme	CLERY	677726903	
54.	Iemonna	RAP DGRIS	SEC.	675271907	
55.	Akong Basile	ST	chief	677091921	
56.	Nyenty Lionel Ebit	SI Kumbal Prison	superintendent InCh	653584779	
57.	TEKEZA NANCISSE F	U'ball police station	K'ball Police Commission	677579524	
58.	Alobwea Evans Ntoko	Special branch K'ball	Commissioner	671000064	
59.	MBIAYAMBA ELVIS	Kumbal I Colonel	C.D.O K I I C	677393103	
60.	KONGOPI THIERRY	BDE FIANGO	C.B. FIANGO	677-98-10-07	
61.	Tefack Piene Name	RFE-PCS	coordinator	677264154	
62.	SIRRI Eunice	FPE-PCS	consultant	677393911	
63.	Akume Martin	DD-halbour	delegate	677494222	
64.	Teziano Collins	K I I C	stores accounts	677461866	



65.	Nkengafae Marins etou	K II C	Ass Assistant	678910688	
66.	Ajaba Pamela	K II C	Secretary Gen	676263216	
67.	Dang Kessie	K II C	Correspondence	671154850	
68.	Awah Irene Ngubr	K II C	Civil Station office	677697901	
69.	Adomzo Ngohi forp	K II C	Councillor	677286318	
70.	Stephens Epopeh Zwene	K II C	Councillor	676951945	
71.	Nkengafae Fidelis	K II C	Councillor	667601535	
72.	ETA Besang S.	K II C	Councillor	677526650	
73.	Bello Mohammed	K II C	Councillor	677282348	
74.	Julie Nase Sakwe	K II C	Councillor	676039599	
75.	Nasins Ibrahim	K II C	1st Deputy mayor	677425424	
76.	DR SAMUEL NJAMELEKI	K II C	Councillor	674230352	
77.	Njonye Hermana	ASSTDS off		674074920	
78.	SALLE DAHLING	MINHOU-MEMBE	DCSTP-LP	675337789	
79.	Richard muache & Lee	KC	CEO	675095739	
80.	RIANTOET VANESSA Fokru	MINHOU	DC 210-subl membe	652472000	



ANNEX 3: Follow up committee

DELIBERATION NO. ~~-----~~²²/KIISD/2020
TO CREATE A TECHNICAL FOLLOW-UP COMMITTEE TO IMPLEMENT THE COMMUNAL DEVELOPMENT PLAN (CDP) FOR KUMBA II
SUB-DIVISIONAL COUNCIL.

Mindful of the Constitution of 18th January, 1996;
Mindful of Law No. 2019/024 of 24th December, 2019 on the General Code of Regional and Local Authorities;
Mindful of Decree No. 77/91 of 25 March, 1977 to determine the supervisory powers over Councils, Council Unions and Council Establishments and subsequent amendments;
Mindful of Decree No. 77/203 of 19 June, 1977 to set up Councils and define their Boundaries;
Mindful of Decree No 2007/117 of 24 April, 2007 creating Sub-Divisional Councils;
Mindful of Decree No. 2008/376 of 12th November, 2008 relating to the Administrative organization of the Republic of Cameroon;
Mindful of Decree No. 2008/377 of 12th November, 2008 to lay down the powers and duties of heads of Administrative Units and the organization and Functioning of their services;
Mindful of Decree No. 2018/190 of 2nd March 2018 modifying and completing certain dispositions of Decree No. 2011/408 of 9th December, 2011 on the organization of Government;
Mindful of Decree No. 2017/094 of 13th March 2017 appointing Mr. NTOU'OU NDONG CHAMBERLIN as Senior Divisional Officer for Meme Division;
Mindful of Order No.000175/C/MINDDEVEL of 5th March 2020 on the election of Mr. Mbachu Jacob Kay as Mayor of the Kumba II Sub-Divisional Council;
Considering the notice of Council meeting No.91/L/M/SG/KIIC/2020 of 29 July, 2020 summoning councilors of Kumba II Council to the 2019 Administrative Account Session;
Considering also, the necessity of service;

HEREBY DELIBERATES AS FOLLOWS:

ARTICLE 1: That a Technical Follow-up Committee to ensure the follow-up and implementation of the Communal Development Plan (CDP) is hereby, created.

ARTICLE 2: That the following persons are hereby, appointed as chairpersons, secretary, and members of the committee created in Article 1:

- A. Chairperson Vivian Aigona Chibili
- B. Secretary Mbiayamba Elvis Takor Ojong
- C. Member..... Wase Julie
- " Ngwemtoh Angelica
- " Asanga Ernest
- " Akem Nelson
- " Sako Mcmilland
- "

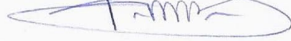
ARTICLE 3: That Mr. Mbi Charles Ebot is hereby, appointed as the Council community animator (CCA) responsible with the follow-up of indigenous solutions at the different Quarters and Villages.

ARTICLE 4: That Mr. Siewe Nkouna Essam is hereby, appointed as Council Communication Officer to PNDP

ARTICLE 5: That any expenses incurred by the committee shall be borne by the Budget of the Kumba II Sub-Divisional Council

ARTICLE 5: That this deliberation shall be registered, published and communicated whenever and wherever need arises.

Ayang Pamela Ngoh Eise Nongwe
Msc Law & Pol. SC (Dschang)
Higher Dip. Administration (LGTC) CEFAM BUEA
Secretary General



SECRETARY

Done at Kumba, this 11 SEPT 2020, 2020



CHAIRMAN

APPROVAL:
Senior Divisional Officer, Meme
(Supervisory Authority)

Distribution:

- MINDDEVEL
- GOVERNOR/SWR/BUEA,
- SDO/MEME,
- DD MINDDEVEL,
- MUNICIPAL TREASURER, KUMBA II COUNCIL,
- FILE/CHRONO.

ANNEX 4: LIST OF SECTORIALS WHO VALIDATED THE LOGICAL FRAMES

DATE DATE	NUMEROS D'ORDRE Number order	NOMS ET ADRESSES Name and address	OBJETS Description	NOMBRE DE PIÈCES Number of article	SIGNATURE DU DESTINATAIRE Signature of the receiver 5*NCRE OU SIYLOS BHH
Le On N°	02 07 19	D.D. Public works MEME 674631842	Restitution/Validation CDR x CAP Kba II x Kba III Councils	02	MINISTRY OF PUBLIC WORKS RECEIVED 02/10/19
Le On N°	✓	D.D. TRANSPORT MEME	Restitution/Validation CDR x CAP Kba II x Kba III Councils	02	MINISTRY OF TRANSPORT RECEIVED 02/10/19
Le On N°	✓	D.D. Social Affairs MEME	Restitution/Validation CDR x CAP Kba II x Kba III Councils	02	MINISTRY OF SOCIAL AFFAIRS RECEIVED 02/10/19
Le On N°	✓	D.D. Women Empowerment & family MEME	Restitution/Validation CDR x CAP Kba II x Kba III Councils	02	MINISTRY OF WOMEN RECEIVED 02/10/19
Le On N°	✓	The Gov.t Delegate K.C.C	Restitution/Validation CDR x CAP Kba II x Kba III Councils	02	MINISTRY OF LOCAL GOVERNMENTS RECEIVED 02/10/19
Le On N°	✓	A.D. Basic Education MEME	Restitution/Validation CDR x CAP Kba II x Kba III Councils	02	MINISTRY OF BASIC EDUCATION RECEIVED 02/10/19
Le On N°	✓	D.D. Secondary Education MEME	Restitution/Validation CDR x CAP Kba II x Kba III Councils	02	MINISTRY OF SECONDARY EDUCATION RECEIVED 02/10/19
Le On N°	✓	A.D. MINEPIA MEME	Restitution/Validation CDR x CAP Kba II x Kba III Councils	02	MINISTRY OF MINING AND INDUSTRIAL DEVELOPMENT RECEIVED 02/10/19
Le On N°	✓	D.D. MINADER MEME	Restitution/Validation CDR x CAP Kba II x Kba III Councils	02	MINISTRY OF AGRICULTURE RECEIVED 02/10/19
Le On N°	✓	D.D. MINHOU MEME	Restitution/Validation CDR x CAP Kba II x Kba III Councils	02	MINISTRY OF ECONOMY PLANNING AND REGIONAL DEVELOPMENT RECEIVED 02/10/19
Le On N°	✓	D.D. MINEPAT MEME	Restitution/Validation CDR x CAP Kba II x Kba III Councils	02	MINISTRY OF MINING AND INDUSTRIAL DEVELOPMENT RECEIVED 02/10/19
Le On N°	✓	D.D. MINFOF MEME	Restitution/Validation CDR x CAP Kba II x Kba III Councils	02	MINISTRY OF FORESTRY AND WILDLIFE RECEIVED 02/10/19

Pacific (UFA - PRESS YDF)

NE PAS SIGNER AU CRAYON

DATE DATE	NUMEROS D'ORDRE Number order	NOMS ET ADRESSES Name and address	OBJETS Description	NOMBRE DE PIECES Number of articles	SIGNATURE DU DESTINAIRE Signature of the receiver 5°NCRE OU STYLOS BILLE
Le On N° 02 67 19		DD Water & ENERGY MEME	Restitution/Validation CDR & CIP Kba II & Kba III Councils	02	Received 20/07/2019
Le On N° 02 67 19		DD MINCAF MEME	Restitution/Validation CDR & CIP Kba II & Kba III Councils		Received 20/07/2019
Le On N° 02 67 19		DD Employment & Vacational Training MEME	Restitution/Validation CDR & CIP Kba II & Kba III Councils	02	Received 20/07/2019
Le On N° 02 67 19		District Medical Officer (DMO)	Restitution/Validation CDR & CIP Kba II & Kba III Councils		Received 20/07/2019
Le On N° 02 67 19		DD state property survey and land tenure			Received 20/07/2019
Le On N° 02 67 19		DD small and medium size			Received 20/07/2019
Le On N° 02 67 19		DD Youth Affairs & Civic Education MEME 674002784	Restitution/Validation CDR & CIP Kba II & Kba III Councils		Received 20/07/2019
Le On N° 02 67 19		DD Trade MEME 674002784	Restitution/Validation CDP Kba II and III Councils		Received 20/07/2019
Le On N° 02 67 19		DD Tourism and Leisure MEME	Restitution/Validation CDP Kba II & III Councils		Received 20/07/2019
Le On N° 02 67 19		DD Labour & social Security MEME	Restitution/Validation CDP Kba II & III Councils Tel. 6774 -94222		Received 20/07/2019

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ANNEX 5: Copies of CID, USD, CDR attached on CD.